

Overview and Scrutiny



Sustainable Development Select Committee Agenda

7.00 pm, Tuesday, 9 January 2024
Civic Suite, Lewisham Town Hall, London SE6 4RU

For more information contact: Timothy Andrew
(timothy.andrew@lewisham.gov.uk) 020 8314 7916

This meeting is an open meeting and all items on the agenda may be audio recorded and/or filmed.

Part 1

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Sustainable Development Select Committee Members

Members of the Committee, listed below, are summoned to attend the meeting to be held on Tuesday, 9 January 2024.

Jeremy Chambers, Monitoring Officer
Friday, 29 December 2023

<p>Members</p> <p>Councillor James Royston</p> <p>Councillor Edison Huynh</p> <p>Councillor Tauseef Anwar</p> <p>Councillor Liam Curran</p> <p>Councillor Sian Eiles</p> <p>Councillor John Paschoud</p> <p>Councillor Eva Stamirowski</p> <p>Councillor Rudi Schmidt (ex-Officio)</p> <p>Councillor Ese Erheriene (ex-Officio)</p>	
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The public are welcome to attend committee meetings. However, occasionally, committees may have to consider some business in private. Copies of reports can be made available in additional formats on request..

Minutes of the Sustainable Development Select Committee

Wednesday, 8 November 2023 at 7.00 pm

In attendance: Councillors James Royston, Edison Huynh, Tauseef Anwar, Liam Curran and Eva Stamirowski

Also joining the meeting virtually: Councillor Sian Eiles

Apologies: Councillor John Paschoud

Also present: Councillor Aliya Sheikh Councillor Louise Krupski (Cabinet Member for Environment and Climate), Seamus Adams (Head of Commercial Operations and Development), Timothy Andrew (Scrutiny Manager), Paul Boulton (Interim Director of Public Realm), Madhur Gurjar (Project Manager, Capital Programme Delivery) and Charlotte Harrison (Head of Strategic Regeneration)

Also present virtually: Patrick Dubeck (Director of Inclusive Regeneration)

NB: Those Councillors listed as joining virtually were not in attendance for the purposes of the meeting being quorate, any decisions taken or to satisfy the requirements of s85 Local Government Act 1972

1. Minutes of the meeting held on 12 September 2023

- 1.1 **Resolved:** that the minutes of the meeting on 12 September be agreed as an accurate record.

2. Declarations of interest

- 2.1 There were none.

3. Responses from Mayor and Cabinet

- 3.1 There were none.

4. Active travel

- 4.1 Seamus Adams (Head of Commercial Operations and Development) and Paul Boulton (Director of Public Realm) introduced the report. Seamus highlighted some of the key successes and challenges in delivering the Council's priorities for active travel (including ongoing funding constraints) Seamus noted the plans for the development of an integrated active travel strategy to inform the Council's approach to active travel in the coming decade.

- 4.2 Seamus Adams and Paul Boulton responded to questions from the Committee – the following key points were noted:

- There were different types of bike hangars which were subsidised to varying amounts by the Council. The charges for residents were kept to a minimum.

- A list of upcoming new cycle hangars had been added to the Council's website. Further communication would take place with people on the waiting list.
- Residents on streets due to have cycle hangars were formally consulted about their proposed locations.
- Officers recognised the concerns about dockless hire bikes and a system was being put in place to manage their distribution (and parking) across the borough.
- Abandoned bikes could be reported to the Council on the Love Clean Streets app/website.
- A programme was being developed across London for the management of dockless bikes. The delivery of dockless cycling was in a transitional phase, with many improvements anticipated in the coming months.
- Further consideration would be given to improving the crossing of the Waterlink Way at South End Lane (near Bell Green) when the availability of funding (from Transport for London and the active travel fund) was confirmed.
- Additional information (including the recently published information from the London Cycling Campaign) would be welcome.
- There was a programme for schools to encourage active travel.
- It was recognised that additional work needed to take place on school streets where there were issues.
- Funding was sought from a variety of sources to support active travel in schools.
- Work to deliver school active travel plans took into account the range of factors relating to obstacles to active travel.
- There were a number of benefits to the implementation of school streets. Further consideration would be given to the data that could be collected on the impact of school streets.
- There were limited options to prevent people from cycling dangerously. There were best practice guidelines from the Department for Transport (which could be publicised on the Council's website) The Council focused on education and quality design for public space.
- A heavy goods vehicle (HGV) strategy for the borough had recently been completed – in order to integrate with the Council's broader strategies and plans. This would also enable the delivery of future HGV reduction schemes.
- Further information on the quantity of new cycle lanes (and other metrics) would be available as part of the integrated active travel strategy.
- Officers would return to the Committee with additional information on the prioritisation and delivery of cycling infrastructure once the level of funding for the local implementation plan for the coming year was known.

4.3 In Committee discussions the following key points were also noted:

- Members would welcome as much free cycle parking as possible.
- There were concerns about the impact of dockless hire bikes on the streetscape.
- There were concerns about equality of access related to the affordability of transport options in and around London.

- There were a number of crossings in the borough where consideration should be given to improvements for active travel.
 - Members noted the intention to deliver 10k of new cycle lanes in this administration.
- 4.4 Councillor Krupski (Cabinet Member for Environment and Transport) was invited to address the Committee – the following key points were noted:
- Discussions were being held with Lime Bikes regarding the unauthorised use of their bikes (and the problems this caused)
 - Concerns about Lime Bikes were recognised – and work was taking place with London Councils to support boroughs in their interactions with dockless bike companies.
- 4.5 **Resolved:** that the report be noted. It was also agreed that:
- The draft integrated active travel strategy should come to the Committee for pre-decision scrutiny. It was noted that this would include the type and distance of cycle lanes being planned (specifically, highlighting new protected cycling routes)
 - Further information would be provided on the key performance indicators for dockless bike hire schemes in the borough.
 - Additional information would be provided on the delivery and uptake of cycle training in schools.
 - Officers should seek to integrate additional sources of data (including from the London Cycle Campaign on dangerous junctions) into the development of the integrated active travel strategy.

5. Public Realm Technical Manual

- 5.1 Charlotte Harrison (Head of Strategic Housing and Regeneration) introduced the report. Charlotte provided the background to the development of the technical manual. Madhur Gurjar (Project Manager, Strategic Regeneration) provided an overview of the content of the report, highlighting the principles that had informed its development.
- 5.2 Charlotte Harrison, Madhur Gurjar and Patrick Dubeck (Director of Inclusive Regeneration) responded to questions from the Committee – the following key points were noted:
- Work had taken place with officers across the Council to develop the manual. Upcoming projects (including those being delivered through TfL funding) would take the proposals in the manual into account.
 - Engagement would take place with developers as part of the consultation process.
 - There was a lot of flood risk information available in the borough – which could be incorporated into the delivery of future schemes.
 - Nature based solutions could be incorporated in future schemes. Officers were collaborating with boroughs that were more advanced in terms of their delivery of improvements to the streetscape to learn from good practice.
 - The manual would not provide a list of places for action – but it would provide tools for delivery.

- It was recognised that not all streets had the maximum amount of pavement space available – but where there was space – the manual would seek to safeguard it, whilst also recognising the other uses of the streetscape (such as for businesses and street trading)
- Consideration was being given to the best ways to share the manual with residents.
- There had been some missed opportunities for the delivery of improvements to the streetscape. It was intended that as future improvements were made (including highway and footway renewals) the guidance in the manual would be picked up. Funding was an ongoing constraint and it was important to manage expectations.
- The document would not have statutory planning weight – but it was already being consulted as part of the development of future schemes and was welcomed by developers and project managers.

5.3 Councillor Krupski was invited to address the Committee – the following key points were noted:

- The development of the manual was welcome and it was being linked to the Council’s other areas of development (including the sustainable streets programme and the development of the integrated active travel strategy)
- She encouraged officers from across the Council to deliver coordinated improvements.

5.4 In Committee discussions the following key points were also noted:

- Members would welcome the wider publication of the manual to residents and interested community groups in the borough.
- The Royal National Institute of Blind people (RNIB) had created its own guide to the streetscape – which officers should consider to improve streets for all users (and consult with the organisation).
- A regular review of the manual would be welcomed (at least once during each Council administration).

5.5 **Resolved:** that the report be noted. It was also agreed that:

- There should be purposeful and broad consultation on the manual (including with the RNIB)
- There should be a formal review every four or five years (each Council administration)
- That the manual should be proactively shared with councillors on planning committees as a matter of course.

6. Select Committee work programme

6.1 The Committee discussed the work programme – agreeing that items on active travel (including the KPIs on Lime Bikes); the Climate Emergency Action Plan and the Catford programme be on the agenda for the meeting on 9 January 2024. It was also requested that an update be circulated on the current progress with the sustainable streets programme.

6.2 **Resolved:** that the work programme for the meeting on 9 January be agreed.

The meeting ended at 20:45

Chair:

Date:

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Sustainable Development Select Committee

Declarations of Interest

Date: 2023-24

Key decision: No

Class: Part 1

Ward(s) affected: None specific

Contributor: Jeremy Chambers (Director of Law and Corporate Governance)

Outline and recommendations

Members are asked to declare any personal interest they have in any item on the agenda.

1. Summary

1.1. Members must declare any personal interest they have in any item on the agenda. There are three types of personal interest referred to in the Council's Member Code of Conduct:

- (1) Disclosable pecuniary interests
- (2) Other registerable interests
- (3) Non-registerable interests.

1.2. Further information on these is provided in the body of this report.

2. Recommendation

2.1. Members are asked to declare any personal interest they have in any item on the agenda.

3. Disclosable pecuniary interests

3.1 These are defined by regulation as:

- (a) Employment, trade, profession or vocation of a relevant person* for profit or gain
- (b) Sponsorship –payment or provision of any other financial benefit (other than by the Council) within the 12 months prior to giving notice for inclusion in the register in respect of expenses incurred by you in carrying out duties as a member or towards your election expenses (including payment or financial benefit from a Trade Union).
- (c) Undischarged contracts between a relevant person* (or a firm in which they are a partner or a body corporate in which they are a director, or in the securities of which they have a beneficial interest) and the Council for goods, services or works.
- (d) Beneficial interests in land in the borough.
- (e) Licence to occupy land in the borough for one month or more.
- (f) Corporate tenancies – any tenancy, where to the member’s knowledge, the Council is landlord and the tenant is a firm in which the relevant person* is a partner, a body corporate in which they are a director, or in the securities of which they have a beneficial interest.
- (g) Beneficial interest in securities of a body where:
 - (a) that body to the member’s knowledge has a place of business or land in the borough; and
 - (b) either:
 - (i) the total nominal value of the securities exceeds £25,000 or 1/100 of the total issued share capital of that body; or
 - (ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the relevant person* has a beneficial interest exceeds 1/100 of the total issued share capital of that class.

*A relevant person is the member, their spouse or civil partner, or a person with whom they live as spouse or civil partner.

4. Other registerable interests

4.1 The Lewisham Member Code of Conduct requires members also to register the following interests:

- (a) Membership or position of control or management in a body to which you were appointed or nominated by the Council
- (b) Any body exercising functions of a public nature or directed to charitable purposes, or whose principal purposes include the influence of public opinion or policy, including any political party
- (c) Any person from whom you have received a gift or hospitality with an estimated value of at least £25.

5. Non registerable interests

- 5.1. Occasions may arise when a matter under consideration would or would be likely to affect the wellbeing of a member, their family, friend or close associate more than it would affect the wellbeing of those in the local area generally, but which is not required to be registered in the Register of Members' Interests (for example a matter concerning the closure of a school at which a Member's child attends).

6. Declaration and impact of interest on members' participation

- 6.1. Where a member has any registerable interest in a matter and they are present at a meeting at which that matter is to be discussed, they must declare the nature of the interest at the earliest opportunity and in any event before the matter is considered. The declaration will be recorded in the minutes of the meeting. If the matter is a disclosable pecuniary interest the member must take not part in consideration of the matter and withdraw from the room before it is considered. They must not seek improperly to influence the decision in any way. **Failure to declare such an interest which has not already been entered in the Register of Members' Interests, or participation where such an interest exists, is liable to prosecution and on conviction carries a fine of up to £5000**
- 6.2. Where a member has a registerable interest which falls short of a disclosable pecuniary interest they must still declare the nature of the interest to the meeting at the earliest opportunity and in any event before the matter is considered, but they may stay in the room, participate in consideration of the matter and vote on it unless paragraph 6.3 below applies.
- 6.3. Where a member has a registerable interest which falls short of a disclosable pecuniary interest, the member must consider whether a reasonable member of the public in possession of the facts would think that their interest is so significant that it would be likely to impair the member's judgement of the public interest. If so, the member must withdraw and take no part in consideration of the matter nor seek to influence the outcome improperly.
- 6.4. If a non-registerable interest arises which affects the wellbeing of a member, their, family, friend or close associate more than it would affect those in the local area generally, then the provisions relating to the declarations of interest and withdrawal apply as if it were a registerable interest.
- 6.5. Decisions relating to declarations of interests are for the member's personal judgement, though in cases of doubt they may wish to seek the advice of the Monitoring Officer.

7. Sensitive information

- 7.1. There are special provisions relating to sensitive interests. These are interests the disclosure of which would be likely to expose the member to risk of violence or intimidation where the Monitoring Officer has agreed that such interest need not be registered. Members with such an interest are referred to the Code and advised to seek advice from the Monitoring Officer in advance.

8. Exempt categories

- 8.1. There are exemptions to these provisions allowing members to participate in decisions notwithstanding interests that would otherwise prevent them doing so. These include:-
- (a) Housing – holding a tenancy or lease with the Council unless the matter relates to your particular tenancy or lease; (subject to arrears exception)
 - (b) School meals, school transport and travelling expenses; if you are a parent or

guardian of a child in full time education, or a school governor unless the matter relates particularly to the school your child attends or of which you are a governor

- (c) Statutory sick pay; if you are in receipt
- (d) Allowances, payment or indemnity for members
- (e) Ceremonial honours for members
- (f) Setting Council Tax or precept (subject to arrears exception).

9. Report author and contact

- 9.1. Jeremy Chambers, Director of Law and Corporate Governance [Jeremy Chambers@lewisham.gov.uk](mailto:Jeremy.Chambers@lewisham.gov.uk), 020 83147648



Sustainable Development Select Committee

Report title: Catford Town Centre Programme Update

Date: January 2024

Key decision: No

Class: Part 1

Ward(s) affected: Rushey Green, Catford South

Contributors: Director of Inclusive Regeneration, Director of Law, Director of Finance

Outline and recommendations

1. Outline

- 1.1. This paper sets out updates on key projects which relate to the delivery of the Catford Town Centre Framework. The council has progressed a number of early deliverables including the former Catford Constitutional Club, Thomas Lane Yard, Holbeach Road and Station Links, which form the first phase of the regeneration.
- 1.2. The realignment of the south circular is also being progressed in partnership with Transport for London (TfL). Consultation completed in spring 2023 and delivery is expected to begin in spring 2025.
- 1.3. A wider delivery strategy for the council-owned sites is in development. The review highlights several additional workstreams, including further work on the Council's civic campus and procurement approach.

2. Recommendations

- 2.1. The Sustainable Development Select Committee is recommended to note the project updates contained in this report.

Timeline of engagement and decision-making

Full background information, detailing the previous key decisions made by the Mayor & Cabinet to take a Masterplan approach in Catford, and to re-align the South Circular road through the town centre can be found in the 9 November 2016 [Mayor & Cabinet report](#) and the 19 July 2017 [Mayor & Cabinet report](#).

On 19 July 2017, [Mayor & Cabinet](#) approved realigning the A205 to the south of Laurence House. The road decision was an essential first step in developing a spatial plan and place-making strategy for Catford's regeneration.

In July 2018, Studio Egret West architects were appointed to develop a draft Catford Masterplan for public consultation. On 14 July 2021, [Mayor & Cabinet](#) adopted the Catford Town Centre Framework.

On 11 December 2019, [Mayor & Cabinet](#) approved the allocation of £10m Housing Infrastructure Fund (HIF) funding to support the delivery of the A205 and entry into a grant funding agreement with the GLA.

On 16 September 2020, [Mayor & Cabinet](#) approved match-funding to the GLA Good Growth Fund, agree and enter the GLA's Good Growth Grant Agreement and to commence procurement of consultancy support. Mayor & Cabinet also approved the transfer of section 106 funding to deliver public realm and accessibility improvements to Catford Stations.

On 6 November 2021, [Mayor & Cabinet](#) approved the delegation for the procurement route for CCC to the ED of Regeneration, Housing and Public Realm including information pertaining to seeking a new operator for the CCC.

On 6 July 2022, [Mayor & Cabinet](#) approved the increase in spend to £365k and delegated authority for the Executive Director for Housing, Regeneration and Public Realm to approve and enter into a funding agreement with TfL for the road.

On 21 September 2022, [Mayor & Cabinet](#) approved the award of the building contract for the CCC to Claremont Refurbishment Ltd, delegating the final contract sum and contract terms to the Executive Director of Regeneration, Housing and Public Realm.

Consultation for the A205 road realignment project was completed in Spring 2023. Implementation of works is expected in spring 2025. Completion is expected by spring 2027.

On 6 December 2023, [Mayor & Cabinet](#) approved the submission for consent to dispose at an undervalue and delegate authority to the Executive Director of Place to enter into a property agreement with TfL to facilitate the A205 road realignment project.

1. Summary

- 1.1. This paper sets out updates on key projects which relate to the delivery of the Catford Town Centre Framework. The council has progressed a number of early deliverables including the former Catford Constitutional Club, Thomas Lane Yard, Holbeach Road and Station Links, which form the first phase of the regeneration.
- 1.2. The realignment of the south circular is also being progressed in partnership with Transport for London (TfL). Consultation completed in spring 2023 and delivery is expected to begin in spring 2025.
- 1.3. The wider delivery strategy for the council-owned sites is in development. This

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highlights a number of additional workstreams the council will need to undertake, including further work on the Council's civic campus and procurement approach.

2. Recommendations

- 2.1. The Sustainable Development Select Committee is recommended to note the project updates contained in this report.

3. Policy Context

- 3.1. The Catford Town Centre Framework contributes to the implementation of the Council's Corporate Priorities as detailed in the "Corporate Strategy 2022-2026" document which are:
 - Cleaner and greener
 - A strong local economy
 - Quality housing
 - Children and young people
 - Safer communities
 - Open Lewisham
 - Health and wellbeing
- 3.2. Lewisham's new Local Plan will build on the existing growth strategy contained within the Core Strategy 2011, which identifies a growth corridor extending from New Cross and Deptford to Catford. Lewisham's new Local Plan proposes a strengthened focus on Lewisham's places, to ensure that development is positively managed with communities over the long-term for the benefit of all.
- 3.3. Lewisham Council declared a climate emergency in 2019, committing to reach an ambition to be carbon neutral by 2030. Change and growth must be positively managed, to build green infrastructure and harness opportunities for walking and cycling alongside more sustainable forms of development in the borough. A number of other strategies and plans also support the need for the Framework from a planning policy perspective.
- 3.4. The Catford Town Centre Framework forms part of the evidence base for the new Lewisham Local Plan's place-making approach. The process of plan making involves significant information gathering and specialist studies at the front end of the process. This information is then used to set policy options and preferred approaches for the plan going forward. Local plans are required to meet prescribed 'tests of soundness' as set out in the National Planning Policy Framework (NPPF). This includes that they must be 'justified' by evidence. The evidence base will be published alongside the submission Local Plan and be subject to scrutiny through the independent examination process. The Catford Town Centre Framework will form part of this evidence base along with other Area Frameworks.
- 3.5. The London Plan has identified opportunity areas across London in order to help meet the challenges of economic and population growth. These opportunity areas represent London's largest development opportunities. The London Plan identifies Catford as a Major town centre within the London retail hierarchy and as an opportunity area where more intensive development is supported.
- 3.6. The focus of the NPPF is on a presumption in favour of sustainable development and positive growth. The NPPF provides a high-level planning policy context for Catford,

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setting out the evidence base requirements for town centre uses and encouraging local authorities to meet town centre needs in full. This is particularly relevant for Catford, given the need to maximise opportunities for the regeneration of the town centre while responding to local needs.

4. Background

- 4.1. The Catford Town Centre Framework was adopted in July 2021 and sets out the council's aspiration for growth and regeneration for the town centre. This includes realigning the south circular A205 and delivering thousands of new homes and commercial space across private and council-owned sites. This vision will be realised over the next twenty years or so.
- 4.2. The council has progressed several early deliverables while the road realignment and wider delivery strategy are finalised, securing external funding to support their delivery. These include the former Catford Constitutional Club (CCC), Thomas Lane Yard (TLY), Holbeach Road and Station Links which form the first phase of the regeneration. The road is also being progressed in tandem with Transport for London (TfL) and will be an early deliverable.
- 4.3. A number of sites within the Framework are privately owned, namely the Catford Island and Halford Wickes sites. There has been no progress on the Catford Island site since the developer (Barratts) concluded their consultation in 2022. Officers are aware there has been some engagement with owners of part of the Halford Wickes site but understand there is no scheme currently in development.

5. The former Catford Constitutional Club

- 5.1. In March 2020, the council was awarded a Good Growth Funding grant of £1.65m following a successful bid to the Greater London Authority (GLA). The award of GLA grant was contingent on match funding provided by the Council. The funding was intended to enable the refurbishment of the former CCC building as a pub and to develop the TLY car park to provide new homes and commercial space.
- 5.2. The proposals for the former CCC include the restoration of the Victorian section (those used by the former CCC) at ground and first floors, with an enlarged bar area, enhanced WCs and back of house facilities. The upper floor will include a new community kitchen and ancillary spaces. The earlier Georgian section of the building to the rear (previously inaccessible) will be restored and provide a large triple height hall to the rear, linking the pub to the garden to the north. This space will have a new platform lift serving all floors and provides access to the new community kitchen. There will also be access onto a new roof terrace to the west with an external access stair. The building fabric will be restored and enhanced, complete with new services and a basic level of fit-out.
- 5.3. A planning application for the former CCC building was submitted on 30 June 2021 and the scheme was granted permission in November 2021 following an extended planning determination period. Claremont Refurbishment Ltd has now been appointed as the Main Contractor to undertake these works, with a final contract sum of c.£2.1m. Catford Regeneration Partnership Limited is contributing £400,000 to the redevelopment.
- 5.4. The building works commenced in April 2023 and were expected to last approximately 13 months. To date the contractor has worked closely with the design team to undertake works included in their stabilisation strategy for the Georgian section. This section of the building was found to be in a greater state of disrepair than first thought and the required repairs to the building are much more extensive and complex. Taking this into account, the programme is now showing a completion in Autumn 2024.

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6. Thomas Lane Yard

- 6.1. The council are developing proposals to deliver a mixed-use scheme on the site of Thomas Lane car park, which sits north of Catford Broadway. Most of the site constitutes what is now Thomas Lane car park, owned by Lewisham council and the SuperSets site which is owned by the Catford Regeneration Partnership Limited (CRPL).
- 6.2. TLY will deliver approximately 113 affordable units, over 1000sqm of new commercial space and over 3000sqm of public realm. Turner Works Architects were appointed by the council in January 2021 as the multi-disciplinary design team lead and have developed the design for TLY. The TLY scheme is currently in RIBA Stage 3. There have been multiple engagements with council planning officers and Lewisham's Design Review Panel.
- 6.3. Since May 2023 the design team have developed the scheme further to take into account the changing fire safety requirements of second stairs, which were not previously included in the scheme and some value engineering to ensure the scheme remains viable. This has increased the number of affordable units in the scheme from 101 to 113 and the kiosk building has been removed, allowing for improved servicing access and increased public realm. The planning submission is expected in spring 2024. Subject to planning permission, it is intended for the scheme to start on site in 2025 with residential units being delivered in 2028.

7. Holbeach Road Public Realm Improvements

- 7.1. In 2020, the council received £450,000 from the GLA's Get Building Fund to deliver regeneration improvements to Holbeach Road.
- 7.2. Works to improve the public realm of Holbeach Road included new paving, new seating and playable features, in-ground power supply for potential events, new trees and shrub planting. The project also included improvements to lighting and security/ CCTV. These works are now complete.
- 7.3. Introduction of art on Holbeach Road was also one of the improvements considered within the project, subject to any wayleaves required. This is still being explored subject to budget, following receiving designs from an artist.

8. Station Links

- 8.1. In September 2020 Mayor & Cabinet approved the use of section 106 funding from the former Catford Greyhound Stadium development to deliver a programme of public realm and accessibility improvements to Catford Station areas to match the aspirations in the Catford Town Centre Framework.
- 8.2. The scope of works is based around following key principles in the Framework:
 - Declutter and create better legibility and accessibility across both Catford and Catford Bridge station entrances
 - Unified public realm between stations
 - Promote new station entrance for Catford Bridge Station
 - Improve footways for generous pedestrian and cycling environment
 - Increase greening
- 8.3. Design consultants were appointed in the beginning of 2021 and a public consultation exercise was completed in summer 2021 based on concept sketches and design aspirations. The scheme aspirations were generally well received by the public.

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- 8.4. Design development was carried out based on engagement with LBL Planning colleagues via a formal pre application process and the public consultation outcome. Feedback was also received from external stakeholders and landowners such as Barratts, TfL, Network Rail, South Eastern Rail, Thames Water, Environment Agency and Arch & Co.
- 8.5. In 2023 the project team carried out further reviews of land ownership in the project area. The majority of the proposed design aspirations proposed in the concept design were based on improvements to non-council owned assets which would require agreement with the landowners. As such the design had to be reconsidered once the external stakeholders were consulted and concerns raised over adoptability of the proposed works. Further amendments to the design may be necessary as new information on land ownership arises.
- 8.6. The scheme redesign will achieve the key principles set in the CTCF (see 8.2 above) by:
- Creating a clutter free single levelled surface pedestrian priority street by removing inconsistent existing kerbs and levels
 - Improving the environment at Catford underpass which is a strategic cycling route with wider footway and new lighting
 - Increase cycling parking provision by installing new covered cycle parking area
 - Install new planted areas to increase greening and encourage positive drainage to the river by installing rain gardens and trees
 - Promote new station entrance at Catford Bridge station by working with Network rail
 - New seats and benches
- 8.7. Delivery of the project will be subject to further consultation with external stakeholders including Network Rail and partners, TfL, the Environment Agency and Thames Water. Due to the time-consuming nature of these conversations, delivery timescales for the project are now tentatively assumed to be for 2024 procurement and 2025 for construction. Officers have secured flexibility in expenditure of the section 106 funding so there is no longer a time pressure for the project.

9. A205 Road Realignment

- 9.1. Council officers and TfL have been working closely to progress the design of the road scheme. The scheme will deliver a range of improvements to make Catford a more pleasant environment for all road users, including segregated cycle facilities, wider pavements, new and improved crossings, new and improved public space, reducing exposure to tailpipe emissions and new and improved road crossings.
- 9.2. TfL carried out a six week consultation exercise in spring 2023 which received 1503 responses. The consultation analysis report can be found on TfL's consultation website, [here](#).¹ Across each of the following themes, a majority of all respondents felt that the proposals would make the town centre slightly or much better:
- Facilities for cyclists (84 per cent)
 - Facilities for pedestrians (82 percent)
 - Road safety (75 percent)

¹ <https://haveyoursay.tfl.gov.uk/21874/widgets/62183/documents/51428>

- Access to public transport (63 percent)
 - Attractiveness of the town centre (60 percent)
- 9.3. TfL have now completed the analysis of consultation responses and after careful consideration, decided to modify proposals in the following ways:
- 9.4. The cycling and pedestrian facilities in Sangley Road will be revised to include further segregation between pedestrians and cyclists. TfL have reviewed the proposals to minimise loss of trees. TfL has also reviewed bus stopping patterns in Rushey Green to minimise the impacts on those using bus routes 75 and 185.
- 9.5. TfL and council officers have engaged affected landowners during the design process and the design has been amended to ensure support was maintained. TfL intend to prepare detailed designs for this scheme by late 2024, with construction potentially starting in early 2025. This is subject to further funding being available.
- 9.6. Design is now in concept design stage and TfL have had two design review panel meetings with Urban Design London and a formal Pre-Planning meeting with Lewisham Planning team. A planning application was submitted to the Lewisham Planning team on 20th December 2023.
- 9.7. Design and delivery of a new public space in the location of the existing Catford road layout between Laurence House and the Civic buildings is to be delivered by the Council. The council has appointed Urban Movement to design this at concept stage as an interim scheme with the assumption that a more substantial permanent scheme will be delivered following the redevelopment of Laurence House and the Civic Suite.
- 9.8. The design brief for the new public space is being developed in consultation with various internal departments including Parks, Economy, Jobs and Partnerships, Strategic Regeneration, Public Health, Climate resilience, Crime prevention and Planning.
- 9.9. TfL submitted a strategic outline business case in early 2023 to Department for Transport (DfT). TfL have received a number of clarifications from DfT and Active Travel England on the project. Following DfT's assessment of the strategic outline business case, and subject to their approvals DfT will recommend that the scheme move forward to the next stage, in-effect ring-fencing the amount being sought, and allowing TfL to proceed with the development of the concept design and outline business case. The final stage involves the development of detailed design and the full business case.
- 9.10. Subject to the confirmation of the full funding settlement, works are currently programmed to start on site in spring 2025 and be delivered by 2027.

10. Delivery Strategy

- 10.1. In late 2022 the council appointed Avison Young to undertake a delivery strategy for the Council's landholdings across the town centre. The delivery strategy is bringing together previous work on delivery options, viability and land assembly and updated options based on the adopted Catford Town Centre Framework. This review highlights a number of additional workstreams, including further work on the Council's civic campus and procurement approach.
- 10.2. A critical part of the next steps for delivery strategy is the council's new civic provision. Officers will develop an understanding of need before any procurement activity is launched. This will include liaising with key stakeholders across the council as well as reviewing best practice examples from across London and further afield.

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11. Bakerloo Line Extension

- 11.1. LB Lewisham have been working closely with LB Southwark and TfL to progress the case for investment in the Bakerloo Line Extension (BLE). An extension of the line to Lewisham via the Old Kent Road and New Cross Gate forms phase one, with an extension to Catford forming part of the second phase.
- 11.2. In March 2021 the Secretary of State for Transport issued directions to safeguard land needed to build the proposed Bakerloo line extension. Safeguarding is a formal process done by the Department for Transport to protect land above and below ground from conflicting future development. The safeguarding process does not give powers for the extension to be built.
- 11.3. LB Lewisham, Southwark and TfL officers are currently working on a communications and engagement plan for 2024. This is likely to include attending a range of conferences such as London Real Estate Forum and UKREiif to promote the case for investment.

12. Financial implications

- 12.1. There are no financial implications for this report.
- 12.2. The current budgets for the schemes in this report are as follows:
 - Thomas Lane Yard - £1.2m
 - The Former Catford Constitutional Club - £3.7m
 - Holbeach Road - £450k
 - Station Links - £1.6m
 - The A205 road realignment has spent £700k to date and has secured £10m Housing Infrastructure Fund grant. TfL will also contribute and is in the process of bidding for Major Road Network Funding.

13. Legal implications

- 13.1. As this is a report for noting, there are no legal implications for this report. Detailed legal implications will be provided in decision reports as the scheme progresses.

14. Equalities implications

- 14.1. The Council must have due regard to its Public Sector Equality Duty as set out in the Equality Act 2010. This requires all public bodies, including local authorities, to have due regard to the need to:
 - Eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act
 - Advance equality of opportunity between people who share a protected characteristic and those who do not
 - Foster good relations between people who share a protected characteristic and those who do not
- 14.2. The Council's Single Equality Framework 2020-2024 provides an overarching framework and focus for the Council's work on equalities and helps ensure compliance with the Equality Act 2010.
- 14.3. An Equality Impact Assessment is drafted for the Road realignment and can be found [here](#). An Equality Impact Assessment will be completed for Station Links in due course.

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15. Climate change and environmental implications

- 15.1. Improving the town centre so that it is easier to walk and cycle will contribute to addressing the climate emergency.

16. Crime and disorder implications

- 16.1. There are no crime and disorder implications arising from this report.

17. Health and wellbeing implications

- 17.1. The Catford Town Centre Framework upholds the ambition for Catford to be the greenest town centre in London and to regenerate through design that generate health and well-being.
- 17.2. Improved opportunities for walking and cycling in Catford will be implemented, providing a greener environment and surroundings to benefit those living, working and visiting Catford.
- 17.3. The Framework proposals for the development of the town centre will seek to deliver social integration through the enhancement of public realm that will link to areas that incorporate work, business and leisure activities amongst the green and aesthetically pleasing redesign of public spaces.
- 17.4. These interventions aim to promote better health by providing an environment where users can feel safer and more encouraged to enjoy the benefits of walking, cycling and leisure pursuits offered by the town centre.

18. Background papers

- 18.1. <https://lewisham.gov.uk/inmyarea/regeneration/catford-regeneration/catford-town-centre-framework>

19. Glossary

Term	Definition
TfL	Transport for London are the integrated transport authority responsible for meeting Mayor Sadiq Khan's strategy and commitments on transport in London. They run the day-to-day operation of the Capital's public transport network and manage London's main roads.
GLA	Greater London Authority

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Term	Definition
DfT	<p>Department for Transport works with agencies and partners to support the transport network that helps the UK's businesses and gets people and goods travelling around the country.</p> <p>Department for Transport plan and invest in transport infrastructure to keep the UK on the move.</p>

20. Report author(s) and contact

- 20.1. Charlotte Harrison, charlotte.harrison@lewisham.gov.uk
- 20.2. Comments for and on behalf of the Executive Director for Corporate Resources
- 20.3. Thomas Clarkson, Senior Accountant, thomas.clarkson@lewisham.gov.uk
- 20.4. Comments for and on behalf of the Director of Law and Corporate Governance
- 20.5. Melanie Dawson, Principal Lawyer – Place, melanie.dawson@lewisham.gov.uk

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Sustainable Development Select Committee

Report title: Active Travel Strategy, Dockless Bikes, Cycle Training in Schools, Cycle Network Development

Date: 9 January 2024

Key decision: No

Class: Part 1

Ward(s) affected: Borough-wide

Contributors: Martha Lauchlan, Transport Planner; Petros Ximerakis, Head of Strategic Transport and Highways

Outline and recommendations

The Sustainable Development Select Committee have requested officers to provide an update on:

- The timetable for the production of the Integrated Active Travel Strategy
- Dockless bike rollout
- Delivery and uptake of cycle training in schools
- Type and distance of cycle lanes being planned

SDSC are asked to note and comment on the contents of this report.

1. Summary

- 1.1. There are a number of projects that Strategic Transport and Highways are progressing to improve access and modal shift to walking and cycling, improve road safety and reduce the number of car journeys in the borough.
- 1.2. The Sustainable Development Select Committee has requested updates on some of these programmes of work, including the development of the Active Travel Strategy, dockless bikes, cycle training, and cycle network development.
- 1.3. The following report provides information on these items.

2. Recommendations

- 2.1. The Sustainable Development Select Committee are asked to note and comment on the contents of this report.

3. Policy Context

- 3.1. The contents and recommendations of this report are consistent with the Council's policy framework, as well as wider regional and national policies and priorities, as outlined below:
- 3.2. Corporate Strategy (2022-2026) – This sets out what the Council plans to deliver for residents between 2022-2026. The recommendations of this report will help to support the implementation of the Corporate Strategy, namely making Lewisham 'cleaner and greener, where the Council has committed to enable more active travel and aim to reduce reliance on cars.
- 3.3. Future Lewisham (2021) – This outlines the Council's ambitions for the future and priorities as the borough recovers from the impact of the Covid pandemic. One of the core themes of the plan is to create a 'greener future', building on the observed increase in walking and cycling seen locally, and all the other ways our environment benefitted from behaviour changes during the pandemic. The other core theme is 'a healthy and well future' and recognises that good health and wellbeing is dependent on many determinants including physical activity and air quality.
- 3.4. Climate Emergency Action Plan (2019) – This sets out the Council's ambition for Lewisham to be a carbon net-zero borough by 2030. More than 25% of the borough's carbon emissions come from transport, including vehicles travelling in or through the borough. Within the action plan, one of the key policies is to move to a decarbonised transport network through encouraging modal shift and managing parking.
- 3.5. Healthy Streets for London (2017) – The Mayor of London and TfL are taking the Healthy Streets approach to encourage more Londoners to walk, cycle and use public transport. This approach aims to improve air quality, reduce congestion and help make London's diverse communities greener, healthier and more attractive places to live, work, play and do business. It outlines some practical steps to help Londoners use their cars less and walk, cycle and use public transport more, including:
 - Improving local environments by providing more space for walking and cycling, and better public spaces where people can interact;
 - Prioritising better and more affordable public transport, and safer and more

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- appealing routes for walking and cycling;
- Planning new developments so people can walk or cycle to local shops, schools and workplaces, and have good public transport links for longer journeys.
- 3.6. London Environment Strategy (2018) – This strategy brings together approaches to every aspect of London’s environment, integrating air quality, green infrastructure, climate change mitigation and energy, waste, adapting to climate change, ambient noise, and the low carbon circular economy. It recognises that poor air quality is the “most pressing environmental threat to the future health of London” and sets out a roadmap to zero emission road transport which includes reducing car use.
 - 3.7. Mayor of London’s Transport Strategy (2018) – This has an overarching aim of reducing dependency on cars and sets strategic targets for 80% of journeys in London to be made by walking, cycling and public transport by 2041 and for all Londoners to do at least 20 minutes of active travel each day by 2041.
 - 3.8. Transport Strategy and Local Implementation Plan (2019-2041) – The objectives of this strategy is for travel by sustainable modes to be the most pleasant, reliable and attractive option for those travelling to, from and within Lewisham; for Lewisham’s streets to be safe, secure and accessible to all; for Lewisham’s streets to be healthy, clean and green with less motor traffic; and for Lewisham’s transport network to support new development whilst providing for existing demand. One of the aims of the Transport Strategy is to reduce car use and car ownership in the borough through increasing Controlled Parking Zone (CPZ) coverage.
 - 3.9. Air Quality Action Plan (2022-2027) – This outlines the Council’s five year strategy to improve air quality in the borough and across London. This includes objectives for cleaner transport policies, such as encouraging more trips to be made by walking, cycling or public transport to reduce car use; improved provision of infrastructure to support walking and cycling; and installation of electric vehicle charging points to enable the uptake of electric vehicles.
 - 3.10. London Net Zero 2030: An Updated Pathway – In 2022, the Mayor of London commissioned Element Energy to analyse the possible pathways to achieving net zero. The Mayor has indicated an Accelerated Green Pathway will be followed in order to achieve net zero, for which one of the key requirements is a 27% reduction in car vehicle kilometres travelled by 2030.
 - 3.11. Gear Change (2020) – This strategy sets out the actions required at all levels of government to increase walking and cycling in England, in order to improve air quality, combat climate change, improve health and wellbeing, address inequalities and tackle congestion on our roads.
 - 3.12. Cycle Strategy (2017) – This sets out the Council’s vision for cycling to be a safer and more attractive option for travel. This includes via schemes such as Healthy Neighbourhoods where space is made available for people to enjoy streets without motor vehicles, particularly near schools, to help those walking and cycling.
 - 3.13. Physical Activity Strategy (2023) – This sets out how the Council will work in partnership with organisations and communities across the borough to increase the number of opportunities for residents of all ages and abilities, to become more physically active.

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4. Integrated Active Travel Strategy

- 4.1. Officers are in the development stages of the new Active Travel Strategy which will integrate existing policies within Strategic Transport and Highways, alongside other local, regional and national strategies, policies, and guidance into one overarching strategy with an associated delivery plan for active travel improvements over the next 7-10 years.
- 4.2. Following stakeholder engagement sessions held in November, which included key stakeholder groups such as Lewisham Cyclists and Lewisham Pedestrians as well as elected members, the feasibility of new walking and cycling routes is being investigated and is expected to be finalised at the end of January 2024.
- 4.3. Subsequently, interventions will be ranked and prioritised using a set of metrics including propensity to cycle, route selection, deprivation, and active travel accessibility modelling.
- 4.4. This will be used to produce a draft strategy document and associated maps, expected by March 2024, which will cover the type and length of any proposed cycle lanes. The deliverables can be shared with SDSC for review and feedback via email in order to not impact the delivery programme.
- 4.5. A public and stakeholder consultation will be carried out, which will include SDSC.

5. Dockless bike rollout

- 5.1. The dockless bike programme delivers marked designated parking bays for e-bikes. These designated parking bays are geofenced to prevent and mitigate issues caused by inconsiderate parking and obstructions to pedestrians. E-bikes are equipped with GPS that determines their precise location and does not allow parking away from the designated bays.
- 5.2. Delivery of the programme will take part in four phases as below:
 - Phase 1: Evelyn, Deptford, New Cross Gate, Telegraph Hill, Brockley
 - Phase 2: Blackheath, Lewisham Central, Ladywell, Crofton Park, Forest Hill
 - Phase 3: Rushey Green, Hither Green, Lee Green, Grove Park
 - Phase 4: Sydenham, Downham, Perry Vale, Catford South, Bellingham
- 5.3. A partnership is in place with Lime for one year and will be regularly reviewed to ensure that there is good performance against an established set of KPIs including:
 - Bicycle parking and removal;
 - Bicycle deployment and redistribution;
 - Bicycle servicing and maintenance;
 - Customer service, engagement and education; and
 - Bicycle safety.
- 5.4. Following the completion of Phase 4, approximately 300 marked bays will be in place across the Borough, both on the footway (where there is adequate space) and on the carriageway.

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- 5.5. Phase 1 has now been completed and the geofencing of the footway and carriageway bays is live. A map of the bay locations can be found [here](#).
- 5.6. Snagging issues related to phase 1 have been acknowledged and appropriate measures have been taken to address this, including relocating bays to alternative locations. A thorough review of bays will be undertaken prior to the statutory consultation and implementation. In addition, street notifications will be advertised for all locations to enable greater engagement with residents.
- 5.7. Below is a proposed timeline for the delivery of the remaining three phases. This is subject to statutory consultation and other schedule constraints (including pre-election period), and is subject to change.

Table 1: Timeline for delivery of dockless bike parking bays

Phase	Statutory consultation	Implementation
2	Winter 2023/24	Spring 2024
3	Spring 2024	Summer 2024
4	Spring 2024	Summer 2024

6. Cycle training in schools

- 6.1. The Council receives Local Implementation Plan (LIP) funding from Transport for London (TfL) for the delivery of cycle training. This includes free cycle training for children, young people and adults who live in the borough.
- 6.2. For 2023/24, £233k of LIP funding was allocated to the Council by TfL for the delivery of cycle training.
- 6.3. Cycle training for children in school is delivered by Cycle Confident and involves sessions for children who cannot ride a bike and other sessions for children who can already cycle.
- 6.4. Between April and November 2023, 39 courses have been held which provided 177 days worth of cycle training to more than 790 children in Years 5-6 (ages 9-11). Further training in schools is scheduled from January 2024.

7. Cycle network development

- 7.1. Officers have been working closely and collaboratively with the CND sponsor to explore funding opportunities and targeted investments.
- 7.2. As reported to the SDSC on 8 November 2023, the Council secured a funding allocation of £120k in September 2023 for FY 2023/24 to deliver the following:

Table 2: September 2023 CND funded projects and stages

Project Name	Project Stage(s)
C10 Creekside to Elverson Road (wayfinding installation)	Construction
C10 Folkestone Gardens to New Cross (wayfinding installation)	Construction
C18 Elverson Road to Catford	Feasibility

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Brockley Road crossing (near Beecroft Road)	Detailed Design
C18 Molesworth Street	Feasibility
New Cross Gate to Crofton Park	Feasibility

- 7.3. The design stage for the Brockley Road crossing project has been completed and construction is currently anticipated to commence in early 2024.
- 7.4. A mini competition for the design stages of the C18 Elverson Road to Catford, C18 Molesworth Street, and New Cross Gate to Crofton Park projects is in progress, with the successful tenderer expected to be announced in late January 2024. The procurement process was delayed due to a number of changes of scope for C18 Molesworth Street instructed by TfL.
- 7.5. The wayfinding designs which had been received by TfL have gone through an officer technical review and are pending a minor revision. A quotation for the installation works has been provided by the term contractor. The works are anticipated to commence by end of February 2024.
- 7.6. The Council continued to secure another £209k of CND funding in November 2023 for FY 2023/24 to deliver the following:

Table 3: November 2023 CND funded projects and stages

Project Name	Project Stage(s)
Deptford Church Street	Detailed Design
C18 Catford to Lower Sydenham (Southend Lane crossing)	Feasibility
Sydenham station to Waterlink Way (Perry Rise crossing)	Construction

- 7.7. It should be noted that all 3 projects have already been in progress, and the funding provided is covering part of their relevant costs.
- 7.8. The LIP funding application to TfL for 2024/25 was submitted on 3 November 2023 and included the following projects and stages to be funded through the CND programme listed in the order of Lewisham's priorities. It should be highlighted that it is not expected that all projects will be funded due to the limited amount of funding made available to the boroughs.

Table 4: List of CND projects and stages included in the submission of LIP funding for 2024/25

Project Name	Project stage(s) & brief project overview
Deptford Church Street	Construction of a segregated cycle track along Deptford Church Street between the A2

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	Deptford Broadway/Deptford Bridge and the A200 Creek Road.
C18 - Waterlink Way Bridge	Detailed design and construction for the replacement of the Waterlink Way timber footbridge in Catford.
C18 - Southend Lane crossing	Feasibility, preliminary, and detailed design of an informal crossing upgrade to parallel zebra crossing at Southend Lane, between Waterlink Way and Farnbridge Close.
Cycle Contraflows	Detailed design and construction of cycle contraflow projects at the following locations: <ul style="list-style-type: none"> • Albury Street • Clifton Rise • Doggett Road • Lewisham Park North • Lewisham Park South • Marnock Road • Pearsons Avenue • Stanley Street • Vanguard Street • Wellmeadow Road (North of A205) • Millbank Way • Leyland Road – Between the junctions of Dorville Road and Osberton Road • Leyland Road – Between the junctions of Dorville Road and Underwood Road • Leahurst Road – Between the junctions of Ennersdale Road and Dermody Road • Pascoe Road – Between the junctions of Ennersdale Road and Dermody Road • Holly Hedge Terrace • Aspinall Road • Amersham Vale
C18 - Molesworth Street	Preliminary design of cycle route along Molesworth Street between Elmira Street and A21 Lewisham High Street.
Gosterwood Street quietway	Detailed design and construction of a cycle route through a quiet mixed traffic street along Gosterwood Street between A200 Evelyn Street and Childers Street.
Rolt Street quietway	Detailed design and construction of a cycle route through a quiet mixed traffic street along Rolt Street between Childers Street and Trundleys Road.

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Cold Blow Lane walking and cycling route	Initiation, feasibility, preliminary design, detailed design, and construction of a cycle route through filtering Cold Blow Lane between Mercury Way and Sanford Walk.
C18 - Elverson Road to Catford	Preliminary design of cycle route connecting Elverson Road DLR station with Catford train station.
New Cross Gate to Crofton Park	Preliminary design of cycle route connecting New Cross Gate train station with Crofton Park train station.
Pagnell Street crossing	Initiation and feasibility of an informal crossing upgrade to parallel zebra crossing at Pagnell Street.

8. Financial implications

- 8.1. There are no direct financial implications as a result of the contents of this report.

9. Legal implications

- 9.1. There are no direct legal implications as a result of the contents of this report.

10. Equalities implications

- 10.1. Equalities Impact Assessments (EIAs) will be conducted as part of the development of projects referred to in this report.

11. Climate change and environmental implications

- 11.1. Transport generates a significant amount of greenhouse gas emissions. The primary contributor of these emissions is on-road transport from cars. Increasing levels of active travel by making journeys safer and more appealing and reducing private vehicle trips by making alternatives equally attractive will contribute to a reduction of the negative environmental impacts of private motor vehicle use through reduced carbon emissions, lower rates of road traffic collisions and improved public realm.

12. Crime and disorder implications

- 12.1. There are no crime and disorder implications as a result of the recommendations in this report.

13. Health and wellbeing implications

- 13.1. Making transport more health-promoting by increasing physical activity through encouraging walking and/or cycling as a normal, everyday transport mode can help with reducing the health damaging effects of motorised transport including road traffic injuries, air pollution, community segregation, and noise.

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- 13.2. Creating an environment where people actively choose to walk and cycle as part of everyday life also has the potential to reduce health inequalities. This is due to the fact that income or wealth would become a less significant factor in a person's ability to travel within the borough and gain access to healthcare, employment, social networks, etc. Therefore, improving active travel in the borough is likely to benefit those who are less prosperous and therefore likely to own motorised transport.

14. Glossary

Term	Definition
CND	Cycle Network Development (CND) is one of the main programmes under TfL's LIP aiming to enabling more people to choose cycling as a mode of transportation by providing well-designed and interconnected routes that make it easier and safer for them to get around on their bikes.
CPZ	A Controlled Parking Zone (CPZ) is an area where parking is regulated and controlled by specific rules and restrictions. In a CPZ, a permit to park may be needed, and there are usually designated times and areas where parking is allowed or prohibited.
DLR	The Docklands Light Railway (DLR) is a type of train system that operates in and around London.
FY	Financial Year (FY) is the year covered by a set of annual financial statements.
GPS	Global Positioning System (GPS) is a technology that uses satellites to determine the exact location of a device on the Earth's surface.
LIP	Local Implementation Plan (LIP) funding is the process through which TfL provides boroughs with financial support. The funding is for schemes to improve their transport networks in a way that is consistent with and supports the Mayor's Transport Strategy.
TfL	Transport for London (TfL) is a local government body responsible for most of the transport network in London.

15. Report author(s) and contact

- 15.1. Martha Lauchlan, Transport Planner, martha.lauchlan@lewisham.gov.uk
- 15.2. Petros Ximerakis, Head of Strategic Transport and Highways, petros.ximerakis@lewisham.gov.uk

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Sustainable Development Select Committee

Report title: Climate Emergency Action Plan Update

Date: 09 January 2024

Key decision: No

Class: Part 1

Ward(s) affected: All

Contributors: Head of Climate Resilience

Outline and recommendations

1. Outline

- 1.1. This report sets out the proposed approach to updating and reporting on the Council's Climate Emergency Action Plan. An update is scheduled for discussion by Mayor and Cabinet in March 2024.
- 1.2. The report covers:
 - Updates on actions in the 2020 action plan;
 - Proposals to refresh the current set of actions;
 - Estimates of the potential cost and impact of key actions from the draft updated 2024 action plan;
 - Plans to communicate the Mayor and Cabinet update to a wider audience.

2. Recommendations

- 2.1. The Sustainable Development Select Committee is invited to note the contents of this report and feedback its views on the approach proposed.

Timeline of engagement and decision-making

Lewisham's Climate Emergency Action Plan was approved by Mayor and Cabinet on 11 March 2020

<https://councilmeetings.lewisham.gov.uk/documents/s72555/Climate%20Emergency%20Action%20Plan.pdf>

Progress against the Action Plan has been reviewed on an annual basis:

- 10 March 2021 M&C Climate Emergency Action Plan update
<https://councilmeetings.lewisham.gov.uk/documents/s78637/Lewishams%20Climate%20Emergency%20Action%20Plan.pdf>
- 9 March 2022 M&C Climate Emergency Action Plan update
<https://councilmeetings.lewisham.gov.uk/documents/s96746/Climate%20Emergency%20Update.pdf>
- 8 March 2023 M&C Climate Emergency Action Plan update
<https://councilmeetings.lewisham.gov.uk/documents/s108302/230308%20MandC%20CEAP%20FINAL.pdf>

The Executive Management Team discussed the approach set out in this report at its meeting on 29 November 2023.

A update on the action plan is scheduled for discussion on the 13 March 2024.

1. Summary

1.1. This report provides the Sustainable Development Select Committee with an update on the Council's Climate Emergency Action Plan. The report and accompanying annexes present the basis of the planned update to Mayor and Cabinet scheduled for March 2024. The main elements of the update are:

- Updates on actions in the 2020 action plan;
- Proposals to refresh the current set of actions;
- Estimates of the potential cost and impact of key actions from the draft updated 2024 action plan.

2. Recommendations

2.1. The Sustainable Development Select Committee is invited to note the contents of this report and feedback its views on the approach proposed.

3. Policy Context

3.1. In 2016, the UK Government ratified the Paris Agreement, part of the United Nations Framework Convention on Climate Change, which commits countries to taking action to prevent the global average temperature increasing 2°C above pre-industrial levels. In 2019 the Climate Change Act 2008 (2050 Target Amendment) Order 2019¹ committed the UK to a legally binding target of net zero emissions by 2050. In 2021 the Government published its Net Zero Strategy setting out proposals to deliver the UK's commitment under the Paris Agreement.

3.2. Lewisham Council's Corporate Plan 2022-26 identifies the climate emergency as one

¹ <https://www.legislation.gov.uk/ukdsi/2019/9780111187654>

of four local challenges, and states that:

- We continue to strive towards being a net zero borough by 2030, and will continue to lobby the government and work with our partners to achieve this.
- We will lead by example, by using 100% renewable energy, retrofitting public buildings where possible to make them more energy efficient, and supporting residents to make their homes warmer and more efficient.
- Our parks and green spaces are a lifeline to the health and wellbeing of our residents, and provide important resilience against the climate emergency. We will continue to invest in them, and continue to plant more trees – adding to the 25,000 we've planted since 2018.
- The progress of our Climate Emergency Action Plan will be reviewed annually by our Executive Management Team and through our scrutiny committee process, including reporting annually to the Mayor and Cabinet. We will publish a public update once a year setting out what has been done in that year and updating our set of actions going forward.

4. Background

- 4.1. Lewisham's Climate Emergency Action Plan was developed through a cross-Council working group and informed by a study commissioned in 2019 on the pathways to achieving net zero carbon by 2030.
- 4.2. The Action Plan set out 143 actions across 5 themes. Progress against the action plan has been positive since 2020, particularly in relation to integrating this agenda across the Council, our work in partnership with others and engagement activity. However the ambition for the borough to be net zero carbon by 2030 remains hugely stretching and the window for achieving it is closing rapidly.

5. Update on the actions in the 2020 action plan

- 5.1. Annex A includes an update against the 143 actions in the 2020 action plan.
- 5.2. The table at Annex A includes the original wording of the action and reference number, the team it was assigned to in the 2022/23 update and the original indication of timing. The update includes a narrative description and an assessment using the following terms adopted by the UK Climate Change Committee's in their analysis of progress by Government departments on climate change:
 - Action Achieved
 - Partly Achieved
 - Underway
 - Not Achieved

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5.3. The table below shows the distribution of these assessments across the action plan's five themes:

Theme	Achieved	Partly Achieved	Underway	Not Achieved	Total
Leading By Example	25	7	7	6	45
Sustainable Housing	22	16	4	1	43
Decarbonised Transport	5	3	14	0	22
Greener Adaptive Lewisham	7	5	1	1	14
Inspiring Learning & Lobbying	17	0	2	0	19
TOTAL	76	31	28	8	143

6. 2024 refresh of actions

- 6.1. Annex B sets out a proposed refreshed action plan with 60 actions.
- 6.2. Annex C set out a set of 35 Climate KPIs.
- 6.3. Lewisham’s Climate Emergency Action Plan has had positive external recognition and the Council has consistently been assessed in the top 20 local authorities nationally under the Climate Emergency UK scorecard assessments. It is however clear that since the Action Plan was published there has been significant change across the policy and funding landscape service teams are operating in.
- 6.4. The proposed refresh has been based on the following principles:
 - Create a clearer focus on priorities
 - Integrate relevant Council strategic documents
 - Ensure a clear evidence base for action, in particular costs for decarbonising sources of carbon owned by the council
 - Ensure a clear focus on social justice
 - Quantify the scale of challenge and delivery

6.5. The table below compares the proposed 2024 actions with the 2020 set:

Theme	2020	2024	Updated	Unchanged	New	Closed
Leading By Example	45	17	15	1	1	26
Sustainable Housing	43	15	10	4	1	29
Decarbonised Transport	22	6	4	1	1	17
Greener Adaptive Lewisham	14	12	10	0	2	5
Inspiring Learning & Lobbying	19	10	7	2	1	12
TOTAL	143	60	46	8	6	89

6.6. As identified above one of the principles of the refresh was to align the action plan with strategic documents that have been produced since the Climate Emergency Action Plan was published in March 2020. These strategies, which are referenced within individual actions in Annex B, include:

- Lewisham Council Corporate Strategy 2022-26;
- Catford Town Centre Framework;
- Flood Risk Management Strategy 2022-27;
- Air Quality Action Plan 2022-27;
- Waste Management Strategy 2021-31;
- Reduction and Recycling Plan 2023-25;
- Parks and Open Spaces Strategy 2020-25;
- Lewisham Local Plan 2020-40;

6.7. In addition, there are a number of key strategic documents that are currently in development including:

- Asset Management Strategy;
- Active Travel Plan;
- Housing Retrofit Strategy;
- Digital Strategy;
- Local Economic Development Strategy;
- Staff Travel Plan;
- Local Area Energy Plan;
- Health and Wellbeing Strategy;
- Public Realm Design Guide;
- Lewisham 2030 Community Action Plan.

6.8. These strategies contain a wealth of relevant information. It is proposed that the current set of actions are streamlined to reflect this and to minimise duplicative demands on service teams and present a clearer focus on what the Climate Emergency Action Plan priorities are. This refresh of the Action Plan is intended to be part of an ongoing approach to adapting the actions as the funding and policy landscape evolves nationally, regionally and locally.

6.9. Alongside the 60 actions set out in Annex B it is proposed that the annual update on the Climate Emergency Action Plan is supplemented by the use of a set of Climate

KPIs, arranged against the five themes. This responds to the feedback asking for more quantified information on progress and the degree of challenge involved. This set of 35 Climate KPIs is set out in Annex C.

- 6.10. Providing full cost information in relation to each action is extremely difficult. Many of the main sources of local emissions from housing and transport are not the direct responsibility of the Council and the mechanisms for achieving net zero for the UK do not align with the 2030 Climate Emergency date. Instead of providing broad cost estimates on all actions it is proposed instead to focus detailed cost information specifically in relation to those sources of emissions that the Council has greatest control over. The revised plan includes actions to cost delivery in these areas and work has already progressed on this. This work includes:
- A costed plan for retrofitting the corporate estate
 - A costed plan for retrofitting the local authority maintained schools' estate
 - A costed plan for electrifying the Council's fleet
 - A costed plan for retrofitting the Council's housing stock.
- 6.11. In addition, in relation to the Council's housing stock, future actions will need to be based on a robust assessment of the overall condition of stock and reflect the evidence established through the new stock condition survey.
- 6.12. The Committee has asked for more quantified information showing the scale of the challenge and impact of actions. As outlined below in section 7 and Annex D estimates have been made for a subset of actions from the 2024 action plan going beyond those where the Council has direct control. This information is intended to offer an indication of cost and impact over a three-year period to provide context and scale but would require significant additional work for use in more detailed policy and programme design.
- 6.13. It is proposed that the next update to Mayor and Cabinet on the action plan is moved to June each year rather than March, starting from 2025, to allow the information to capture a full financial year of delivery.

7. Cost and impact estimates

- 7.1. Annex D provides a prototype model for showing forecast costs and carbon savings for those actions where estimates can be made. This information is intended to offer an indication of cost and impact in a three-year period to illustrate context and scale but would require significant additional work for use in more detailed policy and programme design.
- 7.2. It is important to reiterate that developing costed plans and identifying estimates of expenditure does not represent a commitment by the Council to achieve net zero carbon at any cost. Establishing robust financial information underlines the scale of work needed and will enable Lewisham to move quickly as new funding opportunities emerge.

8. Public facing update on the action plan

- 8.1. Alongside report to Mayor and Cabinet with its annexes setting out the detailed analysis officers are working on a public-facing version of the reporting on progress that will be published alongside the committee report with the aim of making our work in this area more accessible and meaningful to a wider set of stakeholders.

9. Financial implications

- 9.1. Achieving the ambition for Lewisham to be net zero carbon has significant cost implications. Work undertaken to support the development of Lewisham's Climate

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Emergency Action Plan estimated a minimum cost of £1.6bn over 10 years.

- 9.2. Lewisham Council's funding from government has been hugely reduced since 2013/14, while at the same time, the Council has faced increased costs through population growth, changes to government policy, the COVID19 pandemic and costs associated with inflation and rising energy bills. Considering the minimum cost required to achieve the action plan, there is a need to find creative ways to find the resources needed to support this work.
- 9.3. Responding to the Climate Emergency is about making better use of resources and creating an alternative to a high-carbon consumer economy. In this context there are potential connections between delivering on a low carbon agenda and the Council's need to cut expenditure and secure greater financial stability.

10. Legal implications

- 10.1. The report refers to the Climate Change Act 2008 and regulations under that Act. The Act establishes a legal framework that underpins the UK's commitment to tackling climate change, including reducing CO2 emissions and addressing climate risks. The provisions of the Act apply at central government level.
- 10.2. Local authorities can use their own powers to take actions. The relevant powers are likely to include the wide general power of competence under Section 1 of the Localism Act 2011 which allows local authorities to do anything that individuals generally may do. The existence of the general power is not limited by the existence of any other power of the Council which (to any extent) overlaps the general power.
- 10.3. The matters considered in this report are not key decisions. The implementation of various matters referred to in this report may be key decisions and if so will be addressed through the appropriate mechanisms when those decisions arise.

11. Equalities implications

- 11.1. The Council must have due regard to its Public Sector Equality Duty as set out in the Equality Act 2010. This requires all public bodies, including local authorities, to have due regard to the need to:
 - Eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act
 - Advance equality of opportunity between people who share a protected characteristic and those who do not
 - Foster good relations between people who share a protected characteristic and those who do not
- 11.2. The Council's Single Equality Framework 2020-2024 provides an overarching framework and focus for the Council's work on equalities and helps ensure compliance with the Equality Act 2010.
- 11.3. There are no specific equalities implications arising directly from this report but it should be noted that the risks and impacts of a changing climate will not fall equally, and without action the consequences will exacerbate poverty and health inequalities globally and locally.
- 11.4. In addition, given the fundamental nature of the changes needed, there are considerable risks that the actions taken to limit carbon emissions could, in themselves, disadvantage low income and vulnerable individuals and communities. Further work is needed to fully identify the equalities implications of climate change for Lewisham residents.

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12. Climate change and environmental implications

- 12.1. The environmental implications of the climate crisis are summarised in the Action Plan. Since the plan was published there has been good progress made to embed action on the climate within the Council's strategies and operational functions, and to bring together the Council's work across wider environmental activity particularly in relation to the Council's Waste Strategy, the Parks and Open Spaces Strategy, the Air Quality Management Plan, the draft Local Plan, the Flood Risk Management Strategy and the current Sustainable Streets programme.

13. Crime and disorder implications

- 13.1. There are no crime and disorder implications arising from this report.

14. Health and wellbeing implications

- 14.1. Lewisham's Climate Emergency Action Plan will deliver a range of health and wellbeing benefits to residents, including actions to improve air quality, increased participation in active travel as well as support for low income and vulnerable households to cut the cost of staying warm in winter.

15. Background papers

- 15.1. <https://lewisham.gov.uk/inmyarea/regeneration/catford-regeneration/catford-town-centre-framework>

16. Report author(s) and contact

- 16.1. Martin O'Brien martin.o'brien@lewisham.gov.uk

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17. Glossary

18. Term	Definition
Carbon / Carbon dioxide	Carbon dioxide (CO ₂) is a naturally occurring gas fixed by photosynthesis into organic matter and is a by-product of fossil fuel combustion, land use changes and other industrial processes. CO ₂ is the principal greenhouse gas (see below) associated with human activity and climate change (see below) and the reference against which other greenhouse gases are measured. Unless otherwise indicated the terms 'carbon' or 'carbon dioxide' are used in this report to refer to a combined measure of greenhouse gases (CO ₂ e or CO ₂ equivalent), of which carbon dioxide is the most common.
Carbon Neutral	The term "carbon neutral" is used in this report in line with the original declaration of a Climate Emergency in Lewisham. Carbon neutrality balances greenhouse gas emissions with carbon removals. As defined by the Committee on Climate Change, a net-zero or carbon neutral target requires "deep reductions in emissions, with any remaining sources offset by removals of CO ₂ from the atmosphere". In the context of Lewisham's target this means additional carbon removal and storage activity at the borough level or 'carbon offsets' funding an equivalent removal outside the borough.
Carbon Offsetting	Carbon offsetting enables individuals and organisations to compensate for any emissions they cannot avoid by paying for a carbon credit, typically a payment for an equivalent amount of emissions to be reduced or removed elsewhere. These emissions savings are generated through the implementation of a variety of projects such as planting trees and installing solar panels. Offsetting should be seen as an option of last resort and there is no commitment by Lewisham Council to fund carbon offsets to meet the aspiration to be carbon neutral by 2030.
Climate	Climate is usually defined as the average weather, or more rigorously, as a statistical description in terms of the mean and variability of relevant quantities over a period of time ranging from months to thousands or millions of years. The relevant quantities are most often surface variables such as temperature, precipitation, and wind.
Climate Change	Climate change, as used by the United Nations International Panel on Climate Change, refers to a change in the state of the climate that can be identified by changes in the mean and/or the variability of its properties, and that persists for an extended period, typically decades or longer.
Fuel Poverty	The Government's definition of fuel poverty for England and Wales states that a household is said to be in fuel poverty if: they have required fuel costs that are above average (the national median level), and, were they to spend that amount they would be left with a residual income below the official poverty line. There is a direct link between living in cold and damp conditions and poor health outcomes.
Greenhouse Gases	Greenhouse gases are those gaseous constituents of the atmosphere which absorb and emit radiation at specific wavelengths within the spectrum of thermal infrared radiation emitted by the Earth's surface, by the atmosphere itself, and by clouds. This raises global temperatures with a consequential impact on climate. Water vapour (H ₂ O), carbon dioxide (CO ₂), nitrous oxide (N ₂ O), methane (CH ₄), and ozone (O ₃) are the primary greenhouse gases in the Earth's atmosphere.
Scope 1, 2 & 3 emissions	Scope 1, 2 and 3 emissions are a method of defining, measuring and reporting carbon emissions on an organisational or an area basis. Scope 1 covers direct emissions from owned or controlled sources. Scope 2 covers indirect emissions from the generation of purchased electricity, steam, heating and cooling. Scope 3 includes all other indirect emissions including in particular the supply chain.

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Annex A: Lewisham Climate Emergency Action Plan 2020 actions: update

Theme 1: Leading by Example

Ref	Action	Action owner	Date	Dec 2023 Narrative	Dec 2023 Status
1.1.1	The Council's Executive Management Team to oversee delivery of the Climate Emergency Action Plan with an annual update report to Mayor and Cabinet.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	The Council's Executive Management team has discussed the Action Plan and Climate Emergency on a number of occasions since 2020 and the Executive Director for Place chairs a Net Zero Board with senior officers from across the Council. This action is now closed although the Council's senior leadership team will continue to take a close interest and active involvement in the development of the Action Plan and the Council's work on climate.	Action Achieved
1.1.2	Publish an annual 'Corporate Use of Resources' statement setting out performance in relation to corporate carbon emissions, energy consumption, water, waste & recycling, paper use, staff travel, procurement, IT (information technology) and other environmental indicators.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	The Council published a report on Corporate Carbon Emissions 2018/19 to 2020/21 in April 2023 https://lewisham.gov.uk/-/media/environment/lewisham-council-corporate-carbon-emissions-report-2020-21.ashx?la=en corporate emissions in 2021/22 were measured at 9,463 tCO2e a reduction of 12% on the previous year. Data up to 2022/23 will be published by the end of 2023/24.	Action Achieved
1.1.3	New programme of climate/carbon literacy training to be rolled out to staff and additional focus on Climate Emergency and carbon literacy in induction for new staff. Use the Staff Climate Forum to identify further opportunities for engagement.	Housing Regeneration and Public Realm - Climate Resilience Team	Short term	Lewisham's Climate Literacy e learning module was launched in September 2023. 25 members of staff completed the training in the first month. An updated action is included in the proposed 2024 Action Plan (1.1.2)	Action Achieved

1.1.4	New policy of only vegan food served at events on corporate sites.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	This policy was established as part of Mayor and Cabinet's approval of the Climate Emergency Action Plan in March 2020 and has been featured as a case study on the LGA's Climate Emergency case studies https://www.local.gov.uk/case-studies/lewisham-council-vegan-catering-local-approach-global-emissions . This action is closed but an updated version setting a new policy of eliminating single use plastic at all corporate events has been included in the 2024 Action Plan (1.1.3).	Action Achieved
1.1.5	Review further opportunities to eliminate single-use plastic from across the Council's operations in line with the Council corporate commitment, including ending single-use plastics at events.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	Workshops delivered in schools by the Waste and Recycling Team have included practical tips on avoiding single use plastic. An updated action setting a new policy of eliminating single use plastic at all corporate events has been included in the 2024 Action Plan (1.1.3).	Underway
1.1.6	Develop a strategic approach to reducing deliveries and servicing vehicles to and from Council buildings, including restricting delivery times to certain hours, learning from good practice elsewhere such as the model being used by Guys and St Thomas hospital at the Dartford Consolidation Centre.	Corporate Resources - Financial Planning Strategy and Commercial	Medium term	The pandemic changed the nature of office working for the Council, including deliveries to buildings. Reducing the need for vehicle transport and particularly fossil fuel powered vehicles will continue to be a priority. The Council's Sustainable Procurement Strategy (2021-25) including Social Value policy and KPIs provide guidance to service teams on this. This action has been closed. A new action based on measuring the carbon footprint of the Council's supply chain and engaging with suppliers to reduce the Council's Scope 3 emissions has been included in the 2024 Action Plan (1.1.6)	Partly Achieved
1.1.7	Review and reshape the current internal Climate Emergency Working Group to fit with delivery of the Action Plan.	Housing Regeneration and Public Realm - Inclusive Regeneration	2020/21	In 2022 a new Net Zero Carbon Board, chaired by the Executive Director for Place was established and provides strategic oversight for the Council of delivery of Lewisham's Climate Emergency Action Plan. This action is now closed.	Action Achieved

1.2.1	Our aim is to be carbon neutral in terms of our corporate emissions by 2030, with an interim target of reducing carbon emissions from our corporate buildings by 50% by 2025 against the 2017/18 baseline.	Housing Regeneration and Public Realm - Capital Delivery	Medium term	The ambition to achieve net zero is dependent on investment beyond the Council's current finances. In 2022/23 emissions from the Council's corporate buildings was measured at 2,535 tCO2e 20% of the total corporate emissions from our buildings, schools, fleet and streetlighting. The Council has accessed over £3m from the Public Sector Decarbonisation Scheme to invest in decarbonisation of corporate buildings since 2021 and has also completed detailed heat decarbonisation plans for 13 of the Council's primary corporate buildings. This work will feed into the Asset Management Strategy scheduled to be published in 2024. The action has been updated in the 2024 Action Plan (1.2.1).	Underway
1.2.2	Set out a detailed programme, including milestones, for carbon management in the Council's Strategic Asset Management Plan to 2025.	Housing Regeneration and Public Realm - Capital Delivery	Short term	This action has been closed and replaced in the 2024 Action Plan with an updated action relating to setting out a costed plan for decarbonising the Council's corporate estate in the Asset Management Strategy (1.2.1).	Underway

1.2.3	Embed the aspiration to be carbon neutral into the Catford Regeneration Masterplan with an aim for the Council's main corporate centre to achieve a DEC A rating.	Housing Regeneration and Public Realm - Inclusive Regeneration	Short term	In late 2022 the council appointed Avison Young to undertake a delivery strategy for the Council's landholdings across the town centre. The delivery strategy brought together previous work on delivery options based on the adopted Catford Town Centre Framework. This review completed in summer 2023 and highlighted a number of additional workstreams, including further work on the Council's civic campus and procurement approach, for example to understand the requirements and opportunities relating to the range of public sector organisations now using these buildings. Delivery of the highest environmental standards will require innovation on funding and in 2023 the Council participated in the Cities Commission for Climate Investment UK Net Zero Neighbourhood Prospectus, with Catford as one of 34 UK local authority neighbourhoods showcasing local net zero carbon plans as an invitation to the development of wider partnerships and innovation with the private sector. This action has been updated and is included in the 2024 Action Plan (1.2.2).	Underway
1.2.4	Complete an estate lifecycle programme for 80 Council-owned sites to inform the Strategic Asset Management Plan. Outputs will identify works in relation to heating, insulation, lighting, windows and other energy related measures.	Housing Regeneration and Public Realm - Capital Delivery	Short term	This work completed in 2020 and this action has been closed and replaced in the 2024 Action Plan with an updated action relating to setting out a costed plan for decarbonising the Council's corporate estate in the Asset Management Strategy (1.2.1).	Action Achieved
1.2.5	Deliver lighting upgrades and improvements to heating, ventilation and air conditioning in the Old Town Hall, Civic Suite, Catford Library and customer service centre in 20/21.	Housing Regeneration and Public Realm - Capital Delivery	2020/21	These works were delivered in 2021 and this action has been closed and replaced in the 2024 Action Plan with an updated action relating to setting out a costed plan for decarbonising the Council's corporate estate in the Asset Management Strategy (1.2.1).	Action Achieved
1.2.6	Review the applicability of ISO 50001:2018 Energy Management System standard as a means to drive improvements in energy efficiency.	Corporate Resources - Facilities Management	Short term	This action has been closed and replaced in the 2024 Action Plan with an updated action relating to setting out a costed plan for decarbonising the Council's corporate estate in the Asset Management Strategy (1.2.1).	Not Achieved

1.2.7	Build capacity in our capital delivery team in relation to energy and carbon reduction.	Housing Regeneration and Public Realm - Capital Delivery	Short term	The Capital Delivery Team have been directly involved in the delivery of Lewisham's Low Carbon Skills Fund and Public Sector Delivery Scheme funded works across corporate buildings and schools giving first-hand experience of energy efficiency and carbon reduction measures. This action has been closed.	Action Achieved
1.2.8	Explore new funding mechanisms to use the savings from reduced energy consumption to fund the upfront capital costs of works.	Housing Regeneration and Public Realm - Inclusive Regeneration	Short term	Rising energy costs have made any spend-to-save schemes impractical in terms of releasing budget. The Council will need to take an innovative and proactive approach to funding the works needed to decarbonise the cost of decarbonising its buildings and operations. This work will be captured in the 2024 Action Plan in relation to delivery of the Asset Management Strategy and related workstreams. This action is closed.	Partly Achieved
1.2.9	Review water consumption across the corporate estate. Identify and publish targets to improve performance as part of the annual use of resources statement described in 1.1.2.	Housing Regeneration and Public Realm - Inclusive Regeneration	2020/21	Water consumption data has been included within the Council's reporting on corporate carbon emissions (see action 1.1.2 above). The 2024 Action Plan includes an action on continued corporate carbon reporting including in relation to water (1.1.1).	Partly Achieved
1.2.10	Complete remaining EPC surveys for the 270 sites in the commercial portfolio and assessment against the requirements of the Minimum Energy Efficiency Standards.	Housing Regeneration and Public Realm - Inclusive Regeneration	Short term	This action has been closed and replaced in the 2024 Action Plan with an updated action relating to setting out a costed plan for decarbonising the Council's commercial estate (1.2.4).	Not Achieved
1.2.11	Ensure compliance by 2023 with the Minimum Energy Efficiency Standards (MEES) legislation in relation to those commercial properties identified as falling below EPC E (currently 25 out of 170 EPCs).	Housing Regeneration and Public Realm - Capital Delivery	Short term	This action has been closed and replaced in the 2024 Action Plan with an updated action relating to setting out a costed plan for decarbonising the Council's commercial estate (1.2.4).	Not Achieved

1.2.12	Identify the actions needed to bring the commercial estate up to EPC Band C by 2025 including opportunities as commercial property leases come up for renewal to implement 'green leases' that incorporates incentives into the lease to operate and manage premises in a sustainable way.	Housing Regeneration and Public Realm - Capital Delivery	Short term	This action has been closed and replaced in the 2024 Action Plan with an updated action relating to setting out a costed plan for decarbonising the Council's commercial estate (1.2.4).	Not Achieved
1.3.1	Upgrade the basement at Laurence House to remove all car spaces except essential users and improve facilities for cyclists.	Housing Regeneration and Public Realm - Capital Delivery	Short term	This work is currently on hold while funding is found to support the cost of the works but will be considered as part the development of the Council's staff travel plan which is identified as an action in the 2024 Action Plan (1.3.3).	Not Achieved
1.3.2	Renew the corporate bus fleet with 40 new vehicles all with the latest Euro 6 engines.	Housing Regeneration and Public Realm - Street and Environmental Services	2020/21	This action was achieved in 2020 and is closed. The 2024 Action Plan includes an action on the electrification of the Council's fleet (1.3.1)	Action Achieved
1.3.3	Upgrade the HGV fleet to Euro 6 standards including all 25 street cleansing and refuse vehicles.	Housing Regeneration and Public Realm - Street and Environmental Services	2020/21	This action was achieved in 2022 and is closed. The 2024 Action Plan includes an action on the electrification of the Council's fleet (1.3.1)	Action Achieved
1.3.4	Install 4 new electric vehicle charging points at the Council's Wearside depot.	Housing Regeneration and Public Realm - Street and Environmental Services	Short term	Uncertainty about future use of Wearside has meant the investment to deliver this could not be justified. The Council's planned Asset Management Strategy and Corporate Fleet Strategy both due to be delivered in 2024/25 will set out the evidence base for decision making on the infrastructure needed to support electrification. This is included in the 2024 Action Plan (1.3.2).	Not Achieved

1.3.5	Review opportunities for trial of a fully electric 1.5 tonne van and a fully electric refuse vehicle.	Housing Regeneration and Public Realm - Street and Environmental Services	2020/21	Following a review this action was not implemented on cost grounds but the Council will continue to monitor the developing capability and cost of large electric vehicles and the 2024 Action Plan includes an action on the electrification of the Council's fleet (1.3.1).	Partly Achieved
1.3.6	Set a baseline for current staff travel by transport mode. Promote active travel and the use of public transport as the default option for all work journeys except where there is a legitimate reason. Extend use of team oyster cards and for journeys where vehicle is unavoidable use of electric pool cars. Seek to gain accredited status in relation to green staff travel.	Housing Regeneration and Public Realm - Strategic Transport	2020/21	A travel survey of Council staff was completed in 2023/24. This will be a key input into a Staff Travel Plan which is planned for 2024. This work is captured in a new action in the 2024 Action Plan (1.3.3).	Partly Achieved
1.3.7	Embed our response to the climate crisis into corporate service planning.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	All Council reports include climate implications as a standard heading and all scrutiny committees were encouraged to nominate a climate lead. The Council's climate literacy training was intended to provide all staff and members with a broader understanding of the links between their service area and the climate agenda. The 2024 Action Plan includes a new commitment to issue a toolkit to staff to support service teams in identifying the climate implications of decisions as part of the corporate reports process (1.1.4).	Action Achieved
1.3.8	Work with the Council's PFI provider Skanska to review opportunities to convert Lewisham streetlights to LED.	Housing Regeneration and Public Realm - Highways	Medium term	Lewisham continue to be in dialogue with the PFI service provider, Milestone, to review the capital costs, looking to reduce the payback period for the authority. This action is retained unchanged in the 2024 Action Plan (1.4.1)	Underway

1.3.9	Prioritise the procurement and use of electric tools rather than petrol in the parks service.	Community Services - Parks Sports and Leisure	Short term	Since the Climate Emergency Action Plan was published in 2020 the parks service has switched a range of tools and vehicles to electric and this is now the default option where new equipment is required. The latest addition to this in 2023 was an electric small panel van.	Action Achieved
1.3.10	Identify opportunities to reduce the carbon intensity of our resurfacing work including increased use of 'warm mix' and work with the regional officers group, The London Technical Advisers Group (LoTag), to identify and integrate best practice into highway management in Lewisham.	Housing Regeneration and Public Realm - Highways	2020/21	This action has been adopted as part of the Council's resurfacing work in 2020 and will continue. The action is closed.	Action Achieved
1.3.11	Review the Council's outdoor events and identify opportunities to remove avoidable carbon emissions, for example replacing diesel generators with zero carbon alternatives.	Community Services - Culture, Learning and Libraries	2020/21	The Council's approach to outdoor events was reviewed as part of the London Borough of Culture year in early 2022. Additional engagement to minimise single use plastic and reduce waste has undertaken with stall holders and contractors as part of Lewisham People's Day 2023.	Action Achieved
1.3.12	Develop and implement a new document retention policy that minimises hard copy printing and replaces physical storage with scanned copies and standardised approaches to retaining and destroying records to minimise storage requirements. Extend the use of online and electronic processes to replace paper, for example in relation to pay slips.	Corporate Resources - IT and Digital Services	2020/21	Document retention will be considered as part of the Council's Digital Strategy scheduled for publication in 2024. Digitisation of payslips, improvements to shared online document workspaces and changes to working practices post COVID have significantly reduced the Council's consumption of paper.	Underway

1.3.13	Carry out an energy and carbon audit of all Corporate IT functions.	Corporate Resources - IT and Digital Services	2020/21	The environmental performance and impact of IT equipment will be considered as part of the planned Digital Strategy scheduled for publication in 2024. In 2023 the Council working with the shared services provider upgraded data storage infrastructure, in October staff were migrated to the new system and the legacy environment switched off saving an estimated 55 tonnes of carbon a year. Further actions will be set out in the Digital Strategy, referenced in the 2024 Action Plan at 1.4.2 as well as the work to assess the Council's scope 3 emissions (1.1.6).	Underway
1.3.14	Review planting schemes outside corporate buildings to reduce the use of short term plants chosen for appearances and promote the use of plants with greater climate adaptation resilience and biodiversity benefits particularly for bees, moths, butterflies and other pollinators.	Community Services - Parks Sports and Leisure	2020/21	The Council's new planting scheme has replaced annual, seasonal bedding at Laurence House and Civic Suite with more sustainable and drought resistant planting. This action is closed and a new action has been added to the 2024 Action Plan on using Council land and buildings to enhance adaptive responses to climate change including shading, flood mitigation and biodiversity benefits (4.2.4).	Action Achieved
1.4.1	Support schools in accessing SALIX funding and other sources of external resources to improve the energy efficiency of buildings and generate onsite renewable energy.	Housing Regeneration and Public Realm - Climate Resilience Team	Short term	Lewisham delivered grant funded works to Myatt Garden, Donderry and Dalmain under the Public Sector Decarbonisation Scheme in 2021-22 replacing gas heating with air source heat pumps and other improvements to building fabric, lighting and renewables. A further £300k was secured in 2023 to complete the work at Donderry replacing a remaining gas boiler, this work is expected to complete in 2024. The 2024 Action Plan includes a new action to set out a costed plan for decarbonisation of the rest of the Council's schools' estate (1.2.3).	Action Achieved

1.4.2	Work towards achieving new higher energy standards for schools with the aim for new schools to be DEC A and refurbished schools DEC B.	Housing Regeneration and Public Realm - Capital Delivery	Medium term	Contractors are required to achieve BREEAM Excellent on new build projects, and BREEAM Very Good on refurbishment projects. They are also required to meet all relevant targets within the London Plan. Budget constraints and grant funding conditions have been the key constraints in achieving this action. Extending these requirements requires additional funding that goes beyond existing sources including the Government's Public Sector Decarbonisation Scheme. The 2024 Action Plan includes a new action to set out a costed plan to decarbonise the Council's schools' estate (1.2.3).	Partly Achieved
1.4.3	Support efforts by school staff and pupils to take action on climate change. Put proposals for joined up activity and shared resources to the Schools Forum in 2020 including the scope for increasing climate literacy in school, for example by having a climate change trained teacher in every school. Help schools create their own carbon actions plans.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	The Schools Climate Network was established in 2021 and has held 14 meetings since then with staff and pupils from local primary and secondary schools. A Schools Climate Network newsletter is circulated on a termly basis and in January 2024 the Council, in partnership with the Horniman Museum, will run a Big Schools Climate Conference with workshops, creative events and discussion. An updated action on engaging and supporting schools climate activity is included in the 2024 Action Plan (5.1.3).	Action Achieved
1.4.4	Develop new carbon reduction targets for new school designs in the Project Implementation Document (PID) stage and Employer Requirements (ERs) of capital works.	Housing Regeneration and Public Realm - Capital Delivery	Short term	Contractors are required to achieve BREEAM Excellent on new build projects, and BREEAM Very Good on refurbishment projects. They are also required to meet all relevant targets within the London Plan. Budget constraints and grant funding conditions have been the key constraints in achieving this action. Extending these requirements requires additional funding that goes beyond existing sources including the Government's Public Sector Decarbonisation Scheme. The 2024 Action Plan includes a new action to set out a costed plan to decarbonise the Council's schools' estate (1.2.3).	Partly Achieved

1.4.5	Undertake an audit of schools' energy performance designed to share good practice and learn lessons that can be integrated into corporate standards.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	Funding from the Government's Low Carbon Skills Fund was secured in 2023 to undertake heat decarbonisation plans for all Lewisham's maintained schools. This work will complete by the end of March 2024 and will provide the basis for delivering on the new action in the 2024 Action Plan to set out a costed decarbonisation plan for the Council's schools' estate (1.2.3)	Action Achieved
1.4.6	Assess further improvements to the catering service including: An additional meat free day per week; Increasing the number of vegan options; Future options for procuring the school catering service including insourcing, seeking opportunities to promote local produce, reduce food miles and offer more seasonal menus.	Children and Young People Directorate - Education Services	2020/21	The schools catering contract was let in 2021 servicing 25 schools and included an improved specification with an additional meat free day. Further improvements expected under the contract are the use of 100% reusable or recyclable packaging, use of electric vehicles and a 25% switch from animal proteins by 2025.	Action Achieved
1.4.7	Trial food waste collection for school classrooms in 2020 year to assess the potential to roll out for all school kitchens. Review and identify opportunities for further reductions in waste from schools.	Housing Regeneration and Public Realm - Street and Environmental Services	2020/21	In 2022/23 food waste collections were rolled out to primary schools and in 2023 this has been extended to secondary schools. 51 primary schools have now taken up the offer and 3 secondary schools.	Action Achieved

1.5.1	Agree and implement a new strategy for divesting the Pension Fund from high-carbon investments.	Corporate Resources - Financial Planning Strategy and Commercial	2020/21	In November 2023 the Pensions Investment Committee (PIC) of the LB Lewisham Pension Fund approved its Climate Transition and Net Zero policy. This policy will be revised on an annual basis as the Fund's action plan to achieve its objectives is developed and will be supported by ongoing quantitative analysis. This policy sets out the targets set by PIC as well as the detail on the approaches that will be taken to achieve the net zero ambition. Throughout its net zero journey, PIC will fully recognise and adhere with its fiduciary duties. The latest measure of the carbon intensity of the Lewisham Pension Fund listed mandates identified these were 29.8 tonnes per £1m invested 70% lower than the industry benchmark and 86% lower than the previous time this was measured in 2019.	Action Achieved
1.5.2	Review and update existing procurement and social value policies to strengthen the value placed on life-cycle assessment, support the circular economy and reduce carbon emissions across our supply chain. We will assess the introduction of requirements through contractor social value commitments to publicly report their corporate carbon emissions, and including CO2e emissions relating to the good and services we procure as performance metrics in contracts. We will assess the scope to improve the standards in contractor fleet vehicles. We will assess scope for Council Information Technology contracts to adopt the highest standards of efficiency and environmental performance including whole lifecycle costs.	Corporate Resources - Financial Planning Strategy and Commercial	2020/21	Procurement and social value policies have been updated to strengthen the value placed on life-cycle assessment, support the circular economy and reduce carbon emissions across our supply chain. Lewisham Council's Sustainable Procurement Strategy (2021-25) and Social Value policy (2022-26) reinforce commitments in support of carbon net zero by 2030. The 2024 Action Plan includes an action to measure the carbon footprint of the Council's supply chain and engage with suppliers to reduce the Council's Scope 3 emissions (1.1.6).	Action Achieved

1.5.3	Explore opportunities for a revolving fund that will deliver carbon reduction projects and recoup money through energy savings.	Corporate Resources - Financial Planning Strategy and Commercial	Short term	Rising energy costs have made spend-to-save schemes impractical in terms of releasing budget. In 2023 the Council launched a new Lewisham Climate Action Investment enabling residents to invest money at a return of 4.3% a year for 5 years. The fund raised £659,957 from 612 investors and will support projects from the Council's Active Travel Fund.	Action Achieved
1.5.4	Explore partnerships with funders for new carbon reduction infrastructure projects that deliver local value and potential return on investment.	Corporate Resources - Financial Planning Strategy and Commercial	Long term	In 2023 the Council launched a new Lewisham Climate Action Investment enabling residents to invest money at a return of 4.3% a year for 5 years. The fund raised £659,957 from 612 investors and will support projects from the Council's Active Travel Fund.	Action Achieved
1.5.5	Use the Council's corporate energy procurement to support renewable energy, develop an energy procurement strategy that aligns our Climate Emergency ambitions with the way we procure energy contracts.	Corporate Resources - Facilities Management	2020/21	The Council has continued to purchase 100% renewable electricity backed through the industry REGO certification. This action is closed but it is intended that the Council will maintain its commitment to REGO backed electricity supplies.	Action Achieved

Theme 2: Sustainable Housing

Ref	Action	Action owner	Date	Dec 2023 Narrative	Dec 2023 Status
2.1.1	Deliver a new Asset Management Strategy that sets out a new ambition for energy and carbon performance across the Lewisham Homes' stock including: The requirements of achieving a minimum of SAP 86 EPC B across the Lewisham Homes stock.; Ensuring new build developments comply with existing and emerging local and national policy and legislation including SAP10.1 methodology (and future upgrades of SAP); Includes a focus on improving property ventilation; Sets out an option appraisal on poorly performing properties.	Lewisham Homes	2020/21	In October 2023 the Council took responsibility for the management of its housing stock and Lewisham Homes was absorbed into the Council as part of a new Housing Directorate. A Housing Retrofit Strategy has been commissioned which includes a fully costed plan to decarbonise the Council's housing stock. This work is expected to be published in 2024 and is reflected in a new action in the 2024 Action Plan (2.1.1).	Partly Achieved
2.1.2	Develop a new strategic approach to decarbonising heating across the stock with the aim of centralising plant and creating opportunities for heat networks. Assess the opportunities and risks of technologies such as heat pumps, and improvements to existing electric heating systems and storage heaters identify the optimum approach to boiler replacements.	Lewisham Homes	2020/21	The Council's Housing Retrofit Strategy will set out the actions needed to decarbonise the Council's housing stock and will assess retrofit as part of identification of heating solutions for different archetypes of properties. Lewisham's energy master planning and identification of heat network opportunity areas will be a key input into this work.	Partly Achieved
2.1.3	Raise standards in existing communal heating systems, ensuring compliance with regulation and installing metering and improved controls to systems. Develop a planned maintenance and investment plan that is informed by the emerging strategic approach to decarbonising heating across the stock.	Lewisham Homes	Short term	Maintenance and metering and billing contracts have improved performance of the communal heating systems. These blocks will be a key archetype in the Council's housing retrofit strategy and this work will inform future investment plans for communal systems as part of the capital strategy for housing. This action is retained unchanged in the 2024 Action Plan.	Underway

2.1.4	Review procurement policies to increase the sustainability of major works, including selecting lower carbon materials and reusing structures and construction materials where possible.	Lewisham Homes	Short term	The mobilisation of the two long-term framework partnerships with United Living and Mullaley for major works has created the opportunity to integrate sustainability into all works. Recommendations on how best to deliver on these opportunities will be included within the Housing Retrofit Strategy due to be published in 2024 (Action Achieved
2.1.5	Delivery within the Lewisham Home's major works programme of cladding improvements that deliver improved thermal efficiency combined with the highest standards of building safety.	Lewisham Homes	Medium term	The mobilisation of the two long-term framework partnerships with United Living and Mullaley for major works has created the opportunity to integrate sustainability into all works. In 2023 Lewisham Council was awarded £2.9m as part of a 2 year £9m programme of works under the Social Housing Decarbonisation Fund integrating existing planned works with additional retrofit for 159 homes. Recommendations future integration will be included within the Housing Retrofit Strategy due to be published in 2024 (2.1.1).	Partly Achieved
2.1.6	Review and identify the financial, technical, operational and resident satisfaction implications of delivering a new homes programme to a carbon neutral standard, to include a understanding of: Building new homes to Passive House Standards (achieving a SAP rating of 92-100/EPC A); Delivering Energiesprong or similar retrofits; Early adoption of no gas; Meeting the new LETI (London Energy Transformation Initiative) design standard. Use the outcomes from the assessment to push central government and others for additional funding, investment in new technology, regulatory change and other actions that will enable this to be delivered in Lewisham.	Lewisham Homes	Short term	New Employer Requirements were introduced by Lewisham Homes' Development Team. PassivHaus was evaluated as an option but remains financially unviable. The aim on all new developments is to go beyond current Building Regs for Part L with the new LETI design standards as the aspiration. This action has been updated in the 2024 Action Plan to reflect requirements of the new local plan (2.1.3).	Action Achieved
2.1.7	Implement lessons learned from good practice elsewhere and the assessment in	Lewisham Homes	Medium term	The aim on all new developments is to go beyond current Building Regs for Part L with the new LETI design standards	Action Achieved

	2.1.6 into delivery on a scheme-by scheme basis including in relation to: the use of pre-manufactured elements; air/ ground source heat pumps; district heat networks; mechanical ventilation heat recovery (MVHR) units; alternative fuels and battery storage; energy efficient heating including underfloor; external shading devices; decentralised heating; green / living roofs and walls; sustainable drainage; AECB (Association of Environmentally Conscious Builders) standards; waste water heat recovery systems; smart water use; procurement and sourcing all materials and products from within 30 mile radius of site.			as the aspiration. This action has been updated in the 2024 Action Plan to reflect requirements of the new local plan (2.1.3).	
2.1.8	Evaluate the application of the 'Soft Landings Framework' to new build projects.	Lewisham Homes	Short term	The Development Team introduced an 'approval point schedule' drawing on practice from the soft landings framework, and every development follows these principles. The integration into handover will continue to be evaluated and good practice adopted. This action will be reported on as part of the updated action in the 2024 Action Plan on new developments (2.1.3).	Action Achieved
2.2.1	Publish a Lewisham Homes to Sustainability Strategy document setting out an overarching approach to carbon reduction aligned to the Lewisham Homes' Asset Management Strategy. Set out baseline environmental performance metrics	Lewisham Homes	2020/21	In 2021 Lewisham Homes published a nine-year Sustainability Strategy, taking the housing stock from 2021-2030. This work will be updated and replaced by the costed plan for decarbonising the Council's housing stock within the Housing Retrofit Strategy (2.1.1).	Action Achieved
2.2.2	Develop a sustainable working protocol for LHL employees, to include: sustainable staff travel policy, recycling, office etiquette; An updated Employee Code of Conduct; Encouraging vegan catering, local sourcing of supplies; A ban	Lewisham Homes	2020/21	In October 2023 the Council took responsibility for the management of its housing stock and Lewisham Homes was absorbed into the Council as part of a new Housing Directorate. The actions set out in the Leadership thematic of the 2024 Action replace this action.	Partly Achieved

	on single-use plastic except where there's a specific health and safety reason.				
2.2.3	Ensure the Old Town Hall refurbishment promotes a sustainable office environment, including: Agile working; Improved cycling facilities and changing rooms; A paperless environment; Installation of smart and energy efficient products such as LED lighting, smart meters and water meters.	Lewisham Homes	Short term	In October 2023 the Council took responsibility for the management of its housing stock and Lewisham Homes was absorbed into the Council as part of a new Housing Directorate. The Council's new Asset Management Strategy and the relevant actions in the 2024 Action Plan will replace this action.	Partly Achieved
2.2.4	Incrementally upgrade the Lewisham Homes' fleet to low emission combustion and hybrid with the aim of becoming fully powered by renewable electricity as soon as is practicable.	Lewisham Homes	Short term	In October 2023 the Council took responsibility for the management of its housing stock and Lewisham Homes was absorbed into the Council as part of a new Housing Directorate. The action relating to the Council's fleet in the 2024 Action Plan (1.3.1) replaces this action.	Partly Achieved
2.2.5	Recruit 100 resident 'Eco-Champions'.	Lewisham Homes	2020/21	During the pandemic this action was refocused to integrate sustainability issues within Lewisham Homes existing resident engagement work. The 2024 Action Plan includes a new action to develop and deliver an engagement programme for the Council's tenants and leaseholders to save money on bills and cut emissions (2.1.4).	Partly Achieved
2.2.6	Develop a draft Sustainable Estate Parks and Gardens strategy.	Lewisham Homes	2020/21	Lewisham Homes published a Sustainable Green Services Policy 2021. This action is closed. The 2024 Action Plan includes a new action on using Council land and buildings to enhance adaptive responses to climate change including shading, flood mitigation and biodiversity benefits (4.2.4).	Action Achieved
2.3.1	Assess the actions and investment needed to get all domestic buildings in the borough to an average of EPC Band B and develop more sophisticated methods of identifying which properties are energy inefficient, targeting resource where there will be most impact.	Housing Regeneration and Public Realm - Climate Resilience Team	Short term	The Council's Housing Retrofit Strategy planned for publication in 2024 will set out the approach to decarbonising all tenures of housing. The Housing thematic of the 2024 Action Plan includes actions relating to the Council's own housing (2.1.1), housing managed by other social landlords (2.4.1), private sector housing (2.2.1) and owner occupier properties (2.3.1).	Underway
2.3.2	Inspect all HMOs (house in multiple occupation) in the borough over 5 years, an estimated 6,000 properties, as part of	Housing Regeneration and Public	Medium term	This licensing scheme launched in April 2022. The estimated numbers of HMOs in the borough is between 4000-6000 and all properties will be inspected prior to	Underway

	the HMO expanded licensing scheme. Inspections will focus on the eradication of category 1 and 2 hazards on cold and thermal efficiency, especially for vulnerable residents.	Realm - Private Sector Licensing and Home Improvements		licensing to eradicate Category 1&2 hazards, including excess cold. By the end of 2022 128 licenses had been issued, it was not possible to obtain an update on this figure for 2023 by the time of reporting to Sustainable Development Select Committee. This action is retained unchanged in the 2024 Action Plan (2.2.2).	
2.3.3	Apply to the Secretary of State for a borough-wide licensing scheme with the intention of rolling out licensing to all 26,000 privately rented properties. Inspections of these properties will be conducted on a risk basis including analysis of potential poor standards in the stock, with a particular focus on damp and cold.	Housing Regeneration and Public Realm - Private Sector Licensing and Home Improvements	Short term	In December 2023 the Government approved Lewisham Council's application for a selective licensing scheme in the borough. The new scheme will come into effect in July 2024 and cover an additional 20,000 properties in addition to those already covered by the existing licensing scheme for Houses of Multiple Occupation. Opportunities to use this work to decarbonise rental properties will be set out in the Council's Housing Retrofit Strategy and this is set out in the 2024 Action Plan (2.2.1).	Action Achieved
2.3.4	Explore the potential to provide a discount on the licence fee if the landlord takes the EPC rating of their property to C or above and assess whether further discounts could apply for ratings above C.	Housing Regeneration and Public Realm - Private Sector Licensing and Home Improvements	Short term	After review this action was not progressed as the discount was considered unlikely to provide a meaningful incentive but would impact on licensing income and therefore the quality of the service.	Partly Achieved
2.3.5	Use the Council's online presence such as web pages and social media to promote energy efficiency advice to landlords.	Housing Regeneration and Public Realm - Climate Resilience Team	Short term	The Council published practical advice for residents on retrofit https://lewisham.gov.uk/myservices/environment/climate-emergency/improving-the-energy-efficiency-of-your-home as recommended by the Housing Retrofit Task and Finish scrutiny group. Further action to engage with home owners, tenants and landlords will be included as part of Lewisham's communication work and reported under 5.1.1 of the 2024 Action Plan.	Action Achieved
2.3.6	Take enforcement under the Domestic Minimum Energy Efficiency Standards Regulation, which allow us to issue a Community Protection Notice (CPN) for	Community Services - Safer Communities	Short term	In 2021 the Council delivered a Government funded Minimum Energy Efficiency Standards initiative which raised awareness of the requirements on landlords. Following this project the Private Sector Housing Team took on the enforcement function for MEES in domestic	Partly Achieved

	renting accommodation under an EPC rating of E.			properties which aligns with existing work on the Housing Health and Safety Rating System. The sector has been in a holding pattern on this issue with the outcome of a 2021 consultation on raising MEES standards delayed. This action is retained unchanged in the 2024 Action Plan.	
2.3.7	Engage with landlord accreditation schemes that promote energy efficiency.	Housing Regeneration and Public Realm - Private Sector Licensing and Home Improvements	Short term	The Council offers a 20% discount for accredited landlords including membership of organisations such as the London Landlords' Accreditation Scheme which assists landlords to obtain grants to improve thermal efficiency. Further actions on the private rental sector including landlord engagement are included in the 2024 Action Plan (2.2.1).	Action Achieved
2.3.8	Ensure all accommodation used as temporary accommodation by the Council meets the Minimum Energy Efficiency Standards including the current requirement for EPC rating E or above and has all the required gas and electrical certification.	Housing Regeneration and Public Realm - Housing Services	Short term	All properties used by the Council to provide temporary accommodation have to meet health and safety requirements and landlords must supply an EPC, Gas Safety Certificate and Electrical Installation Condition Report which are checked for compliance with dates and minimum standards. This action is retained unchanged in the 2024 Action Plan.	Action Achieved
2.3.9	Support a new PRS renters' union across the sector to provide a forum for renters; allowing us to raise awareness of the Climate Emergency and measures to tackle it and the union to flag up specific concerns to be addressed	Housing Regeneration and Public Realm - Housing Services	Short term	This action has not been progressed due to capacity constraints but the Housing Retrofit Strategy will include actions design to improve energy efficiency and retrofit in the private rental sector and support for households living in private rental properties. These actions will be detailed in the published strategy, as identified in the 2024 Climate Action Plan action at 2.2.1.	Not Achieved
2.3.10	Develop a programme to target high risk streets and neighbourhoods with tailored advice including the publication and promotion of initiatives.	Housing Regeneration and Public Realm - Housing Services	Short term	In 2023 the Council purchased a licence to access the Low Income Family Tracker database which has been used alongside EPC data to target households eligible for grant funding for energy efficiency measures through direct mailing. The Council is working in partnership with South East London Community Energy as part of a grant funded Local Energy Advice Demonstrator which will adopt a neighbourhood approach to targeting households and supporting them to access funding.	Partly Achieved

2.3.11	Develop the use of discretionary grant to support home owners. Roll out an active campaign to use this grant to improve energy standards in those properties that require it most.	Housing Regeneration and Public Realm - Private Sector Licensing and Home Improvements	2020/21	The Housing Improvements and Assistance team provides grants and loans to home owners to fund home maintenance and repairs to resolve hazards including a referral pathway for residents who are admitted to hospital and at risk because of cold or other conditions at home. Members of the team have increased knowledge of retrofit through training. The work of the team is being reviewed in 23/24 and is also within scope of the Housing Retrofit Strategy scheduled to be published in 2024.	Action Achieved
2.3.12	Actively participate in a pan-London 'Setting the Standard' initiative that will support inspections of the worst standard of accommodation B&Bs, working to support enforcement action taken in Lewisham and other boroughs to drive up property standards.	Housing Regeneration and Public Realm - Housing Needs and Refugee Services	Short term	Providers of accommodation B&Bs are required to register, provide information to demonstrate they meet minimum standards and allow inspections. The Private Sector Housing team acts on any Category 1 hazards under the Housing Health and Safety Rating System.	Action Achieved
2.3.13	Introduce new technology and approaches to identifying cold houses, such as external surveying tools or internal monitoring equipment and including collaboration with a MHCLG funded Greenwich pilot.	Housing Regeneration and Public Realm - Housing Services	Short term	The Housing Service proposed this action in 2020 pre covid. Since then the service has built a range of partnerships with other teams and organisations to identify household with poor Energy Performance Certificates (EPC) ratings E,F or G in order to offer owners grant assistance and develop new referral pathways	Partly Achieved
2.3.14	Work with the GLA, London Councils and other London Boroughs to support the development of an offer to 'able to pay' home owners to increase home retrofit projects and to build trust and a joined-up approach in the supply chain to promote and respond to demand for home retrofits, such as affordable and independent whole-house audits.	Housing Regeneration and Public Realm - Climate Resilience Team	Short term	In 2022 the Council supported Future Fit Streets a project by South East London Community Energy offering a collective approach to retrofit assessments for a group of households on Gordonbrock Road. The project had success in engaging homeowners but struggled due to the lack of financing on offer to support works. The Council is now working with SELCE on the successor to that project the Local Energy Advice Demonstrator (LEAD) funded by DESNZ which aims to deliver measures in over 500 properties in 4 boroughs over a 2 year period.	Partly Achieved
2.3.15	Explore potential for working with local community organisations to support bulk purchasing schemes that reduce the costs	Housing Regeneration and Public Realm -	Short term	Alongside the Future Fit Streets and Local Energy Advice Demonstrator described above in 2.3.14 the Council has also supported the Mayor of London's Solar Together initiative which used collective purchasing to select low	Action Achieved

	to homeowners of home energy improvements.	Climate Resilience Team		price installers through an auction process. In 2021 47 Lewisham households completed the process and had panels installed. In 2022 despite a large sign up just 11 households went all the way through the process and the project was significantly disrupted by the provider GET UK appointed by the GLA's contractor iChoosr going into administration resulting in many residents having highly disrupted service. Some households then accepted an offer for an alternative provider and a further 19 had panels installed as a result of this alternative. The GLA and iChoosr have been working with all residents affected to ensure that none of them suffer a financial loss from any deposits paid where the contractor did not deliver the works. This resulted in £24,000 refunds to 11 Lewisham households through a voluntary reimbursement scheme.	
2.3.16	Investigate ways to ensure Lewisham grants are advertised on the government 'save energy' platform and promote the schemes available through the platform to residents.	Housing Regeneration and Public Realm - Housing Services	Short term	The Housing team works closely with the Climate Resilience Team who lead on the South London Energy Partnership in order to promote our grants. This allows grants to link in top up existing government energy schemes to ensure home owners in Lewisham have energy efficient properties. A review of the Housing Grants Service is underway in 2023/24 which among other things aims to optimise the use of grants to support fuel poverty and energy efficiency objectives.	Action Achieved
2.3.17	Apply minimum insulation and efficiency standards to works undertaken at homeowners' properties.	Housing Regeneration and Public Realm - Housing Services	2020/21	The Disabled Facilities Grant team use grant agreements to raise the thermal efficiency of properties including meeting minimum energy efficiency standards.	Action Achieved
2.3.18	Engage local registered social providers to encourage sharing of practice on carbon reduction and supporting all RPs to take meaningful action in relation to their stock in the borough.	Housing Regeneration and Public Realm - Housing Services	2020/21	London based registered providers with stock in the borough have been invited to complete a survey as part of the development of Lewisham's Housing Retrofit Strategy. The consultants have also held discussions with Phoenix Community Housing and Brockley PFI managed housing. The Strategy is expected to include recommendations about future work with other providers.	Action Achieved

2.3.19	Officers within the Private Sector Housing Agency team will use public transport for all routine inspections.	Housing Regeneration and Public Realm - Housing Services	2020/21	This action was proposed by the Private Sector Housing Agency team in 2020 pre covid. Wider plans to develop a sustainable staff travel plan are under development.	Action Achieved
2.4.1	Expansion of the South London Energy Efficiency Project led by Lewisham, providing practical support to vulnerable residents in south London. Support 1,600 households in 2019/20. Seek external funding and partnerships to deliver the same in 2020/21.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	Lewisham Council leads the South London Energy Efficiency Partnership covering 12 South London Boroughs delivering a practical energy advice service targeted at low income and vulnerable households helping them stay warm in Winter. The service continues to secure external funding for delivery with funding agreements and delivery plans in place for 23/24 and has brought in in excess of £1m for South London. In the first 2 quarters of 2023/24 the service supported 2,007 households across south London of which 335 were in Lewisham.	Action Achieved
2.4.2	Support low income and vulnerable residents in accessing external sources of funding for heating, insulation and ventilation.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	The service continues to help residents receiving support through the borough's practical energy advice service to benefit from funding where they qualify. In 21/22 292 households were supported to access retrofit grants the majority of those through the Energy Company Obligation. In 22/23 169 households were supported to access retrofit grants. Just 13 of these were under the Energy Company Obligation due to changes in ECO4 which restricted eligibility, and increased the requirements on suppliers and local authorities using the flexible eligibility scheme. In 2023 the Council was awarded £2.9m under the Social Housing Decarbonisation Scheme enabling retrofit work in the Council's housing stock that will improve thermal efficiency and reduce carbon emissions. This work will deliver works by the end of 23/24 and continue into the following year. The 2024 Action Plan includes an updated action to ensure disadvantaged communities benefit from support to decarbonise housing (2.5.2).	Action Achieved
2.4.3	Undertake an assessment of the equalities implications of climate change and of the actions at national, regional	Housing Regeneration and Public	2020/21	Equalities implications for delivery of local climate related programmes will be completed as part of the Equalities Analysis Assessment required for each, including for	Underway

	and local level to reduce carbon and work with partners to find additional ways to support affected groups to mitigate the impact. Review the use of the Climate Just tool to understand the impact across different communities in the borough.	Realm - Climate Resilience Team		example the Sustainable Streets programme. The retrofit of homes represents a big opportunity to address equalities issues, but also represents potential risks. The work of developing the Housing Retrofit Strategy specifically includes a equalities and diversity strand that was commissioned alongside the wider technical assessment. This will be published as part of the strategy in 2024.	
2.5.1	Adopt a new Local Plan for the borough with Climate Emergency embedded within the document and development management policies supporting delivery of the ambition to be carbon neutral including achieving the London Plan policy for major developments to be zero carbon. We will seek that proposals for new self-contained major and minor residential development achieve the BRE Home Quality Mark and that proposals for major residential domestic refurbishment achieve a certified 'Excellent' rating under the BREEAM Domestic Refurbishment 2014 scheme, or future equivalent; and that proposals for new non-residential development of 500 square metres gross floor space or more, including mixed-use development, achieve an 'Excellent' rating under the BREEAM New Construction (Non-Domestic Buildings) 2018 scheme, or future equivalent.	Housing Regeneration and Public Realm - Planning	Short term	Following extensive consultation Lewisham Council submitted the Lewisham Local Plan and its supporting documents to the Secretary of State for its independent examination in November 2023. Responding to the Climate Emergency is one of 9 strategic objectives in the new Local Plan. The 2024 Action Plan includes an updated action to use Lewisham's new Local Plan to ensure new buildings meet net zero standards and anticipate the impact of a changing climate.	Partly Achieved
2.5.2	Monitor and report on the transition to a carbon neutral borough through implementation of the new Local Plan through the Authority Monitoring Report process to regularly assess performance against our strategic planning objectives.	Housing Regeneration and Public Realm - Planning	2020/21	The Authority Monitoring Plan continues to be an ongoing action and has included information relating to delivery of the Council's ambition for Lewisham to be net zero carbon.	Action Achieved

2.5.3	Ensure that developments which cannot meet onsite carbon targets comply with policy through payment into Lewisham's carbon offset fund. The Fund will be used to drive local innovation and investment in ways that meet our objective to ensure our Climate Emergency responds to the needs of vulnerable residents. Annex B sets out further details of the approach we propose.	Housing Regeneration and Public Realm - Climate Resilience Team	Short term	Engagement with developers has continued with the aim of seeking to maximise the level of onsite delivery to meet planning policy but where this cannot be achieved the use of the Lewisham Carbon Offset Fund. Lewisham's Carbon Offset Fund has supported energy efficiency works with low income households in the borough, school retrofit works and design works for heat networks and is funding the second round of Lewisham's Community Energy Fund.	Action Achieved
2.6.1	Work with Veolia to implement the joint memorandum of understanding agreed with the Council to deliver opportunities to utilise unused heat from the SELCHP facility to supply local homes.	Housing Regeneration and Public Realm - Climate Resilience Team	Short term	The Council continues to work with Veolia and support the planned heat network connection from SELCHP to Convoys Wharf which received Government funding in 2020. Veolia are working with the fund manager Triple Point to seek agreement to their plans for building the connection.	Partly Achieved
2.6.2	Work with Lewisham Homes to evaluate the potential for connecting properties to a network supplied with heat from SELCHP.	Housing Regeneration and Public Realm - Climate Resilience Team	Short term	The new Housing Retrofit Strategy will include an assessment of the heating options alongside retrofit for the Council's housing stock. This will include the outputs from the Council's energy masterplanning work to create a long-term plan for supporting connections to heat networks where this is a viable option. In 2023 the Council used funding from the Mayor of London's Local Energy Accelerator to identify options for Lewisham Homes properties in the Pepys Estate as a potential element of the planned connection from SELCHP to Convoys Wharf.	Partly Achieved
2.6.3	Carry out a borough-wide energy masterplanning study to assess opportunities for clusters of heat demand and identify the potential low carbon solutions to meeting that demand. This masterplan will inform planning guidance, development of the Council's new build housing programme and refurbishment plans for the Council's	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	This action was completed in 2020 with the publication of energy masterplanning work https://lewisham.gov.uk/-/media/files/imported/accessible-lewisham-energy-masterplan.ashx?la=en setting out the evidence base for heat networks in Catford, Lewisham and the north of the borough. In 2023 more grant funded work was completed to strengthen the business case in north Lewisham and £100k funding secured to work with partners to secure agreement on a new heat network in Lewisham Town Centre. This work is expected to complete in 2024.	Action Achieved

	existing housing. The masterplan will be completed in 2020.				
2.6.4	Use new development management policies from the Local Plan and the borough-wide masterplanning to direct new connections and support viability of new heat networks.	Housing Regeneration and Public Realm - Climate Resilience Team	Short term	Following extensive consultation Lewisham Council submitted the Lewisham Local Plan and its supporting documents to the Secretary of State for its independent examination in November 2023. The draft Plan states that development proposals in areas where heat networks exist or have been identified as likely by energy masterplanning should connect to that network or be designed to be ready to connect. All major developments within priority areas should be designed with communal low temperature heating systems to enable such connections. The 2024 Action Plan includes an action focussed on the implementation of the heat network priority areas (2.6.2).	Partly Achieved

Theme 3: Decarbonised Transport

Ref	Action	Action owner	Date	Dec 2023 Narrative	Dec 2023 Status
3.1.1	Work with TfL to review the scope to realign existing regional transport targets to 2041 with the 2030 ambition to respond to the Climate Emergency. Evaluate the implications of any realignment in terms of funding, existing and planned programmes and the development of the next version of Lewisham's Local Implementation Plan.	Housing Regeneration and Public Realm - Strategic Transport	Short term	In 2021 Transport for London published its Corporate Environmental Strategy setting out its plans to support the Mayor of London's goal for London to be net zero by 2030. These plans, as with Lewisham's are dependent on additional investment to accelerate decarbonisation beyond the Government's target of net zero by 2050. The Council works closely with TfL and other regional and national stakeholders to identify innovation, develop partnerships and seek the additional resources needed to achieve on our shared ambitions.	Underway
3.2.1	Complete the Deptford Parks Liveable Neighbourhoods programme supporting healthier streets, improved air quality and support for walking and cycling. The works include a new pedestrian and cycle route along Surrey Canal Road, improvements to existing walking/cycling routes, road closures and play area outside a school and improved crossing points. The scheme is due to complete in 2021.	Housing Regeneration and Public Realm - Strategic Transport	Short term	Following localised improvements on Woodpecker Road and Rolt Street in 2021 a consultation on Deptford High Street ran in the summer of 2023 and the Council is currently commissioning detailed design work to deliver improvements aimed at improving air quality, promoting active travel and improve the area for residents, local traders and businesses and visitors.	Underway
3.2.2	Implement a Healthy Neighbourhoods programme to reduce traffic congestion, improve air quality and encourage sustainable modes of travel. Proposals are informed by discussions with residents and key stakeholders living within the neighbourhood area. Areas prioritised by the current programme include Lewisham and Lee Green, East Sydenham, Telegraph Hill, and Bellingham. The intention is to implement a rolling programme across every area of the borough by 2030.	Housing Regeneration and Public Realm - Strategic Transport	Short term	Lewisham and Lee Green Low Traffic Neighbourhood was introduced in 2020 as a result of Government funding. It was subsequently revised in 2021 alongside wider improvements such as and the traffic orders made permanent in 2022. Monitoring of the scheme has continued with reporting to Mayor and Cabinet. The latest report in November 2023 reported a decrease in traffic in the area and surrounding roads, lower vehicle speeds, improved air quality on most roads monitored, no impact on bus times and an 18% reduction in recorded figures for road traffic incident data for killed and seriously injured. The 2024 Climate Action Plan includes an action to implement a Healthy Neighbourhoods programme in	Action Achieved

				consultation with communities to achieve similar objectives to those reported for the Lewisham and Lee Green scheme.	
3.2.3	Engage more schools in the STARS accreditation process by developing a School Travel Plan, with a target of 50% of primary schools participating by 2021. A range of initiatives led by the school will be developed to encourage walking and cycling to school. Implement a programme of School Streets and Play Streets outside schools, whereby the road is closed to traffic at school pick up and drop off. Offer schools support to arrange Play Street events throughout the year.	Housing Regeneration and Public Realm - Strategic Transport	2020/21	The Council has continued to expand school streets in the borough. There are 17 additional streets in progress and expected to be officially designated by the end of 23/24 to add to the existing 48 school streets covering 39 schools. These School Streets have roads closed to traffic at school drop off and pick up times, physical measures to discourage car use during school drop off and pick up times. These measures reduce congestion, improve road safety and air quality making easier for children and their parents to access the school. The remaining school sites without restrictions are those that are more practically challenging to deliver and likely to be more costly and potentially more sensitive. For these School Zone approaches are being considered. The 2024 Climate Action Plan includes an action specifically on School Streets (3.1.2).	Partly Achieved
3.2.4	Deliver a programme of local transport improvements to provide a better walking environment along Lewisham High Street.	Housing Regeneration and Public Realm - Strategic Transport	Short term	The Council is working closely with TfL who have responsibility for Lewisham High Street to improve the High Street particularly in the context of the significant investment in the area that was secured in 2022 under the Levelling Up Funds which will include improvements to for pedestrians and cyclists.	Underway
3.2.5	Implement a programme of local transport improvements to support and encourage cycling in the borough, including more Cycleways, cycle hangars, cycle parking, dockless bike hire scheme and the introduction of contraflow lanes to one-way routes. Consult locally on reallocating road/parking space to achieve these outcomes where there are opportunities to do so.	Housing Regeneration and Public Realm - Strategic Transport	Short term	160 cycle hangers were installed by the end of 2022/23 and increase of just under a third from the previous year. The latest data for 23/24 is 181 cycle hangers installed. Funding raised through the Lewisham Climate Investment will enable a further expansion of cycling facilities. An updated action in the 2024 Action Plan focusses on active travel (3.1.4).	Underway
3.2.6	Develop proposals for Healthy Street corridors to secure additional funding to implement: The Lewisham Spine/A21 Healthy Streets corridor working	Housing Regeneration and Public Realm -	Long term	Transport for London funding through the Local Implementation Plan continues to be significant lower since the 2020 Covid pandemic which has affected the Council's ability to deliver new cycling infrastructure schemes. The	Underway

	collaboratively with TfL to support better connections between the south and north of the borough. The proposals also include a major public realm improvement scheme at Deptford's Church Street. Work in partnership with TfL to transform the A2/New Cross Road, including improvements to the pedestrian and cycling environment, without detriment to bus journey times, and rebalance the dominance of vehicles. Improvements to public realm in the Ringway Corridor to provide better active travel and public transport links through reallocation of road space between Southend Lane and Whitefoot Lane.	Strategic Transport		Council is continuing to work with TfL, Lewisham Cyclists and other stakeholders to develop funded proposals for enhancing cycling facilities and reallocated road space for cyclists. An action on expanding Healthy Neighbourhoods has been included in the 2024 Action Plan (3.1.5).	
3.2.7	Reflect the Council's transport and public realm aspirations in the emerging masterplan for Catford, including the realignment of the South Circular (A205), and better pedestrian and cycling routes and facilities.	Housing Regeneration and Public Realm - Inclusive Regeneration	Short term	The Council and TfL have been working closely to progress the design of the road scheme. The scheme will deliver a range of improvements to make Catford a more pleasant environment for all road users, including segregated cycle facilities, wider pavements, new and improved crossings, new and improved public space, reducing exposure to tailpipe emissions and new and improved road crossings. A consultation was run in Spring 2023 which received 1503 responses and as a result some design modifications have been identified to achieve further segregation of cyclists and reduce the lost of mature trees. The design is now at concept design stage and a planning application is expected to be submitted very soon. An updated action is included within the 2024 Action Plan (4.1.3).	Action Achieved
3.2.8	Deliver a programme of measures to reduce road danger including traffic calming measures to support compliance with the 20 mph speed limit across the borough and other measures to reduce the dominance, speed and number of the	Housing Regeneration and Public Realm - Strategic Transport	Short term	The Council continues to support the principles set out in the Mayor of London's Vision Zero strategy on road safety. Officers have worked on 20mph speed compliance monitoring and work in tandem with the Police and the Road Safety Partnership to identify areas of non-compliance and develop local solutions. An action on working in	Underway

	most dangerous vehicles on the borough's roads.			partnership to secure investment in transport infrastructure is included in the 2024 Action Plan (3.2.1).	
3.2.9	Extend the programme to promote healthier lifestyles and active travel options in the borough, including cycle training for adults and children, cycle loan scheme, travel planning for schools, activities with communities to encourage walking and cycling and address real or perceived barriers to the take-up of active travel in the borough.	Housing Regeneration and Public Realm - Strategic Transport	Short term	Despite the loss of core funding the Council has continued to deliver Doctor Bike workshops helping safe use of bikes. A Try Before you Bike scheme has been introduced to Lewisham offering a variety of bikes on loan, this includes E bikes, Cargo Bikes, Children's bikes and Adapted bikes as well as standard adult bikes.	Underway
3.2.10	Explore opportunities and seek funding to improve cycling provision on other distributor routes (approx. £500k-1m per corridor depending on length and types of measures required)	Housing Regeneration and Public Realm - Strategic Transport	Medium term	The Council is developing an Active Travel Strategy aimed for publication in 2024 setting the strategic approach to promoting cycling and securing investment in cycling infrastructure.	Underway
3.3.1	Progress aspirations in the Council's Vision for Rail including : Providing sufficient capacity between the borough and east London employment areas; Increase rail access to and from Lewisham's growth areas; Improve rail connectivity and services, especially east-west links in the south of the borough; Enhance the quality of stations and provide step-free access at all stations in the borough; Improve the connectivity between stations and their local area.	Housing Regeneration and Public Realm - Strategic Transport	Long term	Lewisham does not run these services and the Council's role is to influence and work in partnership with partners, stakeholders, TfL and train operators to deliver the Vision for Rail. The aspiration for the Bakerloo Line to extend into Lewisham and beyond is an important part of this. An action on working in partnership to secure investment in transport infrastructure is included in the 2024 Action Plan (3.2.1).	Underway
3.3.2	Work with partners locally, regionally and nationally to secure the investment needed to implement the Bakerloo Line Extension into Lewisham. Achieving this will be of huge strategic importance to achieving decarbonised transport in the borough.	Housing Regeneration and Public Realm - Strategic Transport	Long term	The Council continues to lobby for the Bakerloo Line extension and work in partnership with others locally, regionally and beyond to develop the case to prioritise this investment. An action on working in partnership to secure investment in transport infrastructure is included in the 2024 Action Plan (3.2.1).	Underway

3.3.3	Work with partners to secure the other infrastructure investment fundamental to achieving the outcomes of the Mayor's Transport Strategy and the Council's ambition to be carbon neutral by 2030 as set out in the 'Council's Rail Vision' including Lewisham Station & Strategic Interchange, Brockley Interchange, New Bermondsey Station, and the creation of step free and accessible public transport across the network.	Housing Regeneration and Public Realm - Strategic Transport	Long term	The Council continues to work collaboratively with partners to pursue Lewisham's objectives - funding for any improvements in rail is extremely challenging in the current financial climate. An action on working in partnership to secure investment in transport infrastructure is included in the 2024 Action Plan (3.2.1).	Underway
3.3.4	Work with TfL to secure improvements to the reach and frequency of the bus network alongside improvements to bus journey times.	Housing Regeneration and Public Realm - Strategic Transport	Long term	Officers continue to work with TfL to progress the case for more investment in local bus services and the electrification of the fleet serving the borough. This action has been updated in the 2024 Action Plan (3.2.1)	Underway
3.4.1	Work with partners to achieve an ambition of at least one electric vehicle charging point within a 500m walk of every resident, to support the extension of the ULEZ by 2021.	Housing Regeneration and Public Realm - Strategic Transport	Short term	The Council continues to work towards the ambition to increase EV infrastructure across Lewisham, there are currently 250 electric vehicle charging points across the borough. A new Electric Vehicle Implementation Strategy 2023-2026 was published in 2023 to support the growth of EV. The action on EV infrastructure is retained unchanged in the 2024 Climate Action Plan (3.1.3).	Underway
3.4.2	Work with TfL to bring more low emission buses into Lewisham, enabling the target for all new single deck buses to be zero emission	Housing Regeneration and Public Realm - Strategic Transport	2020/21	Officers continue to work with TfL to progress the case for more investment in local bus services and the electrification of the fleet serving the borough. This action has been updated in the 2024 Action Plan (3.2.1)	Underway
3.4.3	Implement the Council's 2020 Parking Policy Update, including an emissions-based charging scheme for residents, business and staff permit holders, and an increase in the Pay and Display tariff.	Housing Regeneration and Public Realm - Strategic Transport	Short term	This action was implemented in 2021 with the roll out of emissions-based charging in Lewisham car parks.	Action Achieved

3.4.4	Review the Council's Controlled Parking Zone (CPZ) policy to support alignment of strategic decisions on parking with delivery of the Healthier Neighbourhoods Programme.	Housing Regeneration and Public Realm - Strategic Transport	Short term	Mayor and Cabinet approved proposals for the Sustainable Streets programme in 2022 which is now being rolled out in a phased basis. The programme is reviewing existing CPZs which cover 23% of the borough and consulting residents in areas without parking restrictions on bringing in new CPZs alongside a range of wider improvements such as cycle hangers, EV charging infrastructure, street trees and car clubs. Phase 1 of the new controlled parking zones are being rolled out in Deptford and Crofton Park with consultation in Evelyn having concluded recently. This work will continue going forward and the 2024 Climate Action Plan includes a specific action at 3.1.1.	Action Achieved
3.4.5	Develop more radical approaches to workplace parking levies supported by travel planning, with LBL leading by example as well as retail/leisure centre parking levy. Review potential for all money raised to be reinvested into transport improvements.	Housing Regeneration and Public Realm - Strategic Transport	Short term	The Council's Sustainable Streets programme (see 3.4.4) is intended to reduce commuting parking pressures and encourage sustainable/active transport.	Partly Achieved
3.4.6	Support a modal shift away from individual car ownership through the creation of a new floating car club permit for operators which seeks to expand provision and availability of car club vehicles across the borough.	Housing Regeneration and Public Realm - Strategic Transport	Short term	The average car or van in England is driven just 4% of the time and car clubs play an important role in achieving a sustainable transport network. The provision of car clubs has the potential to reduce car ownership for residents and businesses, who can use vehicles for occasional travel without needing to own a private vehicle. Car clubs are also rapidly electrifying their fleets which contributes to reduced emissions. London has the largest car club market in the UK with over 3,200 vehicles and Lewisham Zipcar membership has grown significantly in the past 10 years – Zipcar now has 550,000 members in London. The Council is keen to support this growth through the implementation of bays dedicated for car clubs.	Partly Achieved
3.4.7	Commence implementation of powers to enforce against idling vehicles. This will be supported by ongoing campaign work on this issue, including working closely	Housing Regeneration and Public Realm -	2020/21	Anti-idling signage has been installed in 75 locations in the borough near schools and the Council has the power to fine drivers who keep running an engine while stationary without reason. In practice enforcement action is hard to execute as drivers will usually either comply with a request	Action Achieved

	with schools, which will be a priority area for enforcement.	Environmental Health		to cut their engine or drive away. Officers continue to work with head teachers and parents to reduce air pollution around schools with workshops on air quality and idling.	
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Theme 4: Greener Adaptive Lewisham

Ref	Action	Action owner	Date	Dec 2023 Narrative	Dec 2023 Status
4.1.1	Use an evidenced-based approach to increasing tree stocks, tree canopy and linear metres of hedgerow. Explore 'self-funding' models proposed by local community organisations. We will work with local community organisations to develop the concept of a new Lewisham Climate Emergency Tree initiative. We will carry out a scoping exercise in partnership with the Healthy Neighbourhoods programme to identify new potential locations for trees and to identify the right kind of tree for the right location seeking to increase street tree canopy cover in areas with a deficiency of street trees. We will advise developers on the right kind of trees for new developments to maximise the ecological and adaptive benefits.	Community Services - Parks Sports and Leisure	2020/21	The Council planted 559 street trees in 2022/23 up 90% on the previous year. The Tree Services team work in partnership with Trees for Cities which has enabled external funding to increase resources and a community based approach to caring for trees which reduces service costs and has achieved a survival rate of 98% far above the industry standard of 70%. This action is updated in the 2024 Action Plan (4.1.1).	Action Achieved
4.1.2	Review Lewisham's Flood Risk Management Strategy to promote sustainable drainage solutions including new flood storage areas in green spaces, flood risk mitigation interventions at areas at high risk and development of tree pits and other storage solutions for surface water flooding.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	A new wetlands area in Chinbrook Meadows has been created by the Council's work in partnership with Thames 21, the Friends of Chinbrook Meadows group and Bromley Council. The new wetlands area provides additional fluvial flood storage, helps to manage silts and improves water quality in the River Quaggy. Work continues at Beckenham Place Park to complete a flood storage are benefiting 800 properties from reduced flood risk on the Ravensbourne. This action is updated in the 2024 Action Plan (4.2.2)	Action Achieved
4.1.3	Develop highways-based Sustainable Urban Drainage solutions to reduce the risk of surface water flooding reduce pressures on highways drainage.	Housing Regeneration and Public Realm - Climate Resilience Team	Short term	The Council's sustainable drainage in schools project won the Trees for Nature and Climate Award at the London Tree and Woodland Awards 2023. Rain gardens and trees in the playgrounds of Rathfern, John Stainer and Deptford Park schools alongside engagement programmes with	Action Achieved

				pupils and teachers have transformed the outdoor space of the schools while delivering 150m2 new blue infrastructure and draining over 1,700m2 hardstanding surfaces. At Thornville Road a new rain garden developed in partnership with the local community and funded through Thames Water's Surface Water Management Programme was installed on the highway in November 23. This action is updated in the 2024 Action Plan (4.2.2).	
4.1.4	Refuse requests for installation of crossovers on the footway to accommodate parking on new front driveways unless there is evidence that planning consent is obtained and the driveway is permeable and/or drainage discharges to a soft landscaped area.	Housing Regeneration and Public Realm - Planning	2020/21	The Council continues to actively review options for reducing the number of new front gardens that are paved over and encourage de-paving and the use of sustainable drainage. In the 2024 Action Plan this action is updated to include a commitment to strengthen the evidence base and develop practical actions to protect and enhance the value of driveways and front gardens (4.2.5).	Not Achieved
4.1.5	Where appropriate and safe to do so, reduce the amount of waste transported to recycling centres by managing waste in the park it was generated in e.g. use dead leaves as mulch on shrub beds.	Community Services - Parks Sports and Leisure	2020/21	From July 22 to June 23 230 tonnes of green waste was removed and approximately 7 tonnes composted. This action is covered within existing reporting on the Parks and Open Spaces Strategy (4.1.2).	Action Achieved
4.1.6	Work with local user groups to support the implementation of projects designed to benefit locally appropriate biodiversity and engagement.	Community Services - Parks Sports and Leisure	2020/21	The Lewisham Biodiversity Partnership (including the Nature Conservation Team) ran 750 events engaging 13,156 people in 2022-23. Members of the partnership installed 2 bat boxes, 33 bird boxes, 18 loggeries, planted 230m native hedge and conducted 141 surveys (e.g. bird, butterfly, plant). This action is covered within existing reporting on the Parks and Open Spaces Strategy (4.1.2).	Action Achieved
4.1.7	Develop an integrated approach to green infrastructure across the public realm across our work on parks, highways, regeneration, housing and through our planning function.	Community Services - Parks Sports and Leisure	Short term	The Council's Parks and Open Spaces Strategy published in 2020. The new draft Local Plan incorporates robust policies on Green Infrastructure recognising its contribution to tackling climate change. A new design guide for the public realm is in development for 2024 and is intended to reinforce a collaborative cross-service approach to integrating green and blue infrastructure into highways and public realm improvements. The 2024 Action Plan includes actions relating to the development	Action Achieved

				of new investment models to support biodiversity and green infrastructure (4.1.5) and nature-based solutions in the public realm to support social and environmental outcomes (4.2.2).	
4.1.8	Review and develop the Council's response to prolonged period of high temperatures to inform and support the Council's emergency response process. This will include 'cool' refuges in public buildings, identifying at risk groups and implications for relevant service teams.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	Lewisham Council has contributed to a London-wide mapping exercise to identify suitable locations for public refuge during prolonged hot weather and participated in the London wide Climate Vulnerability Mapping work. The Council's Resilience Team has provided training and support for staff on hot weather impacts to improve forward planning and business continuity during extreme temperatures. This action has been retained unchanged in the 2024 Action Plan (4.2.3).	Underway
4.1.9	Adopt a new Local Plan that will seek to ensure that all development proposals identify and retain existing habitats and features of biodiversity value. Use the new Local Plan to drive positive gains for biodiversity, particularly in areas that are deficient in public access to nature conservation.	Housing Regeneration and Public Realm - Planning	2020/21	Following extensive consultation Lewisham Council submitted the Lewisham Local Plan and its supporting documents to the Secretary of State for its independent examination in November 2023. An updated action on using the new Local Plan to drive improvements in habitats and biodiversity is included in the 2024 Action Plan (4.1.4)	Partly Achieved
4.2.1	Introduce the Clean Air Neighbourhoods where communities can cooperate in measures that will reduce carbon with the aim of being an approved 'Clean Air Neighbourhood', allowing them to influence future development and businesses into their area.	Housing Regeneration and Public Realm - Environmental Health	Short term	To avoid confusion or duplication the concept of Clean Air Neighbourhood is not something the Council is currently using to describe local area based projects with communities to improve air quality. There are however a number of active programmes that are achieving the aims of this action. Work to promote action and create awareness on air quality is included within an action relating to Lewisham's Air Quality Action Plan (4.2.1)	Partly Achieved
4.2.2	Develop joint public engagement on air quality and climate change to raise awareness and create additional impetus for action.	Chief Executive's Directorate - Communications	2020/21	Lewisham's Air Quality Action Plan 2022-2027 was published in 2022 and sets out the Council's work to improve air quality in the borough. The Council reports annually on progress through the Annual Monitoring Report. In May 2023 this included updates to information on the Council's website and promotion of the Clean Air App work with schools and the circulation of communication materials for them to use, work with local	Action Achieved

				businesses and promotion of cargo bikes and a campaign in autumn and winter on wood burning. Work to promote action and create awareness on air quality is included within an action relating to Lewisham's Air Quality Action Plan (4.2.1)	
4.2.3	Consider future alternative permitting arrangements for ice cream vans for example only permitting electric ice cream vans from trading on Lewisham land but also investigate more radical solutions such as avoiding vehicles altogether creating opportunities for local mobile vendors using carts instead of a vehicle.	Community Services - Parks Sports and Leisure	2020/21	Current concessions are at Deptford, Blackhealth, Hilly Fields and Mayow Park. Quotes have been obtained for charging facilities, prices vary by location but are £500 to £1,500 and there is currently no budget to support this. The grounds maintenance contract is scheduled to be retendered in 2024 and this will be an opportunity to review ice cream concessions. Ice cream concessions are not permitted to idle. Vendors without permits to operate are moved on from Council land, although this is dependent on capacity to enforce.	Partly Achieved
4.3.1	Investigate the possibility of opening a re-use shop within the borough. A full project plan will be created with an aim to divert waste from incineration or recycling and encourage the reuse of items as directed by the waste hierarchy.	Housing Regeneration and Public Realm - Street and Environmental Services	Short term	Constrained space at Lewisham's recycling centre mean that there are severe limitations on retaining items for reuse on site. Investigations to seek alternative suitable premises or alternatives such as virtual re-use shop are ongoing. Work on growing the circular economy will be addressed within the 2024 Action Plan action on delivery of Lewisham's Waste Strategy and Reduction and Recycling Plan (4.4.1).	Partly Achieved
4.3.2	Identify and develop proposals to make Lewisham's Reduction and Recycling Strategy a fully carbon neutral strategy on waste.	Housing Regeneration and Public Realm - Street and Environmental Services	Short term	Lewisham's Waste Strategy 2021-31 was approved in 2021 and contributes to achieving the ambition for the borough to be net zero carbon through waste reduction using the waste hierarchy as the principle driver. A new Reduction and Recycling Plan 2023-25 was approved in 2023 sets out a range of measures to delivering on the ambition of the overarching Waste Strategy including on textiles, plastics and food, three of the most carbon intense and environmentally damaging materials. Lewisham already achieves zero waste to landfill and has achieved annual reductions in waste per household each year. The wording of this action has been updated in the 2024 Action Plan to reflect delivery of Lewisham's Waste Strategy and Reduction and Recycling Plan (4.4.1).	Partly Achieved

Theme 5: Inspiring Learning and Lobbying

Ref	Action	Action owner	Date	Dec 2023 Narrative	Dec 2023 Status
5.1.1	Implement an integrated communications plan, reviewed and updated on a rolling basis. The Lewisham Climate Emergency Working Group and staff forum will support this work by identifying gaps and opportunities for developing further initiatives.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	An internal working group on climate communications involving the climate team, air quality, green scene, culture, libraries, the young mayors' team and community sector team has met to continue to identify ways to engage and communicate with residents on climate. The Council's Lewisham Climate Action Investment created a new way to actively engage residents in local action on climate, allowing people to help fund work while also getting a return on their investment. A new action on climate engagement and communications has been included in the 2024 Action Plan (5.1.1).	Action Achieved
5.1.2	Identify and implement opportunities to engage, inspire and learn from groups reflecting the diversity of our borough in terms of age, ethnicity and socio-economic background.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	Lewisham's London Borough of Culture Year 2022 had a strong focus on diversity and climate with a wide range of commissions and events celebrating diversity across the borough and using this as a lens to explore wider issues around climate change. In 2023 without the resources of Borough of Culture it has not been possible to run events on the same scale but the Council has sought to engage with schools, community sector partners and other local groups to connect with residents on climate. In October members of the climate team featured in a London South Bank University Net Zero Careers virtual work experience offering secondary school learners insight into careers in sustainability. An updated action on climate engagement and communications has been included in the 2024 Action Plan (5.1.1).	Action Achieved
5.1.3	Publish a practical guide to action on carbon reduction for residents.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	A Residents' Guide to action on the climate crisis was published in 2021 and updated in 2022. https://lewisham.gov.uk/myservices/environment/resident-guide A guide to retrofit was published in December 2022. https://lewisham.gov.uk/myservices/environment/climate-emergency/improving-the-energy-efficiency-of-your-home	Action Achieved

				A new action on climate engagement and communications has been included in the 2024 Action Plan (5.1.1).	
5.1.4	Develop the proposals within Lewisham's Borough of Culture programme to create new innovative ways to engage with residents on climate change through culture and collective action. Our plan is that 2021 becomes a year of concerted action on carbon reduction across Lewisham.	Housing Regeneration and Public Realm - Climate Resilience Team	Short term	Lewisham Borough of Culture in 2022 featured a wide range of climate-related performances, events and activity including Lewisham Speaks, Climate Home, Breathe, GAIA, Hope 4 Justice, Sun and Sea and Lewisham People's Day.	Action Achieved
5.1.5	Work with Lewisham's Young Mayor to support and grow existing action by young people in the borough on climate change. Work to ensure the views of young people are integrated within the Council's approach to action on climate change.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	The Coordinator for the Young Mayor's Advisors regularly attends the School Climate Network working group – providing useful input that connects secondary school work with the climate agenda and plans for upcoming events. The Climate Emergency Officer has also presented at Young Mayor Advisor's meetings in 2021/22 and 2022/23. This action has been retained unchanged in the 2024 Action Plan (5.1.2).	Underway
5.1.6	Undertake a survey to inform the Council's understanding of residents' attitudes to climate change, priorities for action and further develop the Council's lobbying of Government and others.	Housing Regeneration and Public Realm - Inclusive Regeneration	2020/21	A residents' survey was held in 2021. In response to a question on who has responsibility for climate change most people (77%) gave the view that everyone shares responsibility. This measure is included in the Council's list of Climate KPIs.	Action Achieved
5.2.1	Complete grant agreements under the Lewisham Community Energy Fund and publicise delivery showcasing good practice and finding opportunities to share learning.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	A second round of Lewisham's Community Energy Fund launched in October 2023. The initial funding awards from the Fund are expected in Q1 2024. A new action on supporting community-based action is included in the 2024 Action Plan (5.2.2).	Action Achieved
5.2.2	Work with community partners to develop further funding opportunities to support local community energy projects.	Housing Regeneration and Public Realm - Climate	Short term	A second round of Lewisham's Community Energy Fund launched in October 2023. The initial funding awards from the Fund are expected in Q1 2024. A new action on supporting community-based action is included in the 2024 Action Plan (5.2.2).	Action Achieved

		Resilience Team			
5.3.1	Establish a Lewisham Climate Commitment supported by local partner organisations to agree a common purpose, promote joint working and improve transparency on carbon emissions across key organisations in the borough.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	The new Lewisham Strategic Partnership climate subgroup was convened in 2023 and met three times. The group identified 3 initial priority areas: 1) corporate carbon reporting 2) local engagement activity 3) green and blue infrastructure. The wording of this action has been updated in the 2024 Action Plan (5.2.1).	Action Achieved
5.3.2	Work with London Councils, the GLA and other London boroughs to develop and present a coherent case for change at national level to deliver the investment, legislation, fiscal incentives and leadership needed to respond to the climate crisis.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	Lewisham Council continues to be an active member of a number of regional and national forums. This includes London Councils through the Local Environment Directors Network and the Transport and Environment Committee, the Association of Local Energy Officers (London) and the London Councils' climate change programmes. The Lead member for Climate Action has participated in the UK100 local leaders network. This action has been retained unchanged in the 2024 Action Plan (5.3.1)	Underway
5.3.3	Work with local education and skills providers and with local businesses to develop the supply chain for building retrofit and carbon reduction technologies. Support local people to gaining the accredited skills needed to gain employment and ensure Lewisham's economy benefits from growth in the carbon reduction sector. Integrate energy, carbon and climate activity into Lewisham's Inclusion and Growth Strategy.	Housing Regeneration and Public Realm - Climate Resilience Team	Short term	Lewisham Council continues to support joint working with Southwark and Lambeth under a tri-borough partnership on green skills. The tri-borough arrangement has been working to raise awareness of green skills and support residents into pathways towards skills and jobs in the sector. This has included virtual work experience for secondary schools with the London South Bank University, promoting no cost and low cost retrofit PAS2035 compliance training. New low carbon lab facilities have been funded in Lewisham College and the partnership has been working to integrate courses from the Green Skills Hub into the offer from the college. This action has been updated in the 2024 Action Plan (5.2.3).	Action Achieved
5.3.4	Work in partnership with neighbouring boroughs on flooding, and green linkages to address sub regional environmental issues.	Housing Regeneration and Public Realm - Climate	Short term	New wording on the Council's work as a Lead Local Flood Authority is included in the 2024 actions (4.2.1).	Action Achieved

		Resilience Team			
5.3.5	Create a public sector network in the borough to share good practice and support on carbon reduction.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	The Lewisham Deal climate subgroup and then the Lewisham Strategic Partnership climate subgroup have brought together the borough's public sector and other key local organisations to work together on climate action. New wording covering this work is included in the 2024 actions (5.2.1)	Action Achieved
5.3.6	Publish a practical guide to action on carbon reduction for local businesses.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	The business guide to action was published on the Council's website in 2023. This action has been updated with new wording in the 2024 actions (5.2.4).	Action Achieved
5.4.1	Create a lessons-learned log from day one of delivering the Action Plan to capture new ideas, contacts, improvements and changes that are needed to try and keep Lewisham engaged and active at the forefront of action on the Climate Emergency.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	Delivery of actions in the Climate Emergency Action Plan will continue to be reviewed on an ongoing and regular basis.	Action Achieved
5.4.2	Commit to an annual public review of our Climate Emergency work to be held on or near the anniversary of the original declaration of a Climate Emergency (27 February 2019)	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	The Council has reported each year on progress delivering the Climate Emergency Action Plan and will continue to do so.	Action Achieved
5.5.1	Lewisham's Mayor to write to London Councils and the GLA to set out the Council's full set of lobbying points and seek wider support.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	This action has been updated with new wording on working in partnership and lobbying for change is included in the 2024 actions (5.3.1)	Action Achieved

5.5.2	Officers to support a pan-London approach to lobbying through London Councils, the Association of Local Energy Officers in London and through other fora.	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	New actions on working in partnership and lobbying for change are included in the 2024 actions (5.3.1 / 5.3.2).	Action Achieved
5.5.3	Seek to agree a joint statement with local MPs, Climate Action Lewisham, Extinction Rebellion and other local lobbying environmental groups to the UK Prime Minister setting out our call for action and seeking to influence 26th UN Climate Change Conference of the Parties (COP26).	Housing Regeneration and Public Realm - Climate Resilience Team	2020/21	New actions on working in partnership and lobbying for change are included in the 2024 actions (5.3.1 / 5.3.2).	Action Achieved

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Annex B: LEWISHAM CLIMATE EMERGENCY ACTION PLAN (2024 ACTIONS)

LEADING BY EXAMPLE

New ref	Action	Owner	Status (old ref)	KPIs
1.1.1	Report annually on the Council's corporate carbon emissions and improve data collection on corporate energy, water, waste, recycling and other environmental performance measures.	Place - Climate Resilience Team	Updated (1.1.2)	1.1
1.1.2	Roll out the Council's Climate Literacy Training Module to all staff and members.	Place - Climate Resilience Team	Updated (1.1.3)	1.4
1.1.3	Adopt a new policy of avoiding single use plastic at all corporate events. This is alongside the existing policy of vegan only catering.	Place - Climate Resilience Team	Updated (1.1.5)	1.4
1.1.4	Issue a toolkit to staff to support service teams in identifying the climate implications of decisions as part of the corporate reports process.	Place - Climate Resilience Team	Updated (1.3.7)	1.4
1.1.5	Consistent with the primary Fiduciary Duty to the Fund's Members, deliver the agreed Pension Fund Climate Transition & Net Zero Policy increasing allocation to net zero investments and to investment that has a positive impact in relation to biodiversity, climate adaptation and other environmental and social benefits.	Corporate Resources - Financial Planning Strategy and Commercial	Updated (1.5.1)	1.7
1.1.6	Measure the carbon footprint of the Council's supply chain and engage with suppliers to reduce the Council's Scope 3 emissions.	Corporate Resources - Financial Planning Strategy and Commercial	Updated (1.5.2)	1.1
1.1.7	Integrate carbon reporting into the Council's financial reporting.	Corporate Resources - Financial Planning Strategy and Commercial	New	1.1
1.2.1	Publish an Asset Management Strategy in 2024 setting out a costed plan for decarbonising the corporate estate.	Place - Capital Delivery	Updated (1.2.1)	1.1 1.2
1.2.2	Embed the ambition for the Council to be net zero within the delivery of the Catford Town Centre Framework with the aim that the civic campus meets the highest standards of environmental performance.	Place - Inclusive Regeneration	Updated (1.2.3)	1.1
1.2.3	Publish an Asset Management Strategy in 2024 setting out a costed plan for	Place - Capital Delivery	Updated (1.4.5)	1.1 1.2

	decarbonising the Council's schools' estate.			
1.2.4	Publish an Asset Management Strategy in 2024 setting out a costed plan for decarbonising the Council's commercial estate.	Place - Capital Delivery	Updated (1.2.12)	1.1
1.3.1	Deliver a Corporate Fleet Strategy in 2024/25 that sets out a costed and cost-effective programme that accounts for the significant cost of vehicles and infrastructure required to electrify Lewisham's Fleet by 2030, acknowledging current and future budget constraints and potential funding opportunities.	Place - Street and Environmental Services	Updated (1.3.2)	1.1 1.6
1.3.2	Following the outcome of the Asset Management Strategy and the Corporate Fleet Strategy determine the approach to upgrade electrical capacity at Wearside to support an electrified fleet.	Place - Street and Environmental Services	Updated (1.3.4)	1.1 1.6
1.3.3	Publish a Staff Travel Plan in 2024 and support staff to travel to work by public transport and active travel.	Place - Strategic Transport	Updated (1.3.6)	1.5
1.4.1	Work with the Council's PFI provider Skanska to review opportunities to convert Lewisham streetlights to LED.	Place - Highways	Unchanged (1.3.8)	1.1
1.4.2	Publish a new Digital Strategy in 2024 setting out actions in support of carbon reduction including on IT equipment, servers and document retention.	Corporate Resources - IT and Digital Services	Updated (1.3.12)	1.1
1.4.3	Promote sustainability in schools including through lower environmental impact catering and expansion of food waste collections.	Children and Young People Directorate - Education Services	Updated (1.4.6)	1.1

SUSTAINABLE HOUSING

Ref	Action	Owner	Status	KPIs
2.1.1	Publish a Housing Retrofit Strategy in 2024 setting out a fully costed plan to retrofit the Council's housing stock.	Place - Climate Resilience Team	Updated (2.1.1)	2.1 2.2 2.3 2.6
2.1.2	Raise standards in existing communal heating systems, ensuring compliance with regulation and installing metering and improved controls to systems. Develop a planned maintenance and investment plan that is informed by the emerging strategic approach to decarbonising heating across the stock.	Housing - Housing Quality and Investment	Unchanged (2.1.3)	2.1 2.3
2.1.3	Deliver new build properties that meet the new standards set in the Local Plan and draw on best practice in relation to embodied carbon, decarbonised heating, energy efficiency and climate adaptation.	Place - Inclusive Regeneration	Updated (2.1.7)	2.2
2.1.4	Develop and deliver an engagement programme for the Council's tenants and leaseholders to save money on bills and cut emissions.	Housing - Resident engagement and services	Updated (2.2.5)	2.1
2.2.1	Publish a Housing Retrofit Strategy in 2024 setting out actions supporting decarbonisation of the borough's private rental stock.	Place - Climate Resilience Team	Updated (2.3.3)	2.4 2.5 2.6
2.2.2	Inspect all HMOs (house in multiple occupation) in the borough over 5 years, an estimated 6,000 properties, as part of the HMO expanded licensing scheme. Inspections will focus on the eradication of category 1 and 2 hazards on cold and thermal efficiency, especially for vulnerable residents.	Housing - Private Sector Licensing and Home Improvements	Unchanged (2.3.2)	2.5
2.2.3	Take enforcement under the Domestic Minimum Energy Efficiency Standards Regulation, which allow us to issue a Community Protection Notice (CPN) for renting accommodation under an EPC rating of E.	Housing - Private Sector Licensing and Home Improvements	Unchanged (2.3.6)	2.4 2.5
2.2.4	Ensure all accommodation used as temporary accommodation by the Council meets the Minimum Energy Efficiency Standards including the current requirement for EPC rating E or above and has all the required gas and electrical certification.	Housing - Housing Needs and Refugee Services	Unchanged (2.3.8)	2.5

2.3.1	Publish a Housing Retrofit Strategy in 2024 that includes a range of actions supporting owner occupiers to decarbonise their homes.	Place - Climate Resilience Team	Updated (2.3.14)	2.4 2.5
2.4.1	Publish a Housing Retrofit Strategy in 2024 that includes a range of actions supporting other social landlords in the borough to decarbonise their housing stock.	Place - Climate Resilience Team	Updated (2.3.18)	2.4 2.6
2.5.1	Continue to work with South London boroughs to lead an area-wide advice service providing practical support to help low income and vulnerable residents heat their homes.	Place - Climate Resilience Team	Updated (2.4.1)	2.5
2.5.2	Ensure that our most disadvantaged communities benefit from support to decarbonise housing and that the welfare of residents is central to implementation of new technologies and retrofit programmes.	Place - Climate Resilience Team	Updated (2.4.3)	2.4 2.5
2.6.1	Use Lewisham's new Local Plan to ensure new buildings meet net zero standards and anticipate the impact of a changing climate.	Place - Planning	Updated (2.5.1)	2.6
2.6.2	Support the development and implementation of heat networks in the priority areas identified by the Borough's energy master planning.	Place - Climate Resilience Team	Updated (2.6.3)	2.6
2.6.3	Work with neighbouring boroughs and other stakeholders to develop a Local Area Energy Plan that sets the strategic sub-regional context for decarbonisation and energy infrastructure.	Place - Climate Resilience Team	New	2.6

DECARBONISED TRANSPORT

Ref	Action	Owner	Status	KPIs
3.1.1	Implement the Lewisham Sustainable Streets Programme improving parking management and delivering sustainable transport improvements benefiting local communities.	Place - Strategic Transport	Updated (3.2.5)	3.3 3.4 3.6 3.7 3.9
3.1.2	Expand the Lewisham Schools Streets programme encouraging active travel to school and reducing traffic, pollution and hazards around schools.	Place - Strategic Transport	Updated (3.2.3)	3.1
3.1.3	Work with partners to achieve the ambition of at least one electric vehicle charging point within a 500m walk of every resident.	Place - Strategic Transport	Unchanged (3.4.1)	3.2
3.1.4	Publish an Active Travel Strategy in 2024 setting out a range of measures to encourage more local journeys to be made through walking and cycling.	Place - Strategic Transport	New	3.5 3.6 3.9
3.1.5	Implement a Healthy Neighbourhoods programme to reduce traffic congestion, improve air quality and encourage sustainable modes of travel. Proposals are informed by discussions with residents and key stakeholders living within the neighbourhood area.	Place - Strategic Transport	Updated (3.2.2)	3.3 3.4 3.6 3.7 3.9
3.2.1	Work in partnership with Transport for London, the Department for Transport, Network Rail and others to encourage investment in transport infrastructure in the borough and improvements to public transport services.	Place - Strategic Transport	Updated (3.3.1)	3.5 3.7 3.9

GREENER ADAPTIVE LEWISHAM

Ref	Action	Owner	Status	KPIs
4.1.1	Use an evidenced-based approach to increasing tree stocks, tree canopy and linear metres of hedgerow. Build on the success of the Council's partnership with Street Trees for Living and work to identify the right kind of tree for the right location.	Community Services - Parks Sports and Leisure	Updated (4.1.1)	4.1
4.1.2	Report annually on delivery of Lewisham's Parks and Open Spaces Strategy 2020-25 including outputs on enhancements to green and blue infrastructure, connectivity between green spaces, support for and engagement with Park User and Friends' Groups, adaptive responses to climate change and service improvements to minimise the environmental impact of management of the borough's parks and open spaces.	Community Services - Parks Sports and Leisure	New	4.1 4.3
4.1.3	Deliver on the aspirations of the Catford Town Centre Framework to make Catford the greenest town centre in London, through green and blue infrastructure, liveability and the 15-minute city concept and by reducing the environmental impact of redevelopment including through understanding and seeking to reduce embodied carbon.	Place - Inclusive Regeneration	New	2.6 3.9 5.5
4.1.4	Use Lewisham's new Local Plan to drive positive gains for biodiversity, particularly in areas that are deficient in public access to nature conservation.	Place - Planning	Updated (4.1.9)	4.2 4.3
4.1.5	Work with local partner organisations to develop local responses and new investment models for enhancing green and blue infrastructure and biodiversity in the borough.	Community Services - Parks Sports and Leisure	Updated (4.1.6)	4.1 4.2 4.3 4.4
4.2.1	Report annually on delivery of Lewisham's Flood Risk Strategy 2022-27 building the evidence base that underpins the understanding of flood risk, supports funding bids and prioritises targeting of local mitigation measures.	Place - Climate Resilience Team	Updated (4.1.2)	4.4
4.2.2	Create new opportunities for flooding attenuation in green spaces and sustainable drainage on highways and the public realm including nature-based solutions that deliver environmental and social benefits.	Place - Climate Resilience Team	Updated (4.1.3)	4.4

4.2.3	Review and develop the Council's response to a changing climate to inform and support the Council's emergency response process and the Health and Wellbeing Strategy .	Place - Climate Resilience Team	Updated (4.1.8)	
4.2.4	Use Council land and buildings to enhance adaptive responses to climate change including shading, flood mitigation and biodiversity benefits.	Place - Climate Resilience Team	Updated (1.3.14)	4.1 4.2 4.3 4.4
4.2.5	Build the evidence base and develop practical actions to protect and enhance the value driveways and front gardens have for biodiversity and the mitigation of surface water flood risk.	Place - Planning	Updated (4.1.4)	4.4
4.3.1	Report annually on delivery of Lewisham's Air Quality Action Plan 2022-27 including expanding the air quality monitoring network, minimising emissions from developments and vehicles through planning and enforcement and working in partnership to implement neighbourhood-based approaches to reducing pollutants and improving air quality.	Place - Environmental Health	Updated (4.2.1)	4.5
4.4.1	Report annually on delivery of Lewisham's Waste Management Strategy 2021-31 and Reduction and Recycling Plan 23-25 setting out actions against targets to reduce waste in the borough and to prioritise the waste hierarchy and principles of a circular economy for the borough.	Place - Street and Environmental Services	Updated (4.3.2)	4.6 4.7

INSPIRING LEARNING & LOBBYING

Ref	Action	Owner	Status	KPIs
5.1.1	Raise awareness and drive engagement and partnership on climate activity through a wide-ranging and proactive communications campaign.	Chief Executive's Directorate – Communications Team	Updated (5.1.1)	5.3 5.4
5.1.2	Work with Lewisham's Young Mayor to support and grow existing action by young people in the borough on climate change. Work to ensure the views of young people are integrated within the Council's approach to action on climate change.	Place - Climate Resilience Team	Unchanged (5.1.5)	5.3 5.4
5.1.3	Engage and support schools through the Lewisham Schools Climate Network to take action on climate change.	Place - Climate Resilience Team	Updated (1.4.3)	5.1 5.3 5.4
5.2.1	Work with local partner organisations in the Lewisham Strategic Partnership to take action on carbon emissions and climate change.	Place - Climate Resilience Team	Updated (5.3.1)	5.4 5.5
5.2.2	Deliver the second round of Lewisham's Community Energy Fund in 2024 and support local community-based action on carbon reduction and energy efficiency.	Place - Climate Resilience Team	Updated (5.2.1)	2.5 5.5
5.2.3	Publish a Local Economic Development Strategy in 2024 setting out plans to develop the local supply chain for retrofit and enable local people to benefit from working in the green economy.	Place - Economy Jobs and Partnerships Team	Updated (5.3.3)	5.5
5.2.4	Publish a Local Economic Development Strategy in 2024 setting out plans to support local businesses in Lewisham to reduce their environmental impact and connect to ethically conscious consumers.	Place - Economy Jobs and Partnerships Team	Updated (5.3.6)	5.5
5.2.5	Deliver climate projects through the Lewisham Municipal Bond and engage with investors to demonstrate the value of their investments.	Corporate Resources - Financial Planning Strategy and Commercial	Updated (1.5.3)	5.2 5.3 5.4
5.3.1	Work with London Councils, the GLA and other London boroughs to develop and present a coherent case for change at national level to deliver the investment, legislation, fiscal incentives and leadership needed to respond to the climate crisis.	Place - Climate Resilience Team	Unchanged (5.3.2)	2.6 3.9 5.5

5.3.2	Challenge new developments in London or nationally that are likely to increase carbon emissions in Lewisham.	Place - Climate Resilience Team	New	2.6 3.9 5.5
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Annex C: Lewisham Climate KPIs

Ref	Leading By Example	Latest data	Year	Previous data	Data source / notes
1.1	Annual Lewisham Council corporate carbon emissions (tCO2e/year)	12,319 tCO2e	2022/23	↓5% 12,962 tCO2e (2021/22)	See notes below ¹ Trend since 2018/19 down 26%
1.2	CO2 saved through retrofit of corporate buildings and schools (tCO2e/year)	316 tCO2e	2022/23	No previous data	Compiled from delivery of grant funded projects. ²
1.3	Climate Emergency UK scored assessment	55% 13 th single tier authority in UK	2023	77% (2021) ↓ 1 place 12 th single tier authority in UK	Climate Emergency UK ³ Methodology changed 2021 to 2023.
1.4	Council staff reporting that they consider the impact their work has on the environment	65%	2022	No previous data	Lewisham Council staff survey
1.5	Council staff responding to the travel survey identifying car as main mode of transport to work	49%	2023	No previous data	Staff travel survey 2023
1.6	Corporate fleet carbon emissions (tCO2e/year)	1,959 tCO2e	2022/23	↑5% 1,870 (2021/22)	Lewisham corporate carbon emissions reporting.
1.7	Carbon intensity of the Lewisham Pension Fund listed mandates (tCO2 per £1m)	29.8 tonnes per £1m invested	2023	↓86% 353 tCO2e per £1m invested (2019)	Annual report to Lewisham Pension Fund Committee ⁴ . The 2023 data is a reduction against industry benchmark figures of 70%.

Ref	Sustainable Housing	Latest data	Year	Previous data	Data source / notes
2.1	Annual CO2e emissions in the Lewisham Council housing stock (tCO2e/year)	51,085 tCO2e	n/a	No previous data	Estimated, see notes below ⁵
2.2	Lewisham Council housing stock energy efficiency rating (average SAP)	72	2021	No previous data	Lewisham Homes Sustainability Strategy 2021-2030 ⁶
2.3	Carbon saved through retrofit works across the Lewisham Council housing stock (tCO2e/year)	74.34 tCO2e	2022/23	↓9% 82.08 tCO2e (2021/22)	Data compiled from delivery of grant programmes and planned maintenance ⁷ Reduction due to lower number of roof and wall insulation works recorded in 2022/23
2.4	Homes retrofitted in Lewisham all tenures (cumulative total since 2022/23)	169	2022/23	↓42% 292 retrofits completed in (2021/22)	Data compiled from delivery of grant programmes and other funding see notes ⁸ Reduction down to changes in the Energy Company Obligation.
2.5	Vulnerable Lewisham households supported to cut the cost of heating their home (annual)	1,152 households	2022/23	↑99% 580 households (21/22)	Compiled from Lewisham Council's Warm Homes Advice Service GLA monitoring return 2023
2.6	Carbon emissions associated with housing in the borough	342.1 ktCO2e	2021	↑4% 329.8 ktCO2e (2020)	UK local authority greenhouse gas emissions ⁹ Trend since 2005 ↓40% 570.9 kt(CO2e)

Ref	Decarbonised Transport	Latest data	Year	Previous data	Data source / notes
3.1	Lewisham School Streets (cumulative total)	39 schools 48 streets	Oct 2023	39 schools 48 streets (Feb 2023)	School Streets project database. Note: 17 streets in progress, new data expected by end of 23/24
3.2	Electric vehicle charging points approved or delivered (cumulative total)	250	Sept 2023	↑63.4% 153 (2022/23)	EVCP project database. Target 193 Corporate Dashboard Indicator
3.3	Cycle hangers installed	160	2022/23	↑32% 121 (2021/22)	Project database Notes: latest for 23/24 181 target 235 Corporate Dashboard Indicator
3.4	Controlled Parking Zones coverage in borough	23%	Nov 2023	23%	Healthy Streets Scorecard ¹⁰ Note: expected to increase by end of March 2024
3.5	% residents living within 400m of a strategic cycle network	12%	Dec 2022	↓25% 16% (Dec 2021)	TfL LIP3 MTS data pack ¹¹ Reduction assumed to be removal of Covid related measures on highways.
3.6	Proportion of adults in Lewisham who walk or cycle for any purpose 3 times a week	53.6%	2022	↓2% 54.7 (2021)	Department for Transport Participation in Walking and Cycling (local authority rates) ¹² Overall increase over last five years from 50.4% in 2017
3.7	Motor vehicle traffic (vehicle miles) by local authority (million miles)	443	2022	↓0.2% 444 (2021)	Department for Transport ¹³
3.8	% Lewisham households no car	47.7%	2021	↓0.8% 48.1% (2011)	Census ¹⁴
3.9	Carbon emissions associated with transport in the borough	191.4 ktCO ₂ e	2021	↓2% 195.5ktCO ₂ e (2020)	UK local authority greenhouse gas emissions ¹⁵ Trend since 2005 ↓36% 301.2 ktCO ₂ e

Ref	Greener Adaptive Lewisham	Latest data	Year	Previous data	Data source / notes
4.1	Trees planted annually	559 street trees 62 parks trees 660 saplings / whips	2022/23	↑90% 294 street trees ↓64% 174 parks trees ↓16% 790 saplings/whips (2021/22)	Parks and Open Spaces Annual Monitoring Return Corporate Dashboard Indicator
4.2	Area of living roofs in Lewisham (m ²)	105,472m ²	2023	↑119.7% 48,000m ² (2015)	Commissioned aerial survey 2023
4.3	Annual investment in Lewisham open spaces	£178,561	2022/23	↑35.8% £131,480 (2021/22)	Compiled from projects funded by external or internal funds. 2021/22 data excludes large-scale multiple year funding for Beckenham Place Park (£795,000).
4.4	Area hardstanding surface disconnected from drainage system m ²	700m ²	2022/23	No previous data	Compiled from projects delivered
4.5	Number of days air quality levels are above threshold	NO2 - 2 PM2.5 - 4 PM10 - 9	2023	↑%n/a NO2 - 0 ↓69% PM2.5 - 13 ↓10% PM10 - 10 (2022)	Data from continuous monitoring stations. 2023 data up to end of September. Data from the London Air site ¹⁶ . AQ data impacted by traffic volumes and weather conditions Corporate Dashboard Indicator
4.6	Residual waste per household (kg)	44.98kg	Q1 2023/24	↑4.6% on Q1 2022/23 (43.00kg)	WasteDataFlow returns to the Environment Agency. Target 40kg Corporate Dashboard Indicator
4.7	Household waste sent for recycling/reuse/composting	27%	Q1 2023/24	↑25% since Q1 2022/23 (21.61%)	WasteDataFlow returns to the Environment Agency. Target 35% Corporate Dashboard Indicator
4.8	Accumulative carbon removal projection for Lewisham owned trees (tCo2) annual	693 tCO2	2023-24	No previous data	Arbortrack report on carbon storage across the Council owned/managed tree population

Ref	Inspiring Learning and Lobbying	Data	Year	Previous data	Data source / notes
5.1	Representatives from schools participating in the Lewisham Schools' Climate Network	45 school reps at 14 events	2022/23	↑73% 26 school reps from 4 events (2021/22)	Years are school term years. Data compiled at meetings of the network
5.2	Lewisham Climate Action Investment: funding raised and spent	£659,957 raised	2023	No previous data	See notes below ¹⁷
5.3	Residents surveyed indicating a positive response to Council climate emergency communications	21%	2021	No previous data	Lewisham Channel Insight Survey. Measures residents responding that they were aware of the Council's on Lewisham's communications on climate emergency communications activity and agreeing that it resonated with them. New data expected in Nov 2023
5.4	% of residents identifying that solving the climate crisis is a shared responsibility	77%	2021	No previous data	Lewisham Residents Survey ¹⁸
5.5	Carbon emissions associated with commercial, business and industry in the borough	131.5 ktCO2e	2021	↑14% 115 ktCO2e (2020)	UK local authority greenhouse gas emissions ¹⁹ Trend since 2005 ↓58% 313.4 ktCO2e

References

¹ <https://lewisham.gov.uk/-/media/environment/lewisham-council-corporate-carbon-emissions-report-2020-21.ashx?la=en>

² Lewisham Public Sector Decarbonisation Scheme 1b Brockley Rise, Granville Park, Grove Park Adult Education centres, Leemore Resource Centre, Lewisham Crematorium, Sydenham Centre, Dalmain, Downderry and Myatt Garden

³ <https://councilclimatescorecards.uk/>

⁴ <https://councilmeetings.lewisham.gov.uk/ieListDocuments.aspx?CId=181&MId=8073>

⁵ Total number of properties 19,000 <https://www.lewishamhomes.org.uk/about/>; average occupancy 2.46 (Census 2021 data borough population 300,600 and 122,392 households; per capita carbon emissions 2.3 tCO₂e (see footnote 6); % per capita emissions associated with housing 47.52%. Calculation $19,000 * 2.46 * 2.3 * 0.4752 = 51,084.95$

⁶ <https://www.lewishamhomes.org.uk/document/sustainability-strategy-2021-2030/>

⁷ Local Authority Delivery 1b

⁸ Includes properties receiving energy efficiency works under the following programmes: Energy Company Obligation, Mayor of London's Sustainable Warmth, Lewisham Council Housing Grants Team, Lewisham Homes works where more than one energy efficiency measure installed. 21/22 data 304 home retrofits completed 22/23 169 home retrofits completed 23/24 (up to Sept 23) 58 completed

⁹ <https://www.gov.uk/government/collections/uk-local-authority-and-regional-greenhouse-gas-emissions-national-statistics>

¹⁰ <https://www.healthystreetsscorecard.london/>

¹¹ <http://planning.data.tfl.gov.uk/>

¹² <https://www.gov.uk/government/statistical-data-sets/walking-and-cycling-statistics-cw>

¹³ <https://www.gov.uk/government/statistical-data-sets/road-traffic-statistics-tra#traffic-by-local-authority-tra89>

¹⁴ <https://www.ons.gov.uk/census/maps/choropleth/housing/number-of-cars-or-vans/number-of-cars-3a/no-cars-or-vans-in-household?lad=E09000023>

¹⁵ <https://www.gov.uk/government/collections/uk-local-authority-and-regional-greenhouse-gas-emissions-national-statistics>

¹⁶ <https://www.londonair.org.uk/LondonAir/Default.aspx> PM_{2.5} particulate matter with a diameter of 2.5 micrometres or less, PM₁₀ particulate matter with a diameter of 10 micrometres or less; NO₂ Nitrogen Dioxide. Threshold = above moderate i.e. medium to very high (in accordance with current Defra's Air Pollution Index System)

¹⁷ <https://www.abundanceinvestment.com/our-investments/councils/lewisham-climate-action-investment-2028>

¹⁸ <https://lewisham.gov.uk/mayorandcouncil/aboutthecouncil/performance/residents--survey> the measure is the % of respondents to the residents' survey that identified responsibility as shared across central, regional and local government, the private sector and individuals

¹⁹ <https://www.gov.uk/government/collections/uk-local-authority-and-regional-greenhouse-gas-emissions-national-statistics>

Annex D: Summary of quantified cost and impact assessments across the 2024 actions

- 1.1 The Sustainable Development Scrutiny Committee has requested quantified cost and carbon saving information to be presented alongside the actions to show the scale of challenge and scope of the actions. The table below provides estimates of those values over a three-year period. The information set out in this annex is a prototype model for showing forecast costs and carbon savings where estimates can be plausibly made. This information is intended to offer an indication of cost and impact in a three-year period to illustrate context and scale but would require significant additional work for use in more detailed policy and programme design. This work should be reviewed with the following caveats:
- There are multiple challenges involved in quantifying cost and carbon savings and this information should only be seen as indicative;
 - Further, more detailed, work on cost and impact for our housing stock, corporate buildings and schools is being carried out as part of the development of the Council's Housing Retrofit Strategy, the stock condition survey and Asset Management Strategy;
 - Estimates of potential cost includes those that fall on third parties including Government and action by other parties;
 - The estimates of cost do not reflect any commitment to expenditure and the Council has made no commitment to deliver net zero regardless of cost.
- 1.2 Most of the activity identified below is funded either through competitive bidding processes or single year funding allocations which is why they are estimates provided only to give scale and help provide context for the actions.
- 1.3 Costs and potential carbon savings have been estimated over 3 years. Notes are set out outlining the method for estimation. Costs are expressed in the following bands:
- £1 - £10,000
 - £10,000+ - £50,000
 - £50,000+ - £100,000
 - £100,000+ - £500,000
 - £500,000+ - £1m
 - £1m+ - £5m
 - £5m+ - £10m
 - £10m+ - £25m

Ref	Action	Estimated 3 year cost band	Estimated 3 years carbon saving (tCO2e)	Notes on calculations	Emission scope
1.1.2	Roll out the Council's Climate Literacy Training Module to all staff and members.	£1 - £10,000	370	Cost notional time/materials of promotion. Excludes calculation of officer time undertaking the training. Carbon 0.1% savings over 3 years notional emissions estimated at 10x scope 1 and 2	Scope 3
1.1.5	Subject to the fiduciary duty, deliver the agreed Pension Fund Climate Transition & Net Zero Policy increasing allocation to net zero investments and to investment that has a positive impact in relation to biodiversity, climate adaptation and other environmental and social benefits.	£10,000-£50,000	564	Cost: additional annual cost of reporting Carbon 1% annual reduction in years 2 and 3 against calculated emissions.	Scope 3
1.1.6	Measure the carbon footprint of the Council's supply chain and engage with suppliers to reduce the Council's Scope 3 emissions.	£10,000-£50,000	1,848	Cost expected consultancy cost, no officer time cost included. Carbon: 0.5% saving in year 3 based on notional scope 3 emissions estimated at 10x scope 1 and 2.	Scope 3
1.2.1	Publish an Asset Management Strategy in 2024 setting out a costed plan for achieving net zero carbon in the corporate estate.	£5m+ - £10m	658	Cost: cost of consultancy work for strategy, plus further Heat Decarbonisation Plans plus 2 years delivery via PSDS and other sources (based on 20% of existing Heat Decarbonisation Plan costs £29,219,832) Carbon scope corporate 1 and 2 emissions (scope 1 and 2) based on existing Heat Decarbonisation Plans total 2,194 carbon savings 10% reduction in year 2, 20% reduction in year 3.	Scope 1 and 2

1.2.3	Publish an Asset Management Strategy in 2024 setting out a costed plan for achieving net zero in the Council's schools' estate.	£5m+ - £10m	1,484	Cost: Estimated total cost of delivering decarbonisation, eg through the PSDS and other sources. Note Heat decarbonisation Plans still being completed. Carbon corporate 1 and 2 emissions (scope 1 and 2) based on current Schools emissions 4,945 10% reduction in year 2, 20% reduction in year 3.	Scope 1 and 2
1.3.1	Plan and deliver a costed and cost-effective programme that accounts for the significant cost of vehicles and infrastructure required to electrify Lewisham's Fleet by 2030, acknowledging current and future budget constraints and potential funding opportunities.	£1m+ - £5m	588	Cost: estimated 20% cost full fleet replacement, excludes EV capacity upgrade (1.3.2) Carbon 22/23 fleet emissions 10% in year 2 and 20% in year 3.	Scope 1
1.3.3	Publish a Staff Travel Plan in 2024 and support staff to travel to work by public transport and active travel.	£10,000- £50,000	100	Cost: estimated facilities improvements Carbon estimate based on modal shift 10% from car to alternatives year 2 and 20% year 3. 50% of emissions attributed outside of borough.	Scope 1 and 3
1.4.1	Work with the Council's PFI provider Skanska to review opportunities to convert Lewisham streetlights to LED.	£5m+ - £10m	2,126	Cost: estimated cost of infrastructure Carbon forecast value of saving for years 2 and 3	Scope 2
2.1.1	Publish a Housing Retrofit Strategy in 2024 setting out a fully costed plan to retrofit the Council's housing stock.	£10m+ - £25m	1,556	Cost: Delivery of a further programme of SHDF works at scale of current programme requiring funding from multiple sources Carbon total estimate carbon 51,875 carbon savings 1% reduction in year 2, 2% reduction in year 3.	Scope 1 and 2
2.1.4	Develop and deliver an engagement programme for the Council's tenants and leaseholders to save money on bills and cut emissions.	£10,000- £50,000	156	Cost notional time/materials of promotion. Carbon 0.1% savings over 3 years notional emissions	Scope 1 and 2

2.5.1	Continue to work with South London boroughs to lead an area-wide advice service providing practical support to help low income and vulnerable residents heat their homes.	£100,000+ - £500,000	144	Cost: estimated expenditure over 3 years Carbon: estimated savings for 1,000 households based on Energy Saving Trust data for three years. Carbon savings in addition to health and social benefits.	Scope 1 and 2
3.1.1	Implement the Lewisham Sustainable Streets Programme improving parking management and delivering sustainable transport improvements benefiting local communities.	£5m+ - £10m	1,914	Cost estimated infrastructure costs over three years. Carbon saving based on a 1% reduction in the DESNZ transport emission data in year 3	Scope 1
3.1.2	Expand the Lewisham Schools Streets programme encouraging active travel to school and reducing traffic, pollution and hazards around schools.	£50,000+ - £100,000	574	Cost estimated staffing and materials. Carbon saving based on an annual 0.1% reduction in the DESNZ transport emission data	Scope 1
3.1.3	Work with partners to achieve the ambition of at least one electric vehicle charging point within a 500m walk of every resident.	£1m+ - £5m	574	Cost estimated infrastructure costs over three years including by third parties. Carbon saving based on an annual 0.1% reduction in the DESNZ transport emission data	Scope 1
3.1.4	Publish an Active Travel Strategy in 2024 setting out a range of measures to encourage more local journeys to be made through walking and cycling.	£100,000+ - £500,000	479	Cost estimated infrastructure costs over 3 years. Carbon saving based on a 0.25% reduction in the DESNZ transport emission data in year 3	Scope 1
3.1.5	Implement a Healthy Neighbourhoods programme to reduce traffic congestion, improve air quality and encourage sustainable modes of travel. Proposals are informed by discussions with residents and key stakeholders living within the neighbourhood area.	£500,000+ - £1m	574	Cost level of investment required over three years to deliver consultation and fund infrastructure Carbon saving based on an annual 0.1% reduction in the DESNZ transport emission data	Scope 1
4.1.1	Use an evidenced-based approach to increasing tree stocks, tree canopy and linear metres of hedgerow. Build on the success of the Council's partnership with Street Trees for	£100,000+ - £500,000	18	Cost information to be estimated. Carbon saving based on assigning 0.01 tonnes CO2 per tree (10kg) with an estimate of 600 trees planted annually	Carbon removal

	Living and work to identify the right kind of tree for the right location.				
4.4.1	Report annually on delivery of Lewisham's Waste Management Strategy 2021-31 and Reduction and Recycling Plan 23-25 setting out actions against targets to reduce waste in the borough and to prioritise the waste hierarchy and principles of a circular economy for the borough.	£5m+ - £10m	10,212	Cost: estimated costs of delivery of waste and recycling services. Carbon: Lewisham consumption emissions 2020 1,621 kTCO2 annum. Food and Goods account for 21%. 0.5% reduction in emissions from food and goods in year 1, 1% in year 2, 1.5% in year 3	Scope 3
5.1.1	Raise awareness and drive engagement and partnership on climate activity through a wide ranging and proactive communications campaign.	£1 - £10,000	10,017	Cost notional officer time and materials. Carbon annual 0.005% Lewisham borough emissions over three years. Split 50/50 scope 1&2/scope 3	Scope 1&2 + 3
5.1.3	Engage and support schools through the Lewisham Schools Climate Network to take action on climate change.	£10,000-£50,000	148	Cost notional officer time. Carbon annual 0.01% school emissions over three years	Scope 1 and 2
5.2.1	Work with local partner organisations in the Lewisham Strategic Partnership to take action on carbon emissions and climate change.	£10,000-£50,000	750	Cost notional officer time and materials. Carbon annual 0.01% LSP partner emissions over three years	Scope 1 and 2
5.2.2	Deliver the second round of Lewisham's Community Energy Fund in 2024 and support local community-based action on carbon reduction and energy efficiency.	£100,000+ - £500,000	48	Cost assumed third round of the fund. Carbon savings estimated at 24 tonnes a year in year 2 and 3	Scope 1&2 + 3

1.4 Summary information:

	Rounded Estimated 3 year costs	Estimated 3 year Scope 1&2 CO2	Estimated 3 year Scope 3 CO2
Total 3 year Corporate	£28,000,000	2,142	2,782
Total 3 year Housing	£15,000,000	1,712	0
Total 3 year Transport	£17,000,000	4,065	50
Total 3 year Greener Adaptive	£11,000,000	0	10,230
Total 3 year Inspiring Learning Lobbying	£1,000,000	5,939	5,024
Total 3 year combined	£71,000,000	13,858	18,087

1.5 The analysis above divides emissions into scopes, which are defined as follows by the Greenhouse Gas Protocol:

- Scope 1 Greenhouse gas emissions from sources located within the geographic boundary (this is primarily fossil fuel consumption of gas and fuel in vehicles)
- Scope 2 Greenhouse gas emissions occurring within the geographic boundary as a consequence of the use of grid supplied electricity
- Scope 3 all other greenhouse gas emissions that occur outside the geographic boundary as a result of activities taking place within the boundary



Sustainable Development Select Committee

Select Committee Work Programme Report

Date: 9 January 2024

Key decision: No.

Class: Part 1 (not restricted)

Wards affected: Not applicable

Contributor: Timothy Andrew (Scrutiny Manager)

Outline and recommendations

This report gives Committee members an opportunity to review the Committee's work programme and make any necessary changes.

The Committee is asked to:

- Review the work programme attached at Appendix B.
- Consider the items for the next meeting and specify the information required.
- Look at the forward plan of key decisions at Appendix E to consider whether there are any items that should be considered for further scrutiny.

Timeline of decision-making

June 2023 - Draft Sustainable Development Select Committee work programme 2023/24 agreed by Committee

July 2023 - Work programme 2023/24 – agreed by Overview and Scrutiny Committee

1. Summary

- 1.1. The Committee proposed a draft work programme at the beginning of the municipal year. This was considered alongside the draft work programmes of the other select committees and agreed by the Overview and Scrutiny Committee on 4 July 2023.
- 1.2. The work programme should be reviewed at each meeting to take account of changing priorities.

2. Recommendations

- 2.1. The Committee is asked to:
 - Review the work programme attached at Appendix B.
 - Consider the items for the next meeting and specify what evidence is required, including being clear about the information the committee wishes to be included in officer reports.
 - Look at the forward plan of key decisions at Appendix E to consider whether there are any items for further scrutiny.

3. Work programming

- 3.1. When reviewing the work programme the Committee should consider the following:
The Committee's terms of reference
- 3.2. The Committee's areas of responsibility, include, but are not limited to:
 - monitoring the provision of the Council's planning, regeneration and environmental services functions;
 - scrutinising the delivery of the Council's refuse and recycling services;
 - the development of key planning policies and the performance of the Council's activities to meet the climate challenge as well as examining other key Sustainable Development related matters.
 - The Committee also has a role in engaging and reflecting the views of residents in relation to sustainable development-related matters. This includes, for example, the provision of the Council's parks and green spaces services, street lighting and jobs, business support and employment functions.

Whether any urgent issues have arisen that require scrutiny
- 3.3. If the Committee becomes aware of an issue requiring further scrutiny, it should consider the prioritisation process (Appendix C) and the Effective Scrutiny Guidelines (Appendix D) before deciding on its priority.

Whether a meeting is the most effective means for scrutinising the issue
- 3.4. Committee members should consider whether there are alternative methods for gathering information or receiving updates on issues of interest. For example, would a briefing, written summary or review of exiting material be more appropriate and effective?

Whether there is space in the Committee's work plan to consider the item
- 3.5. Members should consider which work programme items could be removed or rescheduled to make space for the full consideration of more important issues.

Whether the item links to the priorities set out in the corporate strategy

3.6. The Council's Corporate Strategy sets out these priorities for the years 2022-2026:

- Cleaner and Greener
- A Strong Local Economy
- Quality Housing
- Children and Young People
- Safer Communities
- Open Lewisham
- Health and Wellbeing

4. The next meeting

- 4.1. The following items are scheduled for the next meeting. For each item, the Committee should clearly define the information and analysis it wishes to see in officer reports. If the Committee has designated one of its members as a climate change champion, that member should work with the Chair to ensure that officers are given appropriate steers in relation to the reports, to ensure they include relevant climate change considerations.
- 4.2. The Committee should also consider whether to invite any expert witnesses to provide evidence, and whether site visits or engagement would assist the effective scrutiny of the item.

Agenda Item	Review type
Active travel	Performance monitoring
Implementation of the transport strategy	Performance monitoring
Flood risk management	Performance monitoring

5. Referrals

5.1. This is a list of referrals made by the Committee this municipal year:

Referral title	Date of referral	Date considered by Mayor and Cabinet	Response due at Committee
Sustainable streets	12 September 2023	1 November 2023	Tbd
Lewisham Levelling Up Fund	12 September 2023	1 November 2023	Tbd

6. Financial implications

- 6.1. There are no direct financial implications arising from the implementation of the recommendations in this report. Items on the Committee's work programme will have financial implications and these will need to be considered as part of the reports on those items.

7. Legal implications

- 7.1. In accordance with the Council's Constitution, all scrutiny select committees must devise and submit a work programme to the Business Panel at the start of each municipal year.

8. Equalities implications

- 8.1. Equality Act 2010 brought together all previous equality legislation in England, Scotland and Wales. The Act included a new public sector equality duty, replacing the separate duties relating to race, disability and gender equality. The duty came into force on 6 April 2011. It covers the following nine protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.
- 8.2. The Council must, in the exercise of its functions, have due regard to the need to:
- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act
 - advance equality of opportunity between people who share a protected characteristic and those who do not.
 - foster good relations between people who share a protected characteristic and those who do not.
- 8.3. There may be equalities implications arising from items on the work programme and all activities undertaken by the Select Committee will need to give due consideration to this.

9. Climate change and environmental implications

- 9.1. There are no direct climate change or environmental implications arising from the implementation of the recommendations in this report. However, in February 2019 Lewisham Council declared a Climate Emergency and proposed a target to make the borough carbon neutral by 2030. An action plan to achieve this target was subsequently agreed by Mayor and Cabinet (following pre-decision scrutiny by the Sustainable Development Select Committee)¹. The plan incorporates all areas of the Council's work. Items on the work programme may well have climate change and environmental implications and reports considered by the Committee should acknowledge this.

10. Crime and disorder implications

- 10.1. There are no direct crime and disorder implications arising from the implementation of the recommendations in this report. Items on the Committee's work programme may have crime and disorder implications and these will need to be considered as part of the reports on those items.

¹ See <https://lewisham.gov.uk/TacklingTheClimateEmergency> for a summary of the Council's work in this area.

11. Health and wellbeing implications

- 11.1. There are no direct health and wellbeing implications arising from the implementation of the recommendations in this report. Items on the Committee's work programme may have health and wellbeing implications and these will need to be considered as part of the reports on those items.

12. Report author and contact

If you have any questions about this report please contact: Timothy Andrew (Scrutiny Manager) 020 8314 7916 timothy.andrew@lewisham.gov.uk

Appendix A

Sustainable Development Select Committee Terms of Reference

The following roles are common to all select committees:

(a) General functions

- To review and scrutinise decisions made and actions taken in relation to executive and non-executive functions
- To make reports and recommendations to the Council or the executive, arising out of such review and scrutiny in relation to any executive or non-executive function
- To make reports or recommendations to the Council and/or Executive in relation to matters affecting the area or its residents
- The right to require the attendance of members and officers to answer questions includes a right to require a member to attend to answer questions on up and coming decisions

(b) Policy development

- To assist the executive in matters of policy development by in depth analysis of strategic policy issues facing the Council for report and/or recommendation to the Executive or Council or committee as appropriate
- To conduct research, community and/or other consultation in the analysis of policy options available to the Council
- To liaise with other public organisations operating in the borough – both national, regional and local, to ensure that the interests of local people are enhanced by collaborative working in policy development wherever possible

(c) Scrutiny

- To scrutinise the decisions made by and the performance of the Executive and other committees and Council officers both in relation to individual decisions made and over time
- To scrutinise previous performance of the Council in relation to its policy objectives/performance targets and/or particular service areas
- To question members of the Executive or appropriate committees and executive directors personally about decisions
- To question members of the Executive or appropriate committees and executive directors in relation to previous performance whether generally in comparison with service plans and targets over time or in relation to particular initiatives which have been implemented
- To scrutinise the performance of other public bodies in the borough and to invite them to make reports to and/or address the select committee/Business Panel and local people about their activities and performance
- To question and gather evidence from any person outside the Council (with their consent)
- To make recommendations to the Executive or appropriate committee and/or Council arising from the outcome of the scrutiny process

(d) Community representation

- To promote and put into effect closer links between overview and scrutiny members and the local community
- To encourage and stimulate an enhanced community representative role for overview and scrutiny members including enhanced methods of consultation with local people
- To liaise with the Council's ward assemblies so that the local community might participate in the democratic process and where it considers it appropriate to seek the views of the ward assemblies on matters that affect or are likely to affect the local areas, including accepting items for the agenda of the appropriate select committee from ward assemblies.

- To keep the Council's local ward assemblies under review and to make recommendations to the Executive and/or Council as to how participation in the democratic process by local people can be enhanced
- To receive petitions, deputations and representations from local people and other stakeholders about areas of concern within their overview and scrutiny remit, to refer them to the Executive, appropriate committee or officer for action, with a recommendation or report if the committee considers that necessary
- To consider any referral within their remit referred to it by a member under the Councillor Call for Action, and if they consider it appropriate to scrutinise decisions and/or actions taken in relation to that matter, and/or make recommendations/report to the Executive (for executive matters) or the Council (non-executive matters).

(e) Finance

- To exercise overall responsibility for finances made available to it for use in the performance of its overview and scrutiny function.

(f) Work programme

- As far as possible to draw up a draft annual work programme in each municipal year for consideration by the overview and scrutiny Business Panel. Once approved by the Business Panel, the relevant select committee will implement the programme during that municipal year. Nothing in this arrangement inhibits the right of every member of a select committee (or the Business Panel) to place an item on the agenda of that select committee (or Business Panel respectively) for discussion.
- The Council and the Executive will also be able to request that the overview and scrutiny select committee research and/or report on matters of concern and the select committee will consider whether the work can be carried out as requested. If it can be accommodated, the select committee will perform it. If the committee has reservations about performing the requested work, it will refer the matter to the Business Panel for decision.

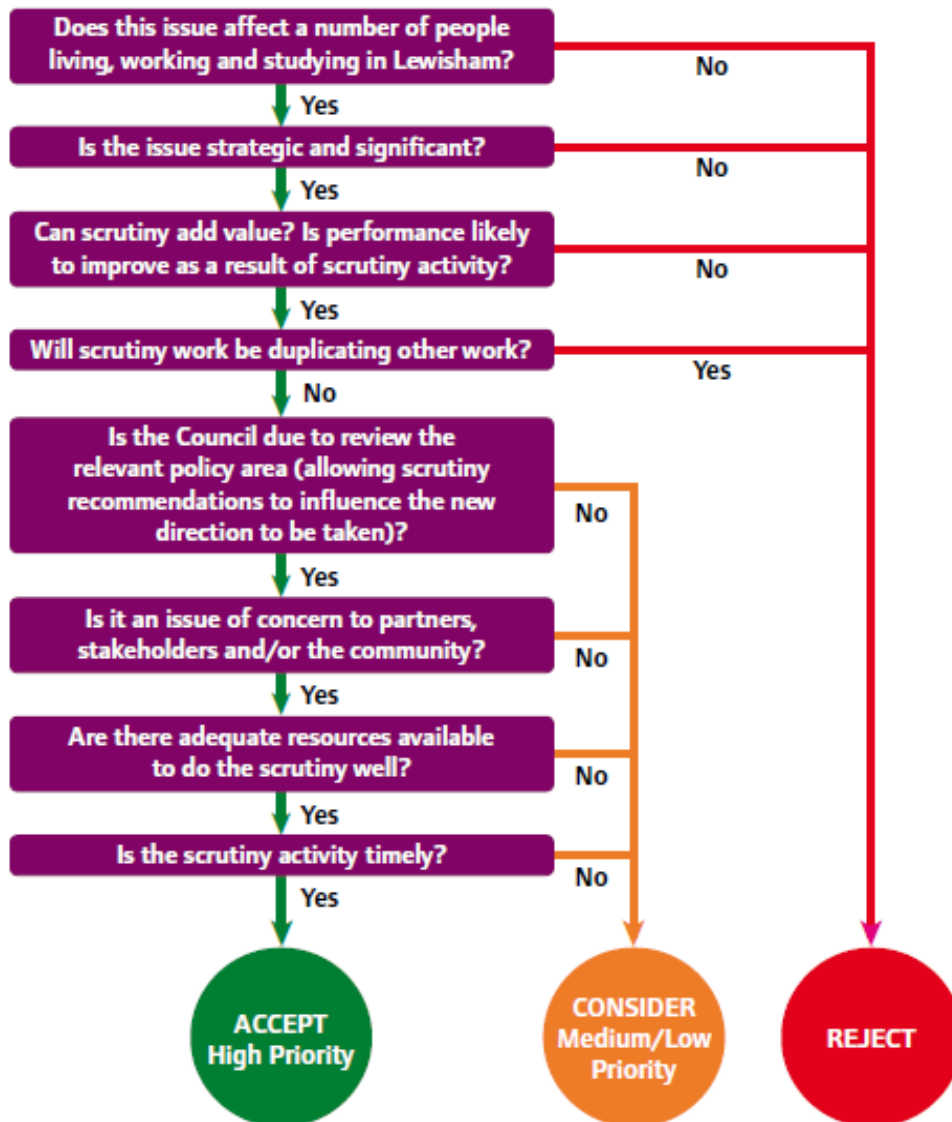
In addition to the general terms of reference outlined above, the Sustainable Development Select Committee has the following specific terms of reference:

- to examine issues relating to the protection of the environment including 'green' issues such as the conservation of natural resources, air quality, energy efficiency and conservation and/or the reduction of all types of pollution and make recommendations to the Mayor and Cabinet as appropriate;
- to comment and consult on and make recommendations to the Mayor and Cabinet in relation to the following:
 - i. sustainable development, economic development, business support, employment and training;
 - ii. the formulation of the Council's planning policies, (including the preparation of the Council's Local Development Documents and other local plans for the use and development of land, but excluding planning control and building control functions);
 - iii. highways, parking, traffic and transport, and urban regeneration;
 - iv. the environment including waste disposal, environmental health, street and market trading (but not the granting of licences and related matters);
 - v. public protection, refuse collection and disposal, street cleaning, consumer protection, cemeteries and crematoria;
 - vi generally to examine the performance of the Mayor and Cabinet in relation to the matters listed at (i) to (v) above.
- the review and scrutiny of the exercise by risk management authorities of flood risk management and coastal erosion risk management affecting the area.

Appendix C

The flowchart below is designed to help Members decide which items should be added to the work programme. It is important to focus on areas where the Committee will influence decision-making.

Scrutiny work programme – prioritisation process



Appendix D

Effective Scrutiny Guidelines

At Lewisham we:

1. Prioritise

It is more effective to look at a small number of key issues in an in-depth way, than skim the surface of everything falling within scrutiny's remit. We try to focus on issues of concern to the community and/or matters that are linked to our corporate priorities. We only add items to the work programme if we are certain our consideration of the matter will make a real and tangible difference.

2. Are independent

Scrutiny is led by Scrutiny Members. Scrutiny Members are in charge of the work programme and, for every item, we specify what evidence we require and what information we would like to see in any officer reports that are prepared. We are not whipped by our political party or unduly influenced by the Cabinet or senior officers.

3. Work collectively

If we collectively agree in advance what we want to achieve in relation to each item under consideration, including what the key lines of enquiry should be, we can work as a team to question witnesses and ensure that all the required evidence is gathered. Scrutiny is impartial and the scrutiny process should be free from political point scoring and not used to further party political objectives.

4. Engage

Involving residents helps scrutiny access a wider range of ideas and knowledge, listen to a broader range of voices and better understand the opinions of residents and service users. Engagement helps ensure that recommendations result in residents' wants and needs being more effectively met.

5. Make SMART evidence-based recommendations

We make recommendations that are based on solid, triangulated evidence – where a variety of sources of evidence point to a change in practice that will positively alter outcomes. We recognise that recommendations are more powerful if they are:

- Specific (simple, sensible, significant).
- Measurable (meaningful, motivating).
- Achievable (agreed, attainable).
- Relevant (reasonable, realistic and resourced, results-based).
- Time bound (time-based, time limited, time/cost limited, timely, time-sensitive).

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Sustainable Development Select Committee work plan 2023-24

Item	Type	Priority	19-Jun-23	12-Sep-23	08-Nov-23	09-Jan-24	29-Feb-24
Active travel updates	Ongoing	CP5, 6					
Sustainable Streets programme	Pre-decision	CP6	Pre-decision	Update			
CIL governance proposals	Policy development	CP6					
Statement of community involvement	Standard item	CP6					
Air quality action plan	Performance monitoring	CP5, 6					
Levelling Up funding: Lewisham Town Centre	Pre-decision	CP2,4,6					
Public Realm Technical Manual	Pre-decision	CP5, 7					
Regeneration of Catford Town Centre update	Pre-decision	CP2,4,6					
Climate emergency action plan	Performance monitoring	CP6					
Implementation of the transport strategy: walking cycling and healthy neighbourhoods	Performance monitoring	CP6					
Flood risk management (new responsibilities 2025)	Standard item	CP6					

Information items, briefings, visits

East London Bio-Gas visit	Visit	CP6					
Lewisham Gateway visit	Visit	CP2,4,6					
Local Plan Briefing	Information	All					
Annual parking report	Information	CP6					
Environmental crime enforcement team update	Information	CP6					
Biodiversity action plan update	Information	CP6					
Parks and Open Spaces Strategy Annual Monitoring Report	Information	CP6					
Reduction and recycling plan	Information	CP6					
Employment, jobs and skills	Information	CP4, 6					

Corporate Priorities**Priority**

1	Open Lewisham	CP 1
2	Quality Housing	CP 2
3	Children and Young People	CP 3
4	A Strong Local Economy	CP 4
5	Health & Wellbeing	CP 5
6	Cleaner and greener	CP 6
7	Safer Communities	CP 7

FORWARD PLAN OF KEY DECISIONS

Forward Plan January 2024 - April 2024

This Forward Plan sets out the key decisions the Council expects to take during the next four months.

Any questions relating to this plan should be sent to committee@lewisham.gov.uk

A “key decision”* means an executive decision which is likely to:

- (a) result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates;
- (b) be significant in terms of its effects on communities living or working in an area comprising two or more wards.

December 2023	Council Tax Base Report	17/01/24 Council	Katharine Nidd, Head of Strategic Finance, Planning and Commercial and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
August 2023	Gambling Policy 2023-2026	17/01/24 Council	Richard Lockett and Councillor James-J Walsh, Cabinet Member for Culture, Leisure and Communication		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
September 2023	Young Mayor's Budget	17/01/24 Council	and		
June 2022	Approval to appoint operator for concessions contract at Beckenham Place Park Lake	24/01/24 Mayor and Cabinet	Peter Maynard, Contract Officer, Green Scene and Councillor Andre Bourne		
November 2023	Approval to procure 100% Stock Condition Survey Contract	24/01/24 Mayor and Cabinet	and Councillor Will Cooper, Cabinet Member for Housing Management and Homelessness		
November 2023	Approval to procure a workspace provider to deliver affordable workspace at Town Hall Chambers	24/01/24 Mayor and Cabinet	James Lee, Director of Communities, Partnerships and Leisure, Joe Lee, Small Business and Enterprise Officer and Councillor James-J Walsh, Cabinet Member for Culture, Leisure and Communication		
May 2023	Approval to procure School Minor Works Programme 2024 (SMWP 24)	24/01/24 Executive Director for Children and Young People	Akweley Badger, Project Support Officer and Councillor Chris Barnham, Cabinet Member for Children and Young People		
November 2023	BfL - Capital Budget Approval and Procurement Strategy	24/01/24 Mayor and Cabinet	Patrick Dubeck, Director of Inclusive Regeneration and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
November 2023	BfL Fairlawn and Ladywell Appropriation for Planning purposes	24/01/24 Mayor and Cabinet	Luke Riley, Head of New Initiatives and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
December 2023	Catford Regeneration Partnership Limited (CRPL) Business Plan	24/01/24 Mayor and Cabinet	Kplom Lotsu, SGM Capital Programmes and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
December 2023	Determined Admissions Arrangements	24/01/24 Mayor and Cabinet	Matthew Henaughan, Head of Business, Infrastructure, Compliance and Education and Councillor Chris Barnham, Cabinet Member for Children and Young People		
April 2023	Grant of Leases for Adventure Playground Sites	24/01/24 Mayor and Cabinet	Harsha Ganatra, Joint Commissioner (FQC) and Councillor Chris Barnham, Cabinet Member for Children and Young People		
November 2023	Green Space Management and Maintenance Contract	24/01/24 Mayor and Cabinet	Vince Buchanan, Green Spaces Contracts Manager and Councillor		

FORWARD PLAN – KEY DECISIONS					
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			James-J Walsh, Cabinet Member for Culture, Leisure and Communication		
December 2023	Housing Rents and Service Charges 2024/25	24/01/24 Mayor and Cabinet	Greg Russell, Programme Director for Adult Social care and Health Modernisation and Councillor Will Cooper, Cabinet Member for Housing Management and Homelessness		
November 2023	Period 8 Budget Monitoring	24/01/24 Mayor and Cabinet	Nick Penny, Head of Service Finance and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
November 2023	Permission to procure repair and maintenance of Ventilation Plant and controls, and duct Cleaning of former Lewisham Homes properties and other Lewisham properties	24/01/24 Mayor and Cabinet	Peter Whittington, Head of Compliance • Assets, Compliance and Safety. and Councillor Will Cooper, Cabinet Member for Housing Management and Homelessness		
December 2023	Procurement of the CYP Transport DPS	24/01/24 Mayor and Cabinet	Paul Creech, Senior Joint Commissioner • Joint Commissioning FQC and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		

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December 2023	Thomas Lane Yard - Acquisition and Planning Submission	24/01/24 Mayor and Cabinet	Charlotte Harrison, Head of Strategic Regeneration and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
September 2023	Council Budget 2024/25	07/02/24 28/02/24 Mayor and Cabinet Council	and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
September 2023	Adventure Playgrounds Grant of Leases and Contract Award	13/03/24 Mayor and Cabinet	Harsha Ganatra, Joint Commissioner (FQC) and Councillor Chris Barnham, Cabinet Member for Children and Young People		
January 2023	Annual progress update on the Autism Strategy Action Plan	13/03/24 Mayor and Cabinet	and		
	Approval to procure cycle hangar contract	13/03/24 Mayor and Cabinet	Martha Lauchlan, Transport Planner and Councillor Louise Krupski, Cabinet Member for Environment and Climate		
September 2023	Building for Lewisham - approval for new homes on Small and Complex Sites	13/03/24 Mayor and Cabinet	Monique Wallace, Planning Manager, Strategic Housing and Councillor Brenda		

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			Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
December 2023	Building for Lewisham: Achilles Street	13/03/24 Mayor and Cabinet	Luke Riley, Head of New Initiatives and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
December 2023	Building for Lewisham: small and complex sites	13/03/24 Mayor and Cabinet	james guckian, Transpoert Programme Manager and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
September 2023	Climate Emergency Action Plan update 2023/24	13/03/24 Mayor and Cabinet	Martin O'Brien, Climate Resilience Manager and Councillor Louise Krupski, Cabinet Member for Environment and Climate		
December 2023	Lewiham Modern Slavery Report 2024-25	13/03/24 Mayor and Cabinet	James Lee, Director of Communities, Partnerships and Leisure and		
September 2023	Permission to procure the Honor Lee / Rokey House	13/03/24 Mayor and Cabinet	Jonathan Scarth and Councillor Paul Bell,		

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	Supported Housing contract. The extension of two additional supported housing contracts		Cabinet Member for Health and Adult Social Care		
	Planning Enforcement Plan	13/03/24 Mayor and Cabinet	Michael Forrester, Head of Development Management and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
March 2023	Public Space Protection Order consultation outcome	13/03/24 Mayor and Cabinet	James Lee, Director of Communities, Partnerships and Leisure and Councillor Louise Krupski, Cabinet Member for Environment and Climate		
	Sustainable Streets - Existing CPZ reviews	13/03/24 Mayor and Cabinet	Martha Lauchlan, Transport Planner and Councillor Louise Krupski, Cabinet Member for Environment and Climate		

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